



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 7, 2022 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Farrell Ard
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Richard Herrera (p.3)
- V. AWARDS AND RECOGNITION**
 - A. July 2022 Associates of the Month** Russell Tippin
 - Clinical - Teresa Deleon
 - Non-Clinical - Mary McEwin
 - Nurse – Mary Courtney
 - B. Unit HCHAPS High Performers** Russell Tippin
 - Dr. Petr
 - East Walmart Retail Clinic
 - 4E
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** Bryn Dodd (p.4-34)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, June 7, 2022**
 - B. Consider Approval of Joint Conference Committee, June 28, 2022**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2022**
 - D. Consider Approval of Annual ECHD Board Committee Appointments by Board President**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.35-91)
 - 1. Financial Report for Month Ended May 31, 2022

- 2. Consent Agenda
 - a. Consider Approval of Lockton Agreement Renewal
- 3. Consider Approval of Amendment to Stryker Master Service Agreement

- X. **TTUHSC AT THE PERMIAN BASIN REPORT**..... Dr. Timothy Benton
- XI. **UPDATE FROM PRESSURE ULCER TEAM** Vonda Lucero (p.92-97)
- XII. **2023 CAPITAL EXPENDITURE BUDGET** Kim Leftwich/Eva Garcia
- XIII. **PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**
..... Russell Tippin (p.98-104)

- A. HealthSure Annual Insurance Report of Condition
- B. Ad hoc Report(s)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS
- B. REAL ESTATE TRANSACTION(S)
- C. CHIEF EXECUTIVE OFFICER ANNUAL EVALUATION

- XVI. **ADJOURNMENT** Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 7, 2022 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
~~Wallace Dunn, Vice President~~
Mary Lou Anderson
David Dunn
Don Hallmark

MEMBERS ABSENT: Richard Herrera
Kathy Rhodes

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Steve Ewing, Chief Financial Officer
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
Dr. Donald Davenport, Chief of Staff
Dr. Jeff Pinnow, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO

OTHERS PRESENT: Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Mary Lou Anderson presented the Mission, Vision and Values of Medical Center Health System.

V. ODESSA COLLEGE NURSING STUDENT SCHOLARSHIP

Russell Tippin, President/Chief Executive Officer along with representatives from Odessa College, Jacqui Gore, VP for Advancement, Business and Government Relations and Allisa Cornelius, Dean of the School of Health Sciences reported to the ECHD Board about the positive affects the Nursing Student Scholarships are going to provide to OC nursing students and in turn Medical Center Hospital.

This was informational only. No action taken.

VI. AWARDS AND RECOGNITION

A. June 2022 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the May 2022 Associates of the Month as follows:

- Clinical – Piedad (Pia) Brown
- Non-Clinical – Tena Lee
- Nurse – Christy Wade, RN

B. Unit HCAHPS High Performers

Russell Tippin, Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- Cath Lab
- FHC West Family Medicine
- 5W

C. CAUTI Team Presentation

Brenda Dalrymple and Brianna Romero with the CAUTI/CLABSI Committee presented the update to the board. This presentation was informational only.

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT

- A. **President – Bryn Dodd**
- B. **Vice President – Wallace Dunn**
- C. **Executive Committee Member – Don Hallmark**
- D. **Secretary – David Dunn**

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Wallace Dunn made the motion to keep the all of the current officers in place, and Don Hallmark seconded the motion. The motion carried unanimously.

IX. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

X. CONSENT AGENDA

- A. Consider Approval of Board Retreat Meeting Minutes, April 28-29, 2022**
- B. Consider Approval of Regular Meeting Minutes, May 3, 2022**
- C. Consider Approval of Joint Conference Committee, May 24, 2022**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2022**

Don Hallmark moved, and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

XI. COMMITTEE REPORTS

A. Audit Committee

- 1. Update of Interim Audit Work

B. Finance Committee

- 1. Financial Report for Month Ended April 30, 2022
- 2. Consent Agenda
 - a. Consider Approval of Medical Physics Consultants Contract Renewal
 - b. Consider Approval of Merge Healthcare Contract Renewal
 - c. Consider Approval of UpToDate Contract Renewal
 - d. Consider Approval of Additional Funds for Vero Biotech LLC Contract
- 3. Consider Ratification of the Viz.ai Subscription Agreement
- 4. Consider Approval of Amendment to Statement of Work with Vizient
- 5. Consider Approval of MCH TraumaCare Agreement
- 6. Consider Approval of Sterile Processing Department Project

Wallace Dunn moved, and David Dunn seconded the motion to approve the Audit Committee and Finance Committee reports as presented. The motion carried unanimously.

XII. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided this month.

XIII. GENERAL 5 STAR QUALITY REPORT

Courtney Look, Associated Chief Patient Experience Officer, and Kayla Bairrington, RN, Director of Quality and Patient Safety, presented the General 5 Star Quality Report.

This report was informational only. No action was taken.

XIV. LENGTH OF STAY/OBSERVATION UNIT PROJECT REPORT OUT

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Kim Leftwich, Associated Chief Nursing Officer presented the Length of Stay/Observation Unit Project report.

This report was informational only. No action was taken.

XV. ECHD REDISTRICTING RESOLUTION

Steve Steen, Chief Legal Counsel, presented the ECHD Redistricting Resolution.

A RESOLUTION OF THE ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS ADOPTING A PLAN FOR REDISTRICTING TO REFLECT POPULATION GROWTH BASED ON DATA FROM THE 2020 UNITED STATES CENSUS.

WHEREAS, the 2020 United States Census showed an overall increase in the population of the Ector County Hospital District; and

WHEREAS, the Ector County Hospital District was represented on the Ector County Redistricting Task Force in 2021 to re-draw boundaries for certain elected officials in Ector County, Texas, including directors for the Ector County Hospital District; and

WHEREAS, the Ector County Redistricting Task Force included among its recommendations, Plan A, attached hereto as Exhibit "A"; and

WHEREAS, Plan A: draws districts to contain similar total population size with a maximum deviation of less than ten percent (10%) between the smallest district and the largest district; draws districts that contain contiguous and compact geographic areas; uses identifiable geographic features and boundaries; uses county election precinct lines as single-member district boundaries; maintains racial and/or language minority population as a community of interest in one or more single-member district; and follows guidelines as defined in the Voting Rights Act to avoid retrogression.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT:

Section 1. That the facts stated in the preamble are found to be true and correct and are incorporated herein by reference.

Section 2. That the Ector County Hospital District Police Department hereby adopts Plan A, to be submitted to the United States Department of Justice for review and preclearance.

Section 3. That, subject to approval by the United States Department of Justice, the Ector County Hospital District adopts Plan A as the boundaries for its seven districts, effective beginning with the subsequent election of a director in a regular election.

The foregoing resolution was approved and adopted on June 7, 2022, by the following vote:
_____ 5 _____ in favor, _____ 0 _____ opposed.

Approved the 7th day of June, A.D., 2022.

Bryn Dodd, President

ATTEST:

David Dunn, Board Secretary

David Dunn moved, and Don Hallmark seconded the motion to approve the ECHD Redistricting Resolution as presented. The motion carried unanimously.

XVI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Thank You Letter from Odessa College Foundation re: Donation

The letter from Odessa College was provided.

This is informational only. No action was taken.

B. Statewide Trends Shaping Our Future

A presentation from Texas 2036.org was provided.

This is informational only. No action was taken.

C. ECHD Foundation Directive

After discussion in Executive Session, David Dunn moved, and Don Hallmark seconded the motion to approve the ECHD Foundation Directive as presented.

The motion carried.

D. Universal Mask Policy Update

Due to the increase in area COVID-19 numbers there is no update and no action is required.

E. COVID-19 Update

Russell Tippin, President and Chief Executive Officer, reported that there are currently 4 Covid-19 patients

This report was informational only. No action was taken.

F. PBBHC Funding Agreement

After discussion in Executive Session, David Dunn moved, and Mary Lou Anderson seconded the motion to approve the PBBHC Funding Agreement as presented.

The motion carried.

G. Strategic Planning Update

There was a meeting with Permian Strategic Partnership to discuss the ICU project.

This report was informational only. No action was taken.

H. THT Conference – July

The THT Annual Conference is in Fort Worth, TX July 27-30.

This report was informational only. No action was taken.

I. Ad-hoc Reports

Medical Center Hospital is receiving recognition from The Best of the Basin.

Dr. Pinnow reported that the Texas Tech Residents were welcomed.

Carol Evans, Divisional Director of Radiology, provided an update of the worldwide contrast shortage. The shortage is a result of the GE plant shutting down in China due to the rise in COVID-19 cases. MCH is receiving weekly allocations.

The Regional Services Report was provided.

These reports were for information only. No action was taken.

XVII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation Regarding Economic Development Negotiations.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, and Steve Steen, Chief Legal Counsel, Steve Ewing, Chief Financial Officer, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Mary Gallegos, Risk Manager, provided the Risk Management Update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements, on-call agreement and MCH TraumaCare agreements to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, presented a MCHS lease agreement to the ECHD Board of Directors during Executive Session. He also provide an update to the ECHD Board of Directors of Real Estate items including apartments offered for sale, the replat of property located on North Lincoln Ave, an acute surgery center and obtaining an appraisal on two vacant lots.

Russell Tippin, President/Chief Executive Officer, led the board in discussion about PILOT agreements during Executive Session.

Russell Tippin, President/Chief Executive Officer, led the board in discussion about the length of stay and its effects on reducing the number of contract staff during Executive Session.

Don Hallmark, Board Member, reported to the board about the TIRZ committee meeting to the ECHD Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussions about moving the CEO evaluation to the July board meeting during Executive Session.

Steve Ewing, Chief Financial Officer, and Matt Collins, COO were excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, presented the PBBHC Funding Agreement and the ECHD Foundation Directive to the ECHD Board of Directors in Executive Session.

Executive Session began at 6:37 p.m.
Executive Session ended at 7:50 p.m.

XVIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Bryn Dodd presented the following amendments:

- Christopher Petr M.D. – This is an amendment to an OBGYN Contract.
- Daniel Babbel, M.D. – This is an amendment to an Orthopedics Contract.
- Mavis Twum-Barimah, M.D. – This is an amendment to a Family Contract.
- Varuna Nargunan, M.D. – This is an amendment to an Endocrinology Contract.
- Michael Cuizon, N.P. – This is an amendment to a Hospitalist Contract.

Bryn Dodd presented the following renewal agreements:

- Irma Gutierrez, N.P. – This is a three (3) year renewal of a Hospitalist Contract.
- Nawaal Nasser, M.D. – This is a three (3) year renewal of a Pathology Contract.

Wallace Dunn moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Provider Agreements

Bryn Dodd presented the following new agreements:

- Gregory B. York, M.D. – This is a 3-year trauma agreement.
- Kathy D. Grove, M.D. – This is a 3-year trauma agreement.
- Peter Wiltse, D.O. – This is a 3-year trauma agreement.
- Sarah Shaw, D.O. – This is a 3-year trauma agreement.
- Scott Peterson, M.D. – This is a 3-year trauma agreement.
- Courtney Barner, N.P. – This is 3-year trauma agreement.
- Katherine Powers, N.P. – This is a 3-year trauma agreement.
- Hannah Rosso, P.A. – This is a 3-year trauma agreement.

David Dunn moved, and Wallace Dunn seconded the motion to approve the MCH TraumaCare Provider Agreements as presented. The motion carried.

C. Consider Approval of MCH On-Call Agreement

Bryn Dodd presented the MCH On-Call Agreement for Dr. Buringi - General Surgery.

David Dunn moved, and Wallace Dunn seconded the motion approve the MCH On-Call Agreement as presented. The motion carried.

D. Consider Approval of MCH Lease Agreement

Bryn Dodd presented the MCH Lease Agreement for MCH TraumaCare. This is a 3-year lease.

Don Hallmark moved, and David Dunn seconded the motion to approve the MCH Lease Agreement. The motion carried.

E. Consider Approval of Pilot Agreement(s)

Nothing was presented. No action taken.

XIX. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 7:52 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Hyon Kang, DOM	Medicine	Gastroenterology		07/7/2022-07/06/2023
*Robert Mohr, MD	Emergency Medicine	Emergency Medicine	BEPO	07/7/2022-07/06/2023
Joseph Peterson, MD	Emergency Medicine	Emergency Medicine	BEPO	07/7/2022-07/06/2023
Raghavendra Sanivarapu, MD	Medicine	Pulmonary Disease	TTUHSC	07/7/2022-07/06/2023
Joel Wussow, MD	Emergency Medicine	Emergency Medicine	BEPO	07/7/2022-07/06/2023

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Jacquelynn Dorman, NP	Family Medicine	AHP	Nurse Practitioner		Dr. Francisco Salcido	07/7/2022-07/06/2023
Benjamin Lockmiller, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	07/7/2022-07/06/2023
Adrian Ramirez, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Bare, Dr. Alase, Dr. Sajja, Dr. Thummala, Dr. Thippeswamy	07/7/2022-07/06/2023



*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Joyce Alase, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	08/1/2022-07/31/2023
Obinna Ukabam, MD	Medicine	Yes	Associate	Gastroenterology		None	08/1/2022-07/31/2023
Rizwan Asim, MD	Hospitalist	Yes	Associate to Active	Hospitalist	ProCare	None	08/1/2022-07/31/2024
Putta Shankar Bangalore Annaiah, MD	Anesthesia	Yes	Associate	Anesthesia	ProCare	None	08/1/2022-07/31/2024
Abhishek Bhari Jayadevappa, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	None	08/1/2022-07/31/2024
Matthew Carraway, DDS	Surgery	Yes	Associate to Active	Pediatric Dentistry		None	08/1/2022-07/31/2024
Kalyan Chakrala, DO	Medicine	Yes	Active	Gastroenterology	ProCare	None	08/1/2022-07/31/2024
Peter Chiou, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024
Adam Farber, MD	Cardiology	Yes	Active	Cardiology	ProCare	None	08/1/2022-07/31/2024
Alejandra Garcia-Fernandez, MD	Medicine	Yes	Associate to Active	Critical Care	TTUHSC	Yes	08/1/2022-07/31/2024
Mason Hicks, MD	Radiology	Yes	Active	Radiology	ProCare	Yes	08/1/2022-07/31/2024
Meredith Hulsey, DO	Pathology	Yes	Active	Pathology		None	08/1/2022-07/31/2024
James Huston, MD	Medicine	Yes	Active	Hospice and Palliative Care	TTUHSC	None	08/1/2022-07/31/2024
Kevin McDonnell, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024



Kevin McDonnell, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024
Mahamudun Nabi, MD	Medicine	Yes	Associate	Psychiatry	TTUHSC	None	08/1/2022-07/31/2024
Christopher Slayden, MD	Surgery	Yes	Active	Urology	West Texas Urology	Yes	08/1/2022-07/31/2024
Elliana Wiesner, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	08/1/2022-07/31/2024
Jordan Womack, DPM	Surgery	Yes	Active	Podiatry		None	08/1/2022-07/31/2024
Domingo Caparas, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	09/1/2022-08/31/2024
Sarah Kiani, MD	Medicine	Yes	Active	Internal Medicine	TTUHSC	None	09/1/2022-08/31/2024
Victor Levy, MD	Pediatrics	Yes	Associate to Active	Neonatal/Pediatric Cardiology	TTUHSC	None	09/1/2022-08/31/2024
Amanda Murray, DO	OB/GYN	Yes	Associate to Active	OB/GYN	TTUHSC	None	09/1/2022-08/31/2024
Mandeep Othee, MD	Medicine	Yes	Active	Physical Medicine	ProCare	None	09/1/2022-08/31/2024
Atul Poudel, MD	Pediatrics	Yes	Associate to Active	Pediatric	ProCare	None	09/1/2022-08/31/2024
Debbie Smith, DO	Family Medicine	Yes	Active	Family Medicine	TTUHSC	Yes	09/1/2022-08/31/2024
James Van Riper, MD	OB/GYN	Yes	Active	OB/GYN		None	09/1/2022-08/31/2024

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Zolia Barrera, PA	Cardiology	AHP	Physician Assistant	ProCare	Dr. Farber, Dr. Boccalandro, Dr. Angirekula, Dr. Patel	None	08/1/2022-07/31/2024

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff Executive
 Committee Chair
 /MM



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:
Change in Clinical Privileges

Statement of Pertinent Facts:
The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Alejandra Garcia-Fernandez, MD	Medicine	ADDING: Cardiac Pacing; Balloon flotation catheters, placement of (arterial, central venous, and pulmonary artery); Nasogastric intubation; Elective cardioversion; Pulmonary Artery Catheterization (PAC)
Christopher Slayden, MD	Surgery	REMOVING: TVT

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/ Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Daniel Eurman, MD	Telemedicine	Radiology	06/15/2022	Resignation
Norman Harris, MD	Active	OB/GYN	07/01/2021	Resignation
Rafiul Islam, MD	Associate	Medicine	04/05/2022	Lapse in Privileges
Anton Shapoval, MD	Telemedicine	Radiology	05/31/2022	Resignation
Nathan Vaughn, NP	AHP	Medicine	07/01/2022	Lapse in Privileges

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Rizwan Asim, MD	Hospitalist	Associate to Active
Matthew Carraway, DDS	Surgery	Associate to Active
Alejandra Garcia-Fernandez, MD	Medicine	Associate to Active
Victor Levy, MD	Pediatrics	Associate to Active
Amanda Murray, DO	OB/GYN	Associate to Active
Atul Poudel, MD	Pediatrics	Associate to Active
Francisco Salcido, MD	Family Medicine	Affiliate to Courtesy



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**ECTOR COUNTY HOSPITAL DISTRICT
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Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Abbie Schuster	Active	Surgery	05/18/2022- 08/31/2022	

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Change in Privileges

Staff Member	Department	Privilege
None		



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



July 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

CR – 2023 Capital Budget

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

CR – 2023 Capital Budget

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the capital request: 2023 Capital Budget.

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
July 2022
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 535,023	\$ 650,101	-17.7%	\$ 415,456	28.8%	\$ 4,591,088	\$ 5,569,717	-17.6%	\$ 4,234,577	8.4%
TOTAL PATIENT REVENUE	\$ 535,023	\$ 650,101	-17.7%	\$ 415,456	28.8%	\$ 4,591,088	\$ 5,569,717	-17.6%	\$ 4,234,577	8.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 311,944	\$ 335,502	-7.0%	\$ 211,147	47.7%	\$ 2,686,734	\$ 2,844,106	-5.5%	\$ 2,258,557	19.0%
Self Pay Adjustments	71,379	90,981	-21.5%	55,902	27.7%	406,242	772,227	-47.4%	651,440	-37.6%
Bad Debts	17,028	14,276	19.3%	61,558	-72.3%	165,100	122,015	35.3%	170,972	-3.4%
TOTAL REVENUE DEDUCTIONS	\$ 400,351	\$ 440,759	-9.2%	\$ 328,606	21.8%	\$ 3,258,076	\$ 3,738,348	-12.8%	\$ 3,080,968	5.7%
	74.83%	67.80%		79.10%		70.97%	67.12%		72.76%	
NET PATIENT REVENUE	\$ 134,672	\$ 209,342	-35.7%	\$ 86,850	55.1%	\$ 1,333,012	\$ 1,831,369	-27.2%	\$ 1,153,609	15.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 22,435	\$ 25,436	-11.8%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	8.0%	\$ 203,807	7.8%
TOTAL OTHER REVENUE	\$ 22,435	\$ 25,436	-11.8%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	8.0%	\$ 203,807	7.8%
NET OPERATING REVENUE	\$ 157,106	\$ 234,778	-33.1%	\$ 103,527	51.8%	\$ 1,552,719	\$ 2,034,857	-23.7%	\$ 1,357,416	14.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 96,393	\$ 107,786	-10.6%	\$ 93,182	3.4%	\$ 757,366	\$ 896,428	-15.5%	\$ 740,765	2.2%
Benefits	18,186	30,469	-40.3%	26,837	-32.2%	189,779	256,717	-26.1%	197,186	-3.8%
Physician Services	183,832	156,823	17.2%	134,682	36.5%	1,365,190	1,254,584	8.8%	1,108,243	23.2%
Cost of Drugs Sold	19,491	12,848	51.7%	3,805	412.3%	165,991	105,932	56.7%	69,222	139.8%
Supplies	3,107	20,245	-84.7%	32,682	-90.5%	59,077	183,937	-67.9%	105,466	-44.0%
Utilities	8,007	6,872	16.5%	4,082	96.1%	45,383	67,870	-33.1%	45,557	-0.4%
Repairs and Maintenance	1,931	2,216	-12.9%	590	227.4%	29,460	17,728	66.2%	7,689	283.2%
Leases and Rentals	492	977	-49.6%	502	-1.9%	3,921	7,816	-49.8%	3,991	-1.8%
Other Expense	1,000	1,542	-35.1%	7,468	-86.6%	12,012	12,336	-2.6%	31,805	-62.2%
TOTAL OPERATING EXPENSES	\$ 332,440	\$ 339,778	-2.2%	\$ 303,829	9.4%	\$ 2,628,179	\$ 2,803,348	-6.2%	\$ 2,309,924	13.8%
Depreciation/Amortization	\$ 28,692	\$ 33,792	-15.1%	\$ 33,132	-13.4%	\$ 229,896	\$ 264,890	-13.2%	\$ 265,678	-13.5%
TOTAL OPERATING COSTS	\$ 361,132	\$ 373,570	-3.3%	\$ 336,960	7.2%	\$ 2,858,075	\$ 3,068,238	-6.8%	\$ 2,575,603	11.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (204,026)	\$ (138,792)	47.0%	\$ (233,433)	-12.6%	\$ (1,305,356)	\$ (1,033,381)	26.3%	\$ (1,218,187)	7.2%
Operating Margin	-129.86%	-59.12%	119.7%	-225.48%	-42.4%	-84.07%	-50.78%	65.5%	-89.74%	-6.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,834	2,000	-8.3%	1,575	16.4%	15,153	17,196	-11.9%	12,261	23.6%
Average Revenue per Office Visit	291.72	325.05	-10.3%	263.78	10.6%	302.98	323.90	-6.5%	345.37	-12.3%
Hospital FTE's (Salaries and Wages)	24.0	25.9	-7.5%	21.6	10.9%	22.3	28.3	-21.1%	20.7	7.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 157,360	\$ 333,093	-52.8%	\$ 364,671	-56.8%	\$ 1,389,764	\$ 2,693,561	-48.4%	\$ 3,837,007	-63.8%
TOTAL PATIENT REVENUE	\$ 157,360	\$ 333,093	-52.8%	\$ 364,671	-56.8%	\$ 1,389,764	\$ 2,693,561	-48.4%	\$ 3,837,007	-63.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 55,550	\$ 181,164	-69.3%	\$ 175,945	-68.4%	\$ 861,825	\$ 1,464,982	-41.2%	\$ 2,040,148	-57.8%
Self Pay Adjustments	39,313	51,971	-24.4%	55,274	-28.9%	239,013	420,262	-43.1%	582,793	-59.0%
Bad Debts	13,946	10,645	31.0%	63,772	-78.1%	(75,602)	86,081	-187.8%	217,147	-134.8%
TOTAL REVENUE DEDUCTIONS	\$ 108,808	\$ 243,780	-55.4%	\$ 294,991	-63.1%	\$ 1,025,236	\$ 1,971,325	-48.0%	\$ 2,840,087	-63.9%
	69.1%	73.2%		80.9%		73.8%	73.2%		74.0%	
NET PATIENT REVENUE	\$ 48,552	\$ 89,313	-45.6%	\$ 69,680	-30.3%	\$ 364,528	\$ 722,236	-49.5%	\$ 996,920	-63.4%
OTHER REVENUE										
FHC Other Revenue	\$ 22,435	\$ 25,436	0.0%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	0.0%	\$ 203,807	7.8%
TOTAL OTHER REVENUE	\$ 22,435	\$ 25,436	-11.8%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	8.0%	\$ 203,807	7.8%
NET OPERATING REVENUE	\$ 70,986	\$ 114,749	-38.1%	\$ 86,357	-17.8%	\$ 584,235	\$ 925,724	-36.9%	\$ 1,200,726	-51.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 78,711	\$ 59,753	31.7%	\$ 80,908	-2.7%	\$ 603,220	\$ 472,462	27.7%	\$ 684,825	-11.9%
Benefits	14,850	16,891	-12.1%	23,302	-36.3%	151,154	135,302	11.7%	182,295	-17.1%
Physician Services	93,202	68,581	35.9%	94,752	-1.6%	728,711	548,648	32.8%	949,909	-23.3%
Cost of Drugs Sold	-	3,021	-100.0%	3,805	-100.0%	30,278	24,432	23.9%	55,255	-45.2%
Supplies	2,359	4,472	-47.2%	32,045	-92.6%	29,579	36,068	-18.0%	102,719	-71.2%
Utilities	4,765	1,449	228.9%	1,448	229.0%	24,591	22,966	7.1%	22,966	7.1%
Repairs and Maintenance	1,931	1,799	7.3%	590	227.4%	29,460	14,392	104.7%	7,689	283.2%
Leases and Rentals	492	477	3.2%	502	-1.9%	3,921	3,816	2.7%	3,991	-1.8%
Other Expense	1,000	1,125	-11.1%	7,468	-86.6%	12,012	9,000	33.5%	31,805	-62.2%
TOTAL OPERATING EXPENSES	\$ 197,311	\$ 157,568	25.2%	\$ 244,820	-19.4%	\$ 1,612,926	\$ 1,267,086	27.3%	\$ 2,041,454	-21.0%
Depreciation/Amortization	\$ 2,625	\$ 4,002	-34.4%	\$ 3,807	-31.0%	\$ 21,017	\$ 31,373	-33.0%	\$ 31,083	-32.4%
TOTAL OPERATING COSTS	\$ 199,936	\$ 161,570	23.7%	\$ 248,627	-19.6%	\$ 1,633,943	\$ 1,298,459	25.8%	\$ 2,072,537	-21.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,950)	\$ (46,821)	-175.4%	\$ (162,271)	20.5%	\$ (1,049,708)	\$ (372,735)	-181.6%	\$ (871,811)	20.4%
Operating Margin	-181.65%	-40.80%	345.2%	-187.91%	-3.3%	-179.67%	-40.26%	346.2%	-72.61%	147.5%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	621	971	-36.0%	1,268	-51.0%	5,416	7,852	-31.0%	11,020	-50.9%
Average Revenue per Office Visit	253.40	343.04	-26.1%	287.60	-11.9%	256.60	343.04	-25.2%	348.19	-26.3%
Hospital FTE's (Salaries and Wages)	15.2	12.5	21.7%	17.2	-11.2%	15.1	12.9	17.1%	18.3	-17.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 163,109	\$ 162,983	0.1%	\$ 50,785	221.2%	\$ 1,219,325	\$ 1,351,766	-9.8%	\$ 397,570	206.7%
TOTAL PATIENT REVENUE	\$ 163,109	\$ 162,983	0.1%	\$ 50,785	221.2%	\$ 1,219,325	\$ 1,351,766	-9.8%	\$ 397,570	206.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 79,093	\$ 92,547	-14.5%	\$ 35,202	124.7%	\$ 671,256	\$ 767,575	-12.5%	\$ 218,409	207.3%
Self Pay Adjustments	17,650	21,284	-17.1%	627	2714.1%	94,079	176,528	-46.7%	68,647	37.0%
Bad Debts	12,244	-	0.0%	(2,214)	-653.1%	47,492	-	0.0%	(46,175)	-202.9%
TOTAL REVENUE DEDUCTIONS	\$ 108,986	\$ 113,831	-4.3%	\$ 33,615	224.2%	\$ 812,827	\$ 944,103	-13.9%	\$ 240,881	237.4%
	66.82%	69.84%		66.19%		66.66%	69.84%		60.59%	
NET PATIENT REVENUE	\$ 54,123	\$ 49,152	10.1%	\$ 17,170	215.2%	\$ 406,499	\$ 407,663	-0.3%	\$ 156,690	159.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 54,123	\$ 49,152	10.1%	\$ 17,170	215.2%	\$ 406,499	\$ 407,663	-0.3%	\$ 156,690	159.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 2,320	\$ 25,809	-91.0%	\$ 12,273	-81.1%	\$ 49,790	\$ 209,359	-76.2%	\$ 55,940	-11.0%
Benefits	438	7,296	-94.0%	3,535	-87.6%	12,476	59,956	-79.2%	14,891	-16.2%
Physician Services	41,864	45,750	-8.5%	39,930	4.8%	288,415	366,000	-21.2%	158,334	82.2%
Cost of Drugs Sold	3,099	9,827	-68.5%	-	0.0%	32,570	81,500	-60.0%	13,967	133.2%
Supplies	212	5,113	-95.9%	637	-66.7%	15,488	42,364	-63.4%	2,747	463.8%
Utilities	3,241	2,634	23.1%	2,634	23.1%	20,792	22,592	-8.0%	22,591	-8.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 51,174	\$ 96,429	-46.9%	\$ 59,009	-13.3%	\$ 419,531	\$ 781,771	-46.3%	\$ 268,470	56.3%
Depreciation/Amortization	\$ 25,992	\$ 29,790	-12.7%	\$ 29,324	-11.4%	\$ 208,280	\$ 233,517	-10.8%	\$ 234,596	-11.2%
TOTAL OPERATING COSTS	\$ 77,166	\$ 126,219	-38.9%	\$ 88,333	-12.6%	\$ 627,810	\$ 1,015,288	-38.2%	\$ 503,066	24.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (23,043)	\$ (77,067)	-70.1%	\$ (71,163)	-67.6%	\$ (221,312)	\$ (607,625)	-63.6%	\$ (346,376)	-36.1%
Operating Margin	-42.58%	-156.79%	-72.8%	-414.46%	-89.7%	-54.44%	-149.05%	-63.5%	-221.06%	-75.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	600	524	14.5%	307	95.4%	4,428	4,346	1.9%		0.0%
Average Revenue per Office Visit	271.85	311.04	-12.6%	165.42	64.3%	275.37	311.04	-11.5%	320.36	-14.0%
Hospital FTE's (Salaries and Wages)	2.6	6.8	-61.9%	4.4	-42.1%	2.5	7.2	-65.4%	2.3	6.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 214,553	\$ 154,025	39.3%	\$ -	100.0%	\$ 1,981,999	\$ 1,524,390	30.0%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 214,553	\$ 154,025	39.3%	\$ -	100.0%	\$ 1,981,999	\$ 1,524,390	30.0%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 177,302	\$ 61,791	186.9%	\$ -	100.0%	\$ 1,153,653	\$ 611,549	88.6%	\$ -	100.0%
Self Pay Adjustments	14,416	17,726	-18.7%	-	100.0%	73,151	175,437	-58.3%	-	100.0%
Bad Debts	(9,162)	3,631	-352.3%	-	100.0%	193,209	35,934	437.7%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 182,556	\$ 83,148	119.6%	\$ -	100.0%	\$ 1,420,013	\$ 822,920	72.6%	\$ -	100.0%
	85.09%	53.98%		0.00%		71.65%	53.98%		0.00%	
NET PATIENT REVENUE	\$ 31,997	\$ 70,877	-54.9%	\$ -	100.0%	\$ 561,985	\$ 701,470	-19.9%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 31,997	\$ 70,877	-54.9%	\$ -	100.0%	\$ 561,985	\$ 701,470	-19.9%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 15,363	\$ 22,224	-30.9%	\$ -	100.0%	\$ 104,356	\$ 214,607	-51.4%	\$ -	100.0%
Benefits	2,898	6,282	-53.9%	-	100.0%	26,149	61,459	-57.5%	-	100.0%
Physician Services	48,766	42,492	14.8%	-	100.0%	348,064	339,936	2.4%	-	100.0%
Cost of Drugs Sold	16,392	-	0.0%	-	100.0%	103,143	-	100.0%	-	100.0%
Supplies	536	10,660	-95.0%	-	100.0%	14,010	105,505	-86.7%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	22,312	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	3,336	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	3,336	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 83,955	\$ 85,781	-2.1%	\$ -	100.0%	\$ 595,723	\$ 754,491	-21.0%	\$ -	100.0%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 599	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 84,030	\$ 85,781	-2.0%	\$ -	100.0%	\$ 596,322	\$ 754,491	-21.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (52,033)	\$ (14,904)	249.1%	\$ -	100.0%	\$ (34,337)	\$ (53,021)	-35.2%	\$ -	100.0%
Operating Margin	-162.62%	-21.03%	673.3%	0.00%	100.0%	-6.11%	-7.56%	-19.2%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	613	505	21.4%	-	0.0%	5,309	4,998	6.2%	-	0.0%
Total Visits	613	505	21.4%	-	0.0%	5,309	4,998	6.2%	-	0.0%
Average Revenue per Office Visit	350.01	305.00	14.8%	-	0.0%	373.33	305.00	22.4%	-	0.0%
Hospital FTE's (Salaries and Wages)	6.1	6.6	-7.3%	-	0.0%	4.7	8.2	-42.5%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED**

MAY 2022

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 33,962	\$ 32,930	\$ -	\$ 66,892	12.5%	\$ 295,835	\$ 271,903	\$ (805)	\$ 566,934	12.3%
Medicaid	45,069	47,811	145,869	238,749	44.6%	347,450	325,520	1,202,574	1,875,544	40.9%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	25,622	40,441	59,729	125,792	23.5%	223,125	287,284	716,086	1,226,495	26.7%
Self Pay	48,617	32,637	7,201	88,456	16.5%	470,796	268,037	46,167	785,000	17.1%
Other	4,089	9,290	1,754	15,134	2.8%	52,558	66,581	17,976	137,115	3.0%
Total	\$ 157,360	\$ 163,109	\$ 214,553	\$ 535,023	100.0%	\$ 1,389,764	\$ 1,219,325	\$ 1,981,999	\$ 4,591,088	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 6,720	\$ 5,884	-	\$ 12,604	5.5%	\$ 117,310	\$ 100,566	\$ -	\$ 217,876	13.9%
Medicaid	18,733	22,222	83,878	124,834	54.6%	143,458	125,991	390,630	660,079	42.0%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	9,611	14,106	35,943	59,660	26.1%	80,375	97,144	305,571	483,090	30.8%
Self Pay	10,509	7,397	6,002	23,908	10.5%	79,722	53,647	47,559	180,927	11.5%
Other	2,617	4,679	194	7,490	3.3%	11,083	12,412	4,717	28,212	1.8%
Total	\$ 48,191	\$ 54,288	\$ 126,017	\$ 228,496	100.0%	\$ 431,948	\$ 389,759	\$ 748,477	\$ 1,570,184	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,962	21.6%	\$ 39,223	10.8%	\$ 295,835	21.3%	\$ 595,758	15.5%
Medicaid	45,069	28.6%	132,406	36.3%	347,450	25.0%	1,627,868	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,622	16.3%	42,119	11.5%	223,125	16.1%	553,734	14.4%
Self Pay	48,617	30.9%	129,912	35.6%	470,796	33.8%	926,654	24.2%
Other	4,089	2.6%	21,011	5.8%	52,558	3.8%	132,992	3.5%
TOTAL	\$ 157,360	100.0%	\$ 364,671	100.0%	\$ 1,389,764	100.0%	\$ 3,837,007	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	6,720	13.9%	\$ 17,413	13.0%	\$ 117,310	27.2%	\$ 191,333	18.0%
Medicaid	18,733	39.0%	73,434	54.8%	143,458	33.1%	544,637	51.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,611	19.9%	28,080	21.0%	80,375	18.6%	158,414	14.9%
Self Pay	10,509	21.8%	12,817	9.6%	79,722	18.5%	149,083	14.0%
Other	2,617	5.4%	2,127	1.6%	11,083	2.6%	22,283	2.1%
TOTAL	\$ 48,191	100.0%	\$ 133,870	100.0%	\$ 431,948	100.0%	\$ 1,065,750	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,930	20.2%	\$ 10,318	20.3%	\$ 271,903	22.3%	\$ 105,961	26.7%
Medicaid	47,811	29.3%	\$ 8,168	16.1%	325,520	26.7%	104,214	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	40,441	24.8%	\$ 11,261	22.2%	287,284	23.6%	94,358	23.7%
Self Pay	32,637	20.0%	\$ 20,646	40.7%	268,037	21.9%	86,505	21.8%
Other	9,290	5.7%	\$ 392	0.8%	66,581	5.5%	6,532	1.6%
TOTAL	\$ 163,109	100.0%	\$ 50,785	100.0%	\$ 1,219,325	100.0%	\$ 397,570	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,884	10.8%	\$ 17,414	32.3%	\$ 100,566	25.8%	\$ 27,965	19.6%
Medicaid	22,222	41.0%	22,965	42.6%	\$ 125,991	32.3%	33,949	23.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,106	26.0%	8,413	15.6%	97,144	24.9%	52,770	36.9%
Self Pay	7,397	13.6%	5,150	9.5%	53,647	13.8%	24,685	17.3%
Other	4,679	8.6%	-	0.0%	12,412	3.2%	3,511	2.5%
TOTAL	\$ 54,288	100.0%	\$ 53,942	100.0%	\$ 389,759	100.0%	\$ 142,881	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
MAY 2022**

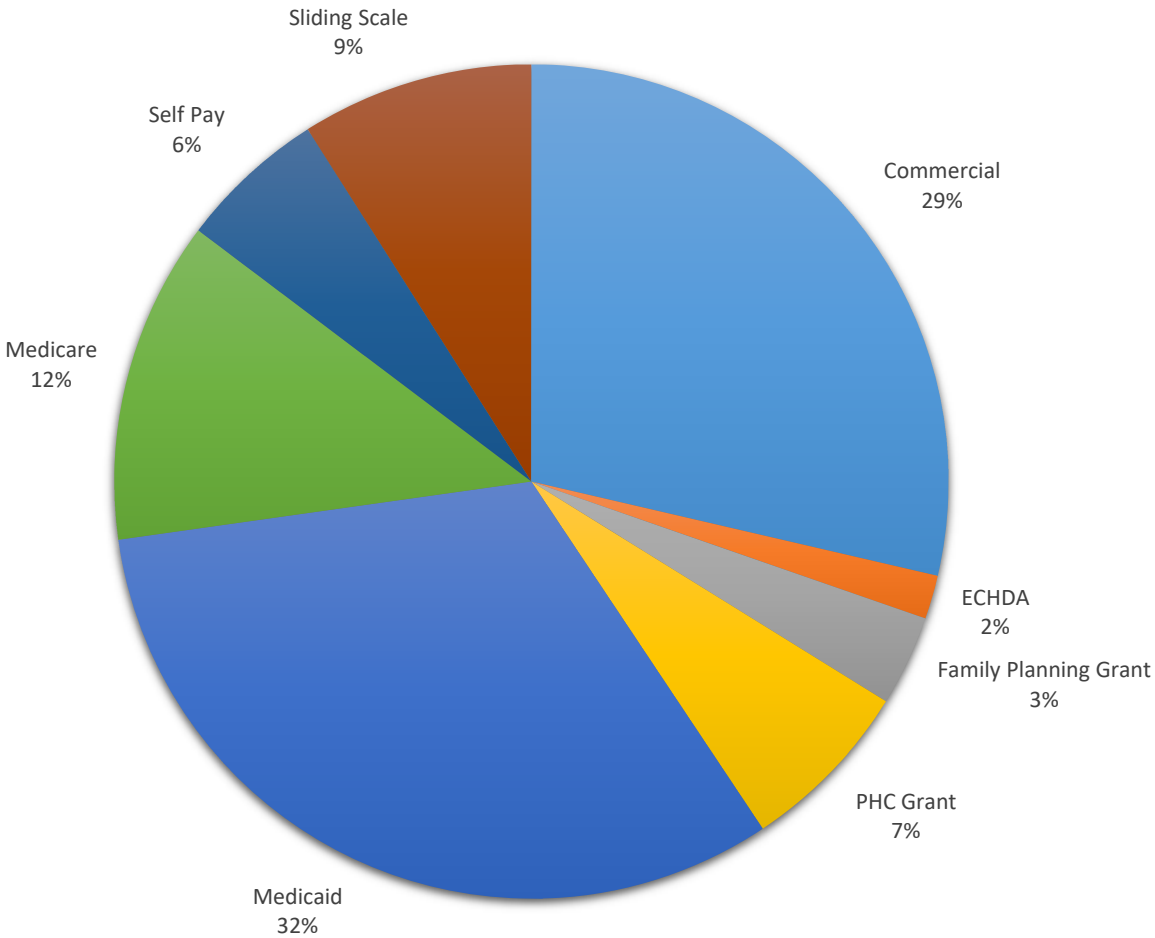
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (805)	0.0%	\$ -	0.0%
Medicaid	145,869	68.0%	\$ -	0.0%	1,202,574	60.7%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	59,729	27.8%	\$ -	0.0%	716,086	36.1%	-	0.0%
Self Pay	7,201	3.4%	\$ -	0.0%	46,167	2.3%	-	0.0%
Other	1,754	0.8%	\$ -	0.0%	17,976	0.9%	-	0.0%
TOTAL	\$ 214,553	100.0%	\$ -	0.0%	\$ 1,981,999	100.0%	\$ -	0.0%

PAYMENTS BY PAYOR

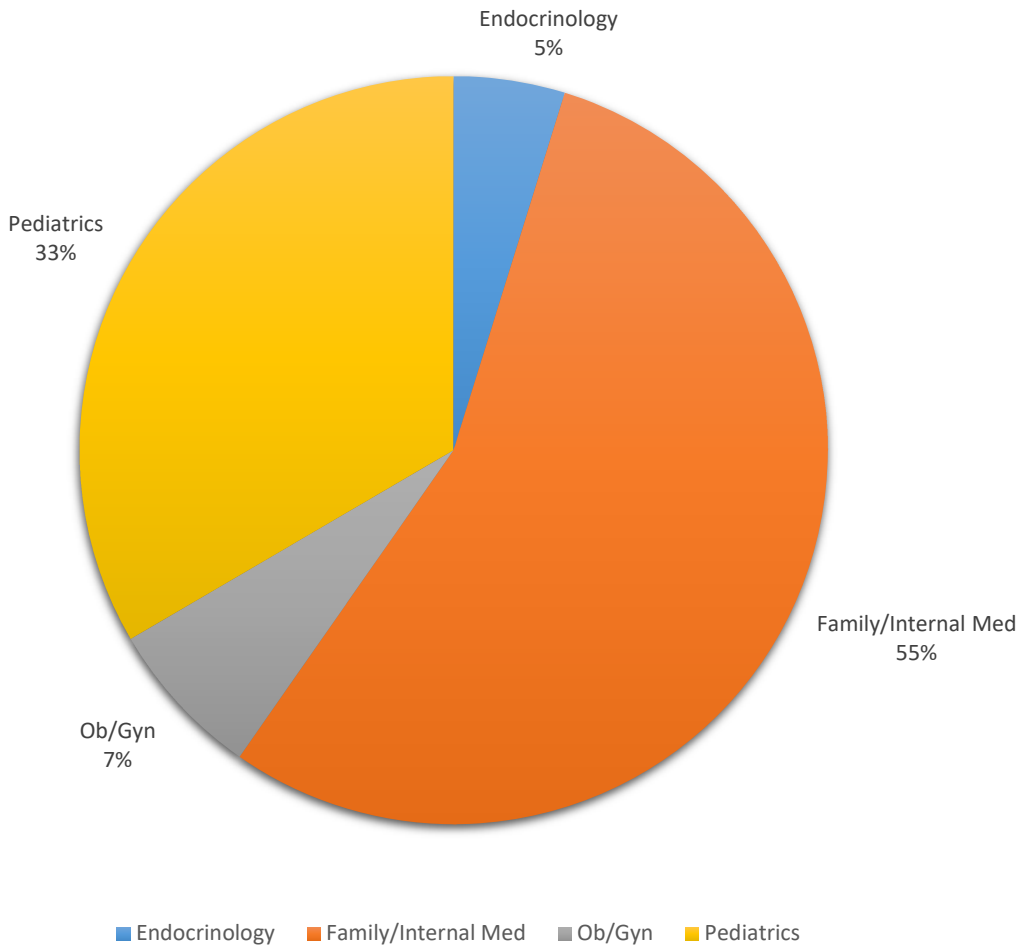
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	83,878	66.5%	-	0.0%	390,630	52.2%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	35,943	28.5%	-	0.0%	305,571	40.8%	-	0.0%
Self Pay	6,002	4.8%	-	0.0%	47,559	6.4%	-	0.0%
Other	194	0.2%	-	0.0%	4,717	0.6%	-	0.0%
TOTAL	\$ 126,017	100.0%	\$ -	0.0%	\$ 748,478	100.0%	\$ -	0.0%

FHC May Visits by Financial Class



Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC May Visits By Service



FHC Executive Director's Report-July 2022

- **Staffing Update:** The Family Health Clinic has the following active open positions: 1 LVN and 1 Medical Assistant
- **Telehealth Update:** For the month of May, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** Bertha Nunez, FNP, will be joining our Healthy Kids Clinic in August 2022. Dr Poudel's, Pediatrician, last day at the Healthy Kids Clinic will be September 30, 2022. He will be moving out of the area. We have begun the search for his replacement.
- **Community Events:** The Family Health Clinic participated in the Moonlight Market on Friday June 24th. FHC provided blood pressure checks and promotional items at the event.
- **Public Health Emergency (PHE) Update:** The current Public Health Emergency declaration is set to expire July 15, 2022, but is assumed to be extended another 90 days. If so, this would put the next PHE extension to expire mid October 2022. The Family Health Clinic will continue to monitor this and its effect on FQHC operations.

**ECHD BOARD OF DIRECTORS
2022-2023 COMMITTEE ASSIGNMENTS**

Finance Committee (monthly)

Wallace Dunn - Chair (VPRES)
David Dunn
Kathy Rhodes
Donald Davenport, DO (COS)
Jeff Pinnow, MD (VCOS)
Russell Tippin (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

David Dunn, Chair
Bryn Dodd
Wallace Dunn
Russell Tippin (CEO)
Matt Collins
Donald Davenport, DO (COS)
Jeff Pinnow, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Wallace Dunn
Richard Herrera

Audit Committee (quarterly)

Wallace Dunn, Chair (VPRES)
David Dunn
Don Hallmark

Executive Committee (ad hoc)

Bryn Dodd, Chair (PRES)
Wallace Dunn (VPRES)
Don Hallmark

Joint Conference Committee (monthly)

Wallace Dunn
Mary Lou Anderson
Kathy Rhodes
Donald Davenport, DO
Jeff Pinnow, MD
Russell Tippin (*ex officio*)

PTRC (monthly)

Wallace Dunn
Bryn Dodd
Russell Tippin
Steve Ewing
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Kathy Rhodes
Steve Ewing
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Mary Lou Anderson (*ex officio*)
Bryn Dodd (*ex officio*)

Compliance Committee (semi-monthly)

Don Hallmark
Kathy Rhodes

MCHS Foundation

Bryn Dodd (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

David Dunn

Executive Policy Committee

Bryn Dodd, Chair
Mary Lou Anderson
Kathy Rhodes

TIRZ Board

Don Hallmark

Indicates a committee specified in the ECHD Board of Directors Bylaws

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	877	1,028	-14.7%	976	-10.1%	7,641	7,994	-4.4%	7,891	-3.2%
Neonatal ICU (NICU)	27	26	3.8%	15	80.0%	178	201	-11.4%	179	-0.6%
Total Admissions	904	1,054	-14.2%	991	-8.8%	7,819	8,195	-4.6%	8,070	-3.1%
Patient Days										
Adult & Pediatric	3,690	3,780	-2.4%	3,971	-7.1%	35,683	29,397	21.4%	33,558	6.3%
ICU	399	410	-2.7%	454	-12.1%	3,696	3,192	15.8%	3,581	3.2%
CCU	331	295	12.2%	402	-17.7%	3,100	2,296	35.0%	3,159	-1.9%
NICU	400	396	1.0%	270	48.1%	2,175	3,077	-29.3%	2,464	-11.7%
Total Patient Days	4,820	4,881	-1.2%	5,097	-5.4%	44,654	37,962	17.6%	42,762	4.4%
Observation (Obs) Days	601	451	33.3%	223	169.5%	3,344	3,651	-8.4%	3,949	-15.3%
Nursery Days	258	197	31.0%	240	7.5%	2,187	1,576	38.8%	2,105	3.9%
Total Occupied Beds / Bassinets	5,679	5,529	2.7%	5,560	2.1%	50,185	43,189	16.2%	48,816	2.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.04	4.36	15.5%	4.95	1.9%	5.56	4.36	27.4%	5.11	8.9%
NICU	14.81	15.23	-2.7%	18.00	-17.7%	12.22	15.31	-20.2%	13.77	-11.2%
Total ALOS	5.33	4.63	15.1%	5.14	3.7%	5.71	4.63	23.3%	5.30	7.8%
Acute / Adult & Pediatric w/o OB	6.02			5.77	4.5%	6.46			6.00	7.7%
Average Daily Census	155.5	157.5	-1.2%	164.4	-5.4%	183.8	156.2	17.6%	175.3	4.9%
Hospital Case Mix Index (CMI)	1.6564	1.5386	7.7%	1.6876	-1.8%	1.7122	1.5386	11.3%	1.7567	-2.5%
Medicare										
Admissions	334	379	-11.9%	372	-10.2%	2,750	2,947	-6.7%	2,896	-5.0%
Patient Days	2,072	1,932	7.2%	1,987	4.3%	18,806	15,024	25.2%	17,269	8.9%
Average Length of Stay	6.20	5.10	21.7%	5.34	16.1%	6.84	5.10	34.1%	5.96	14.7%
Case Mix Index	2.0066	1.9446	3%	1.8873	6.3%	1.9816	1.9446	2%	2.0627	-3.9%
Medicaid										
Admissions	109	132	-17.4%	110	-0.9%	1,014	1,025	-1.1%	1,025	-1.1%
Patient Days	634	548	15.7%	548	15.7%	4,958	4,259	16.4%	4,714	5.2%
Average Length of Stay	5.82	4.15	40.1%	4.98	16.8%	4.89	4.16	17.7%	4.60	6.3%
Case Mix Index	1.3036	0.9632	35%	1.4024	-7.0%	1.2136	0.9632	26%	1.2030	0.9%
Commercial										
Admissions	252	281	-10.3%	240	5.0%	2,193	2,188	0.2%	2,165	1.3%
Patient Days	1,097	1,177	-6.8%	1,085	1.1%	10,609	9,154	15.9%	10,409	1.9%
Average Length of Stay	4.35	4.19	3.9%	4.52	-3.7%	4.84	4.18	15.6%	4.81	0.6%
Case Mix Index	1.4598	1.5059	-3.1%	1.5784	-7.5%	1.6576	1.5059	10.1%	1.6936	-2.1%
Self Pay										
Admissions	185	235	-21.3%	235	-21.3%	1,679	1,825	-8.0%	1,772	-5.2%
Patient Days	910	1,094	-16.8%	1,255	-27.5%	9,156	8,508	7.6%	9,173	-0.2%
Average Length of Stay	4.92	4.66	5.7%	5.34	-7.9%	5.45	4.66	17.0%	5.18	5.3%
Case Mix Index	1.4664	1.5823	-7.3%	1.5662	-6.4%	1.5754	1.5823	-0.4%	1.5769	-0.1%
All Other										
Admissions	24	27	-11.1%	34	-29.4%	183	210	-12.9%	212	-13.7%
Patient Days	107	131	-18.3%	222	-51.8%	1,125	1,017	10.6%	1,197	-6.0%
Average Length of Stay	4.46	4.85	-8.1%	6.53	-31.7%	6.15	4.84	26.9%	5.65	8.9%
Case Mix Index	1.7817	1.8985	-6.2%	1.9355	-7.9%	2.0351	1.8985	7.2%	2.0357	0.0%
Radiology										
InPatient	3,662	3,689	-0.7%	4,168	-12.1%	33,775	28,697	17.7%	32,138	5.1%
OutPatient	7,700	6,986	10.2%	7,653	0.6%	57,979	56,504	2.6%	54,970	5.5%
Cath Lab										
InPatient	621	488	27.3%	505	23.0%	4,193	3,796	10.5%	4,201	-0.2%
OutPatient	511	648	-21.1%	783	-34.7%	3,765	5,242	-28.2%	4,871	-22.7%
Laboratory										
InPatient	68,051	62,892	8.2%	70,867	-4.0%	614,177	489,143	25.6%	596,394	3.0%
OutPatient	59,657	52,631	13.3%	54,799	8.9%	479,095	425,636	12.6%	431,476	11.0%
Other										
Deliveries	172	154	11.7%	140	22.9%	1,427	1,198	19.1%	1,259	13.3%
Surgical Cases										
InPatient	193	257	-24.9%	228	-15.4%	1,702	1,998	-14.8%	1,742	-2.3%
OutPatient	556	541	2.8%	527	5.5%	4,183	4,379	-4.5%	3,621	15.5%
Total Surgical Cases	749	798	-6.1%	755	-0.8%	5,885	6,377	-7.7%	5,363	9.7%
GI Procedures (Endo)										
InPatient	127	146	-13.0%	156	-18.6%	1,071	1,133	-5.5%	854	25.4%
OutPatient	171	213	-19.7%	131	30.5%	1,198	1,725	-30.6%	988	21.3%
Total GI Procedures	298	359	-17.0%	287	3.8%	2,269	2,858	-20.6%	1,842	23.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,057	3,970	2.2%	3,872	4.8%	34,395	31,878	7.9%	26,158	31.5%
Observation Days	601	451	33.3%	223	169.5%	3,344	3,651	-8.4%	3,949	-15.3%
Other O/P Occasions of Service	18,043	17,232	4.7%	19,200	-6.0%	154,053	139,361	10.5%	137,675	11.9%
Total O/P Occasions of Svc.	22,701	21,653	4.8%	23,295	-2.5%	191,792	174,890	9.7%	167,782	14.3%
Hospital Operations										
Manhours Paid	265,280	271,336	-2.2%	262,014	1.2%	2,076,884	2,163,644	-4.0%	2,036,947	2.0%
FTE's	1,497.6	1,531.7	-2.2%	1,479.9	1.2%	1,495.7	1,558.2	-4.0%	1,466.5	2.0%
Adjusted Patient Days	9,422	8,892	6.0%	9,739	-3.3%	80,520	70,342	14.5%	76,526	5.2%
Hours / Adjusted Patient Day	28.16	30.51	-7.7%	26.90	4.7%	25.79	30.76	-16.1%	27.26	-5.4%
Occupancy - Actual Beds	44.6%	45.1%	-1.2%	46.2%	-3.5%	52.7%	44.8%	17.6%	50.2%	4.9%
FTE's / Adjusted Occupied Bed	4.9	5.3	-7.7%	4.7	4.6%	4.5	5.4	-16.1%	4.8	-5.4%
InPatient Rehab Unit										
Admissions	-	-	0.0%	-	0.0%	-	-	0.0%	56	-100.0%
Patient Days	-	-	0.0%	-	0.0%	-	-	0.0%	880	-100.0%
Average Length of Stay	-	-	0.0%	-	0.0%	-	-	0.0%	15.7	-100.0%
Manhours Paid	-	-	0.0%	-	0.0%	-	-	0.0%	17,312	-100.0%
FTE's	-	-	0.0%	-	0.0%	-	-	0.0%	6.8	-100.0%
Center for Primary Care - Clemons										
Total Medical Visits	621	971	-36.0%	1,268	-51.0%	5,416	7,852	-31.0%	11,020	-50.9%
Manhours Paid	2,700	2,219	21.7%	3,041	-11.2%	21,004	17,941	17.1%	25,457	-17.5%
FTE's	15.2	12.5	21.7%	17.2	-11.2%	15.1	12.9	17.1%	18.3	-17.2%
Center for Primary Care - West University										
Total Medical Visits	600	524	14.5%	307	95.4%	4,428	4,346	1.9%	1,241	256.8%
Manhours Paid	456	1,197	-61.9%	787	-42.1%	3,435	9,935	-65.4%	3,236	6.1%
FTE's	2.6	6.8	-61.9%	4.4	-42.1%	2.5	7.2	-65.4%	2.3	6.6%
Center for Primary Care - JBS										
Total Medical Visits	613	505	21.4%	-	0.0%	5,309	4,998	6.2%	-	0.0%
Manhours Paid	1,089	1,174	-7.3%	-	0.0%	6,530	11,357	-42.5%	-	0.0%
FTE's	6.1	6.6	-7.3%	-	0.0%	4.7	8.2	-42.5%	-	0.0%
Total ECHD Operations										
Total Admissions	904	1,054	-14.2%	991	-8.8%	7,819	8,195	-4.6%	8,126	-3.8%
Total Patient Days	4,820	4,881	-1.2%	5,097	-5.4%	44,654	37,962	17.6%	43,642	2.3%
Total Patient and Obs Days	5,421	5,332	1.7%	5,320	1.9%	47,998	41,613	15.3%	47,591	0.9%
Total FTE's	1,521.5	1,557.6	-2.3%	1,501.5	1.3%	1,518.0	1,586.4	-4.3%	1,493.9	1.6%
FTE's / Adjusted Occupied Bed	5.0	5.4	-7.8%	4.8	4.8%	4.6	5.5	-16.4%	4.8	-3.8%
Total Adjusted Patient Days	9,422	8,892	6.0%	9,739	-3.3%	80,520	70,342	14.5%	76,526	5.2%
Hours / Adjusted Patient Day	28.61	31.03	-7.8%	27.30	4.8%	26.18	31.32	-16.4%	27.22	-3.8%
Outpatient Factor	1.9547	1.8217	7.3%	1.9108	2.3%	1.8032	1.8530	-2.7%	1.7535	2.8%
Blended O/P Factor	2.1763	2.0500	6.2%	2.1326	2.0%	2.0021	2.0716	-3.4%	1.9786	1.2%
Total Adjusted Admissions	1,767	1,920	-8.0%	1,894	-6.7%	14,099	15,185	-7.2%	14,249	-1.1%
Hours / Adjusted Admission	152.53	143.70	6.1%	140.39	8.6%	149.50	145.07	3.1%	146.18	2.3%
FTE's - Hospital Contract	96.7	44.0	119.6%	45.1	114.1%	106.0	47.1	124.9%	34.4	208.3%
FTE's - Mgmt Services	40.5	53.4	-24.0%	61.4	-34.0%	42.9	53.4	-19.7%	50.6	-15.4%
Total FTE's (including Contract)	1,658.7	1,655.1	0.2%	1,608.0	3.2%	1,666.9	1,687.0	-1.2%	1,578.9	5.6%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.5	5.8	-5.4%	5.1	6.6%	5.0	5.8	-13.6%	5.0	0.0%
ProCare FTEs	217.0	240.5	-9.8%	215.8	0.5%	213.8	238.0	-10.2%	207.2	3.2%
Total System FTEs	1,875.7	1,895.6	-1.0%	1,823.9	2.8%	1,880.6	1,925.0	-2.3%	1,786.1	5.3%
Urgent Care Visits										
JBS Clinic	1,286	1,737	-26.0%	837	53.6%	15,563	14,055	10.7%	4,872	219.4%
West University	775	1,902	-59.3%	773	0.3%	11,363	15,381	-26.1%	6,489	75.1%
42nd Street	-	2,511	-100.0%	728	-100.0%	10	20,319	-100.0%	8,623	-99.9%
Total Urgent Care Visits	2,061	6,150	-66.5%	2,338	-11.8%	26,936	49,755	-45.9%	19,984	34.8%
Wal-Mart Clinic Visits										
East Clinic	179	222	-19.4%	222	-19.4%	1,975	1,334	48.1%	1,334	48.1%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Wal-Mart Visits	179	222	-19.4%	222	-19.4%	1,975	1,334	48.1%	1,334	48.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2022**

	ECTOR COUNTY HOSPITAL DISTRICT		
	HOSPITAL	PRO CARE	DISTRICT
ASSETS			
CURRENT ASSETS:			
Cash and Cash Equivalents	\$ 56,501,059	\$ 5,000	\$ 56,506,059
Investments	69,833,071	-	69,833,071
Patient Accounts Receivable - Gross	230,309,446	24,556,625	254,866,071
Less: 3rd Party Allowances	(151,817,479)	(9,410,504)	(161,227,982)
Bad Debt Allowance	(50,722,092)	(9,297,269)	(60,019,361)
Net Patient Accounts Receivable	27,769,875	5,848,852	33,618,727
Taxes Receivable	8,930,801	-	8,930,801
Accounts Receivable - Other	11,333,480	31,746	11,365,227
Inventories	8,558,590	431,810	8,990,400
Prepaid Expenses	3,833,642	96,017	3,929,659
Total Current Assets	186,760,518	6,413,425	193,173,943
CAPITAL ASSETS:			
Property and Equipment	499,242,670	393,970	499,636,640
Construction in Progress	2,313,307	-	2,313,307
	501,555,977	393,970	501,949,947
Less: Accumulated Depreciation and Amortization	(336,719,669)	(299,614)	(337,019,283)
Total Capital Assets	164,836,309	94,355	164,930,664
RESTRICTED ASSETS:			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,170,215	-	6,170,215
Restricted TPC, LLC	2,567,864	-	2,567,864
Restricted MCH West Texas Services	2,348,749	-	2,348,749
Pension, Deferred Outflows of Resources	29,138,210	-	29,138,210
Assets whose use is Limited	-	110,062	110,062
TOTAL ASSETS	\$ 391,826,760	\$ 6,617,843	\$ 398,444,603
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES:			
Current Maturities of Long-Term Debt	\$ 2,320,010	\$ -	\$ 2,320,010
Self-Insurance Liability - Current Portion	2,551,188	-	2,551,188
Accounts Payable	37,740,200	288,992	38,029,191
A/R Credit Balances	2,488,044	-	2,488,044
Accrued Interest	262,836	-	262,836
Accrued Salaries and Wages	5,375,378	6,043,414	11,418,792
Accrued Compensated Absences	4,834,730	-	4,834,730
Due to Third Party Payors	5,361,037	-	5,361,037
Deferred Revenue	7,783,907	318,267	8,102,175
Total Current Liabilities	68,717,331	6,650,673	75,368,004
ACCRUED POST RETIREMENT BENEFITS	88,401,539	-	88,401,539
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	53,183,693	-	53,183,693
Total Liabilities	211,779,069	6,650,673	218,429,742
FUND BALANCE	180,047,692	(32,831)	180,014,861
TOTAL LIABILITIES AND FUND BALANCE	\$ 391,826,760	\$ 6,617,843	\$ 398,444,603

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 56,506,059	\$ 51,186,029	\$ 4,500	\$ 5,315,529
Investments	69,833,071	63,929,700	-	5,903,371
Patient Accounts Receivable - Gross	254,866,071	238,367,515	23,207,991	(6,709,435)
Less: 3rd Party Allowances	(161,227,982)	(153,865,506)	(10,248,128)	2,885,652
Bad Debt Allowance	(60,019,361)	(53,122,125)	(8,592,762)	1,695,526
Net Patient Accounts Receivable	33,618,727	31,379,884	4,367,101	(2,128,258)
Taxes Receivable	8,930,801	8,121,560	-	809,241
Accounts Receivable - Other	11,365,227	15,670,402	36,244	(4,341,420)
Inventories	8,990,400	7,642,276	420,138	927,986
Prepaid Expenses	3,929,659	3,223,336	159,539	546,785
Total Current Assets	193,173,943	181,153,187	4,987,522	7,033,234
CAPITAL ASSETS:				
Property and Equipment	499,636,640	494,009,653	393,970	5,233,017
Construction in Progress	2,313,307	886,158	-	1,427,150
	501,949,947	494,895,810	393,970	6,660,167
Less: Accumulated Depreciation and Amortization	(337,019,283)	(324,671,790)	(288,301)	(12,059,192)
Total Capital Assets	164,930,664	170,224,021	105,668	(5,399,025)
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	4,896	-	-
Restricted Assets Held in Endowment	6,170,215	6,303,870	-	(133,655)
Restricted MCH West Texas Services	2,348,749	2,322,472	-	26,277
Pension, Deferred Outflows of Resources	29,138,210	29,138,210	-	-
Assets whose use is Limited	110,062	-	97,008	13,054
TOTAL ASSETS	\$ 398,444,603	\$ 391,022,321	\$ 5,190,198	\$ 2,232,084
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,320,010	\$ 2,556,272	\$ -	\$ (236,262)
Self-Insurance Liability - Current Portion	2,551,188	2,551,189	-	(1)
Accounts Payable	38,029,191	16,754,399	720,459	20,554,334
A/R Credit Balances	2,488,044	2,342,858	-	145,186
Accrued Interest	262,836	19,294	-	243,543
Accrued Salaries and Wages	11,418,792	4,066,267	4,173,631	3,178,894
Accrued Compensated Absences	4,834,730	4,151,036	-	683,694
Due to Third Party Payors	5,361,037	15,144,253	-	(9,783,215)
Deferred Revenue	8,102,175	1,110,947	328,939	6,662,289
Total Current Liabilities	75,368,004	48,696,516	5,223,028	21,448,460
ACCRUED POST RETIREMENT BENEFITS	88,401,539	84,851,830	-	3,549,710
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-
LONG-TERM DEBT - Less Current Maturities	53,183,693	54,100,003	-	(916,310)
Total Liabilities	218,429,742	189,124,854	5,223,028	24,081,860
FUND BALANCE	180,014,861	201,897,467	(32,831)	(21,849,776)
TOTAL LIABILITIES AND FUND BALANCE	\$ 398,444,603	\$ 391,022,321	\$ 5,190,198	\$ 2,232,084

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 48,113,713	\$ 52,363,938	-8.1%	\$ 50,704,498	-5.1%	\$ 441,317,050	\$ 407,447,643	8.3%	\$ 427,289,445	3.3%
Outpatient Revenue	56,593,785	54,983,614	2.9%	57,429,474	-1.5%	442,236,602	436,630,824	1.3%	418,163,863	5.8%
TOTAL PATIENT REVENUE	\$ 104,707,498	\$ 107,347,552	-2.5%	\$ 108,133,972	-3.2%	\$ 883,553,652	\$ 844,078,467	4.7%	\$ 845,453,309	4.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 62,883,717	\$ 65,549,791	-4.1%	\$ 68,014,784	-7.5%	\$ 569,461,030	\$ 516,290,194	10.3%	\$ 516,924,308	10.2%
Policy Adjustments	2,677,293	2,006,796	33.4%	226,706	1081.0%	9,992,846	15,398,481	-35.1%	21,291,718	-53.1%
Uninsured Discount	11,714,811	9,935,457	17.9%	10,793,848	8.5%	70,480,504	78,561,090	-10.3%	73,930,821	-4.7%
Indigent	(44,865)	1,705,458	-102.6%	2,047,978	-102.2%	7,797,550	13,527,913	-42.4%	13,946,038	-44.1%
Provision for Bad Debts	6,831,521	5,787,923	18.0%	4,558,426	49.9%	53,465,403	45,308,118	18.0%	44,688,116	19.6%
TOTAL REVENUE DEDUCTIONS	\$ 84,062,476	\$ 84,985,425	-1.1%	\$ 85,641,742	-1.8%	\$ 711,197,333	\$ 669,085,796	6.3%	\$ 670,781,001	6.0%
	80.28%	79.17%		79.20%		80.49%	79.27%		79.34%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,785,547	\$ 1,892,772	-5.7%	\$ 1,104,954	61.6%	\$ 14,192,280	15,142,176	-6.3%	\$ 14,571,202	-2.6%
DSRIP	-	1,282,780	-100.0%	547,173	-100.0%	8,979,460	10,262,240	-12.5%	4,377,384	105.1%
Medicare Meaningful Use Subsidy	(5,812)	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,779,735	\$ 3,175,552	-44.0%	\$ 1,652,127	7.7%	\$ 23,165,928	\$ 25,404,416	-8.8%	\$ 18,948,586	22.3%
NET PATIENT REVENUE	\$ 22,424,757	\$ 25,537,679	-12.2%	\$ 24,144,358	-7.1%	\$ 195,522,246	\$ 200,397,087	-2.4%	\$ 193,620,893	1.0%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,640,254	\$ 5,679,716	16.9%	\$ 5,357,909	23.9%	\$ 49,259,775	\$ 43,549,640	13.1%	\$ 41,776,940	17.9%
Other Revenue	1,021,396	869,813	17.4%	721,025	41.7%	7,339,101	6,965,066	5.4%	7,246,278	1.3%
TOTAL OTHER REVENUE	\$ 7,661,650	\$ 6,549,529	17.0%	\$ 6,078,934	26.0%	\$ 56,598,876	\$ 50,514,706	12.0%	\$ 49,023,218	15.5%
NET OPERATING REVENUE	\$ 30,086,408	\$ 32,087,208	-6.2%	\$ 30,223,292	-0.5%	\$ 252,121,122	\$ 250,911,793	0.5%	\$ 242,644,111	3.9%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 13,534,320	\$ 13,374,759	1.2%	\$ 12,898,608	4.9%	\$ 106,614,495	\$ 105,021,881	1.5%	\$ 101,959,239	4.6%
Benefits	2,183,878	2,982,510	-26.8%	2,945,156	-25.8%	22,149,437	23,921,436	-7.4%	22,163,854	-0.1%
Temporary Labor	3,203,895	973,148	229.2%	1,082,846	195.9%	25,962,027	8,070,335	221.7%	6,690,804	288.0%
Physician Fees	1,370,122	1,260,589	8.7%	1,460,251	-6.2%	11,313,840	10,081,052	12.2%	11,154,205	1.4%
Texas Tech Support	876,424	885,637	-1.0%	877,434	-0.1%	6,881,587	7,085,096	-2.9%	6,865,949	0.2%
Purchased Services	4,678,002	4,331,469	8.0%	3,617,589	29.3%	34,827,905	34,600,558	0.7%	31,419,280	10.8%
Supplies	5,287,659	5,024,902	5.2%	4,278,950	23.6%	42,448,838	39,716,999	6.9%	39,595,637	7.2%
Utilities	321,340	287,028	12.0%	283,870	13.2%	2,688,932	2,541,472	5.8%	2,521,494	6.6%
Repairs and Maintenance	863,945	801,372	7.8%	739,637	16.8%	6,914,904	6,421,276	7.7%	5,942,687	16.4%
Leases and Rent	186,917	154,006	21.4%	136,644	36.8%	2,094,825	1,222,588	71.3%	1,360,550	54.0%
Insurance	167,086	156,479	6.8%	133,969	24.7%	1,231,389	1,250,034	-1.5%	1,148,044	7.3%
Interest Expense	70,414	132,628	-46.9%	107,871	-34.7%	680,104	1,066,177	-36.2%	859,901	-20.9%
ECHDA	213,775	200,924	6.4%	416,467	-48.7%	1,466,036	1,607,392	-8.8%	1,832,667	-20.0%
Other Expense	128,028	189,356	-32.4%	118,330	8.2%	1,636,152	1,423,064	15.0%	1,081,584	51.3%
TOTAL OPERATING EXPENSES	\$ 33,085,805	\$ 30,754,807	7.6%	\$ 29,097,622	13.7%	\$ 266,910,471	\$ 244,029,360	9.4%	\$ 234,595,714	13.8%
Depreciation/Amortization	\$ 1,670,690	\$ 1,611,589	3.7%	\$ 1,601,730	4.3%	\$ 13,276,570	\$ 12,634,115	5.1%	\$ 12,659,539	4.9%
(Gain) Loss on Sale of Assets	-	681	-100.0%	(7,000)	-100.0%	7,515	5,448	37.9%	(6,300)	-219.3%
TOTAL OPERATING COSTS	\$ 34,756,496	\$ 32,367,077	7.4%	\$ 30,692,353	13.2%	\$ 280,194,556	\$ 256,668,923	9.2%	\$ 247,248,952	13.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (4,670,088)	\$ (279,869)	-1568.7%	\$ (469,061)	-895.6%	\$ (28,073,434)	\$ (5,757,130)	387.6%	\$ (4,604,841)	509.7%
Operating Margin	-15.52%	-0.87%	1679.6%	-1.55%	900.2%	-11.13%	-2.29%	385.3%	-1.90%	486.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 52,756	\$ 17,785	196.6%	(1,834)	-2976.2%	310,099	\$ 142,280	117.9%	\$ 32,658	849.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	17,500	-100.0%	-	94,176	-100.0%	38,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,617,332)	\$ (250,312)	-1744.6%	\$ (453,395)	-918.4%	\$ (20,491,673)	\$ (4,235,734)	-383.8%	\$ (3,362,276)	-509.5%
Unrealized Gain/(Loss) on Investments	\$ 245,810	\$ (9,360)	0.0%	\$ (1,720)	-14392.3%	\$ (2,076,578)	\$ (74,880)	0.0%	\$ (16,219)	12703.7%
Investment in Subsidiaries	685,933	124,344	451.6%	17,107	3909.7%	718,475	994,752	-27.8%	44,264	1523.2%
CHANGE IN NET POSITION	\$ (3,685,589)	\$ (135,328)	-2623.4%	\$ (438,008)	-741.4%	\$ (21,849,776)	\$ (3,315,862)	-558.9%	\$ (3,334,230)	-555.3%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 48,113,713	\$ 52,363,938	-8.1%	\$ 50,704,498	-5.1%	\$ 441,317,050	\$ 407,447,643	8.3%	\$ 427,289,445	3.3%
Outpatient Revenue	45,933,535	43,029,637	6.7%	46,180,664	-0.5%	354,466,159	347,535,329	2.0%	321,963,283	10.1%
TOTAL PATIENT REVENUE	\$ 94,047,248	\$ 95,393,575	-1.4%	\$ 96,885,162	-2.9%	\$ 795,783,209	\$ 754,982,972	5.4%	\$ 749,252,728	6.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 58,072,450	\$ 60,117,241	-3.4%	\$ 62,509,824	-7.1%	\$ 526,063,257	\$ 475,777,750	10.6%	\$ 471,092,975	11.7%
Policy Adjustments	1,696,896	960,543	97.5%	(459,616)	-512.7%	4,428,990	7,503,641	-41.0%	11,588,175	-61.8%
Uninsured Discount	11,053,873	9,239,035	19.6%	10,140,507	9.0%	66,722,825	73,281,492	-8.9%	68,093,926	-2.0%
Indigent Care	(51,743)	1,691,068	-103.1%	1,949,505	-102.7%	7,749,125	13,419,377	-42.3%	13,801,078	-43.9%
Provision for Bad Debts	5,881,473	4,832,705	21.7%	3,847,925	52.8%	46,208,454	38,235,398	20.9%	37,797,289	22.3%
TOTAL REVENUE DEDUCTIONS	\$ 76,852,948	\$ 76,840,592	0.0%	\$ 77,988,145	-1.5%	\$ 651,172,651	\$ 608,217,658	7.1%	\$ 602,373,442	8.1%
	81.72%	80.55%		80.50%		81.83%	80.56%		80.40%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,785,547	\$ 1,892,772	-5.7%	\$ 1,104,954	61.6%	\$ 14,192,280	\$ 15,142,176	-6.3%	\$ 14,571,202	-2.6%
DSRIP	-	1,282,780	-100.0%	547,173	-100.0%	8,979,460	10,262,240	-12.5%	4,377,384	105.1%
Medicare Meaningful Use Subsidy	(5,812)	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,779,735	\$ 3,175,552	-44.0%	\$ 1,652,127	7.7%	\$ 23,165,928	\$ 25,404,416	-8.8%	\$ 18,948,586	22.3%
NET PATIENT REVENUE	\$ 18,974,034	\$ 21,728,535	-12.7%	\$ 20,549,144	-7.7%	\$ 167,776,485	\$ 172,169,730	-2.6%	\$ 165,827,872	1.2%
OTHER REVENUE										
Tax Revenue	\$ 6,640,254	\$ 5,679,716	16.9%	\$ 5,357,909	23.9%	\$ 49,259,775	\$ 43,549,640	13.1%	\$ 41,776,940	17.9%
Other Revenue	793,746	671,501	18.2%	572,914	38.5%	5,607,777	5,355,620	4.7%	5,512,311	1.7%
TOTAL OTHER REVENUE	\$ 7,434,000	\$ 6,351,217	17.0%	\$ 5,930,823	25.3%	\$ 54,867,551	\$ 48,905,260	12.2%	\$ 47,289,250	16.0%
NET OPERATING REVENUE	\$ 26,408,034	\$ 28,079,752	-6.0%	\$ 26,479,967	-0.3%	\$ 222,644,037	\$ 221,074,990	0.7%	\$ 213,117,122	4.5%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,454,855	\$ 9,107,765	3.8%	\$ 8,902,235	6.2%	\$ 74,439,370	\$ 71,319,424	4.4%	\$ 70,772,004	5.2%
Benefits	1,783,758	2,574,572	-30.7%	2,563,835	-30.4%	18,652,882	20,424,272	-8.7%	18,838,939	-1.0%
Temporary Labor	2,890,798	772,031	274.4%	879,364	228.7%	23,757,518	6,461,399	267.7%	4,951,964	379.8%
Physician Fees	1,136,704	1,144,616	-0.7%	1,320,472	-13.9%	9,891,473	9,156,928	8.0%	10,247,137	-3.5%
Texas Tech Support	876,424	885,637	-1.0%	877,434	-0.1%	6,881,587	7,085,096	-2.9%	6,865,949	0.2%
Purchased Services	4,747,203	4,324,834	9.8%	3,652,784	30.0%	35,455,773	34,565,959	2.6%	31,668,243	12.0%
Supplies	5,136,804	4,913,638	4.5%	4,167,036	23.3%	41,506,864	38,751,501	7.1%	38,630,518	7.4%
Utilities	320,759	286,523	11.9%	283,880	13.0%	2,684,313	2,537,432	5.8%	2,516,548	6.7%
Repairs and Maintenance	863,720	801,267	7.8%	739,637	16.8%	6,910,349	6,146,436	7.7%	5,941,977	16.3%
Leases and Rentals	22,644	(7,470)	-403.1%	(30,836)	-173.4%	829,623	(59,760)	-1488.3%	35,774	2219.1%
Insurance	111,410	103,977	7.1%	85,329	30.6%	818,801	831,816	-1.6%	750,536	9.1%
Interest Expense	70,414	132,628	-46.9%	107,871	-34.7%	680,104	1,066,177	-36.2%	859,901	-20.9%
ECHDA	213,775	200,924	6.4%	416,467	-48.7%	1,466,036	1,607,392	-8.8%	1,832,667	-20.0%
Other Expense	84,959	122,289	-30.5%	68,652	23.8%	1,255,882	849,403	47.9%	625,496	100.8%
TOTAL OPERATING EXPENSES	\$ 27,714,227	\$ 25,363,231	9.3%	\$ 24,034,161	15.3%	\$ 225,230,574	\$ 201,013,475	12.0%	\$ 194,537,652	15.8%
Depreciation/Amortization	\$ 1,665,422	\$ 1,603,443	3.9%	\$ 1,595,041	4.4%	\$ 13,236,829	\$ 12,568,947	5.3%	\$ 12,604,842	5.0%
(Gain)/Loss on Disposal of Assets	-	681	-100.0%	(7,000)	-100.0%	-	5,448	100.0%	(6,300)	-100.0%
TOTAL OPERATING COSTS	\$ 29,379,649	\$ 26,967,355	8.9%	\$ 25,622,203	14.7%	\$ 238,467,403	\$ 213,587,870	11.6%	\$ 207,136,194	15.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,971,615)	\$ 1,112,397	-367.1%	\$ 857,764	446.4%	\$ (15,823,366)	\$ 7,487,120	-311.3%	\$ 5,980,928	-364.6%
Operating Margin	-11.25%	3.96%	-384.0%	3.24%	-447.4%	-7.11%	3.39%	-309.9%	2.81%	-353.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 52,756	\$ 17,785	196.6%	\$ (1,834)	-2976.2%	\$ 310,099	\$ 142,280	117.9%	\$ 32,658	849.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	17,500	-100.0%	-	94,176	-100.0%	38,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ (2,918,859)	\$ 1,141,954	-355.6%	\$ 873,430	-434.2%	\$ (8,241,605)	\$ 9,008,516	-191.5%	\$ 7,223,494	-214.1%
Procure Capital Contribution	(1,698,473)	(1,392,266)	22.0%	(1,326,825)	28.0%	(12,250,068)	(13,244,250)	-7.5%	(10,585,769)	15.7%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,617,332)	\$ (250,312)	-1744.6%	\$ (453,395)	-918.4%	\$ (20,491,673)	\$ (4,235,734)	-383.8%	\$ (3,362,276)	-509.5%
Unrealized Gain/(Loss) on Investments	\$ 245,810	\$ (9,360)	-2726.2%	\$ (1,720)	-14392.3%	\$ (2,076,578)	\$ (74,880)	2673.2%	\$ (16,219)	12703.7%
Investment in Subsidiaries	685,933	124,344	451.6%	17,107	3909.7%	718,475	994,752	-27.8%	44,264	1523.2%
CHANGE IN NET POSITION	\$ (3,685,589)	\$ (135,328)	-2623.4%	\$ (438,008)	-741.4%	\$ (21,849,776)	\$ (3,315,862)	-558.9%	\$ (3,334,230)	-555.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,660,251	\$ 11,953,977	-10.8%	\$ 11,248,810	-5.2%	\$ 87,770,443	\$ 89,095,495	-1.5%	\$ 96,200,580	-8.8%
TOTAL PATIENT REVENUE	\$ 10,660,251	\$ 11,953,977	-10.8%	\$ 11,248,810	-5.2%	\$ 87,770,443	\$ 89,095,495	-1.5%	\$ 96,200,580	-8.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 4,811,268	\$ 5,432,550	-11.4%	\$ 5,504,960	-12.6%	\$ 43,397,773	\$ 40,512,444	7.1%	\$ 45,831,333	-5.3%
Policy Adjustments	780,397	1,046,253	-25.4%	686,322	13.7%	5,563,856	7,894,840	-29.5%	9,703,543	-42.7%
Uninsured Discount	660,938	696,422	-5.1%	653,340	1.2%	3,757,679	5,279,598	-28.8%	5,836,895	-35.6%
Indigent	6,877	14,390	-52.2%	98,473	-93.0%	48,425	108,536	-55.4%	144,960	-66.6%
Provision for Bad Debts	950,047	955,218	-0.5%	710,501	33.7%	7,256,949	7,072,720	2.6%	6,890,827	5.3%
TOTAL REVENUE DEDUCTIONS	\$ 7,209,527	\$ 8,144,833	-11.5%	\$ 7,653,597	-5.8%	\$ 60,024,682	\$ 60,868,138	-1.4%	\$ 68,407,558	-12.3%
	67.63%	68.13%		68.04%		68.39%	68.32%		71.11%	
NET PATIENT REVENUE	\$ 3,450,723	\$ 3,809,144	-9.4%	\$ 3,595,213	-4.0%	\$ 27,745,761	\$ 28,227,357	-1.7%	\$ 27,793,022	-0.2%
						31.6%				
OTHER REVENUE										
Other Income	\$ 227,651	\$ 198,312	14.8%	\$ 148,111	53.7%	\$ 1,731,324	\$ 1,609,446	7.6%	\$ 1,733,967	-0.2%
TOTAL OTHER REVENUE	\$ 227,651	\$ 198,312	14.8%	\$ 148,111	53.7%	\$ 1,731,324	\$ 1,609,446	7.6%	\$ 1,733,967	-0.2%
NET OPERATING REVENUE	\$ 3,678,374	\$ 4,007,456	-8.2%	\$ 3,743,325	-1.7%	\$ 29,477,085	\$ 29,836,803	-1.2%	\$ 29,526,989	-0.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,079,465	\$ 4,266,994	-4.4%	\$ 3,996,372	2.1%	\$ 32,175,126	\$ 33,702,457	-4.5%	\$ 31,187,235	3.2%
Benefits	400,120	407,938	-1.9%	381,321	4.9%	3,496,556	3,497,164	0.0%	3,324,915	5.2%
Temporary Labor	313,097	201,117	55.7%	203,482	53.9%	2,204,509	1,608,936	37.0%	1,738,840	26.8%
Physician Fees	233,418	115,973	101.3%	139,779	67.0%	1,422,368	924,124	53.9%	906,888	56.8%
Purchased Services	(69,201)	6,635	-1143.0%	(35,195)	96.6%	(627,868)	34,599	-1914.7%	(248,963)	152.2%
Supplies	150,856	111,264	35.6%	111,913	34.8%	941,974	965,498	-2.4%	965,120	-2.4%
Utilities	580	505	14.9%	(10)	-5902.7%	4,619	4,040	14.3%	4,947	-6.6%
Repairs and Maintenance	225	105	114.3%	-	0.0%	4,554	4,840	-5.9%	710	541.8%
Leases and Rentals	164,274	161,476	1.7%	167,480	-1.9%	1,265,202	1,282,348	-1.3%	1,324,776	-4.5%
Insurance	55,676	52,502	6.0%	48,640	14.5%	412,588	418,218	-1.3%	397,508	3.8%
Other Expense	43,069	67,067	-35.8%	49,678	-13.3%	380,271	573,661	-33.7%	456,088	-16.6%
TOTAL OPERATING EXPENSES	\$ 5,371,579	\$ 5,391,576	-0.4%	\$ 5,063,461	6.1%	\$ 41,679,896	\$ 43,015,885	-3.1%	\$ 40,058,061	4.0%
Depreciation/Amortization	\$ 5,269	\$ 8,146	-35.3%	\$ 6,689	-21.2%	\$ 39,742	\$ 65,168	-39.0%	\$ 54,697	-27.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	7,515	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,376,847	\$ 5,399,722	-0.4%	\$ 5,070,150	6.0%	\$ 41,727,153	\$ 43,081,053	-3.1%	\$ 40,112,758	4.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,698,473)	\$ (1,392,266)	-22.0%	\$ (1,326,825)	28.0%	\$ (12,250,068)	\$ (13,244,250)	7.5%	\$ (10,585,769)	-15.7%
Operating Margin	-46.17%	-34.74%	32.9%	-35.45%	30.3%	-41.56%	-44.39%	-6.4%	-35.85%	15.9%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,698,473	\$ 1,392,266	22.0%	\$ 1,326,825	28.0%	\$ 12,250,068	\$ 13,244,250	-7.5%	\$ 10,585,769	15.7%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	8,747	9,310	-6.05%	8,780	-0.38%	70,089	68,952	1.65%	66,349	5.64%
Total Hospital Visits	5,671	6,100	-7.03%	5,623	0.85%	46,708	44,223	5.62%	42,545	9.78%
Total Procedures	12,300	12,202	0.80%	12,016	2.36%	94,764	96,085	-1.37%	93,887	0.93%
Total Surgeries	698	791	-11.76%	779	-10.40%	6,007	6,053	-0.76%	5,678	5.79%
Total Provider FTE's	89.7	100.4	-10.65%	91.8	-2.25%	90.6	98.5	-8.04%	91.7	-1.21%
Total Staff FTE's	114.4	127.1	-10.01%	111.4	2.67%	110.1	126.5	-12.97%	103.1	6.74%
Total Administrative FTE's	12.9	13.0	-0.56%	12.7	2.04%	13.1	13.0	0.56%	12.3	5.95%
Total FTE's	217.0	240.5	-9.77%	215.8	0.54%	213.8	238.0	-10.19%	207.2	3.17%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 157,360	\$ 333,093	-52.8%	\$ 364,671	-56.8%	\$ 1,389,764	\$ 2,693,561	-48.4%	\$ 3,837,007	-63.8%
TOTAL PATIENT REVENUE	\$ 157,360	\$ 333,093	-52.8%	\$ 364,671	-56.8%	\$ 1,389,764	\$ 2,693,561	-48.4%	\$ 3,837,007	-63.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 55,550	\$ 181,164	-69.3%	\$ 175,945	-68.4%	\$ 861,825	\$ 1,464,982	-41.2%	\$ 2,040,148	-57.8%
Self Pay Adjustments	39,313	51,971	-24.4%	55,274	-28.9%	239,013	420,262	-43.1%	582,793	-59.0%
Bad Debts	13,946	10,645	31.0%	63,772	-78.1%	(75,602)	86,081	-187.8%	217,147	-134.8%
TOTAL REVENUE DEDUCTIONS	\$ 108,808	\$ 243,780	-55.4%	\$ 294,991	-63.1%	\$ 1,025,236	\$ 1,971,325	-48.0%	\$ 2,840,087	-63.9%
	69.1%	73.2%		80.9%		73.8%	73.2%		74.0%	
NET PATIENT REVENUE	\$ 48,552	\$ 89,313	-45.6%	\$ 69,680	-30.3%	\$ 364,528	\$ 722,236	-49.5%	\$ 996,920	-63.4%
OTHER REVENUE										
FHC Other Revenue	\$ 22,435	\$ 25,436	0.0%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	0.0%	\$ 203,807	7.8%
TOTAL OTHER REVENUE	\$ 22,435	\$ 25,436	-11.8%	\$ 16,677	34.5%	\$ 219,707	\$ 203,488	8.0%	\$ 203,807	7.8%
NET OPERATING REVENUE	\$ 70,986	\$ 114,749	-38.1%	\$ 86,357	-17.8%	\$ 584,235	\$ 925,724	-36.9%	\$ 1,200,726	-51.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 78,711	\$ 59,753	31.7%	\$ 80,908	-2.7%	\$ 603,220	\$ 472,462	27.7%	\$ 684,825	-11.9%
Benefits	14,850	16,891	-12.1%	23,302	-36.3%	151,154	135,302	11.7%	182,295	-17.1%
Physician Services	93,202	68,581	35.9%	94,752	-1.6%	728,711	548,648	32.8%	949,909	-23.3%
Cost of Drugs Sold	-	3,021	-100.0%	3,805	-100.0%	30,278	24,432	23.9%	55,255	-45.2%
Supplies	2,359	4,472	-47.2%	32,045	-92.6%	29,579	36,068	-18.0%	102,719	-71.2%
Utilities	4,765	1,449	228.9%	1,448	229.0%	24,591	22,966	7.1%	22,966	7.1%
Repairs and Maintenance	1,931	1,799	7.3%	590	227.4%	29,460	14,392	104.7%	7,689	283.2%
Leases and Rentals	492	477	3.2%	502	-1.9%	3,921	3,816	2.7%	3,991	-1.8%
Other Expense	1,000	1,125	-11.1%	7,468	-86.6%	12,012	9,000	33.5%	31,805	-62.2%
TOTAL OPERATING EXPENSES	\$ 197,311	\$ 157,568	25.2%	\$ 244,820	-19.4%	\$ 1,612,926	\$ 1,267,086	27.3%	\$ 2,041,454	-21.0%
Depreciation/Amortization	\$ 2,625	\$ 4,002	-34.4%	\$ 3,807	-31.0%	\$ 21,017	\$ 31,373	-33.0%	\$ 31,083	-32.4%
TOTAL OPERATING COSTS	\$ 199,936	\$ 161,570	23.7%	\$ 248,627	-19.6%	\$ 1,633,943	\$ 1,298,459	25.8%	\$ 2,072,537	-21.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (128,950)	\$ (46,821)	-175.4%	\$ (162,271)	20.5%	\$ (1,049,708)	\$ (372,735)	-181.6%	\$ (871,811)	20.4%
Operating Margin	-181.65%	-40.80%	345.2%	-187.91%	-3.3%	-179.67%	-40.26%	346.2%	-72.61%	147.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	621	971	-36.0%	1,268	-51.0%	5,416	7,852	-31.0%	11,020	-50.9%
Average Revenue per Office Visit	253.40	343.04	-26.1%	287.60	-11.9%	256.60	343.04	-25.2%	348.19	-26.3%
Hospital FTE's (Salaries and Wages)	15.2	12.5	21.7%	17.2	-11.2%	15.1	12.9	17.1%	18.3	-17.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 163,109	\$ 162,983	0.1%	\$ 50,785	221.2%	\$ 1,219,325	\$ 1,351,766	-9.8%	\$ 397,570	206.7%
TOTAL PATIENT REVENUE	\$ 163,109	\$ 162,983	0.1%	\$ 50,785	221.2%	\$ 1,219,325	\$ 1,351,766	-9.8%	\$ 397,570	206.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 79,093	\$ 92,547	-14.5%	\$ 35,202	124.7%	\$ 671,256	\$ 767,575	-12.5%	\$ 218,409	207.3%
Self Pay Adjustments	17,650	21,284	-17.1%	627	2714.1%	94,079	176,528	-46.7%	68,647	37.0%
Bad Debts	12,244	-	0.0%	(2,214)	-653.1%	47,492	-	0.0%	(46,175)	-202.9%
TOTAL REVENUE DEDUCTIONS	\$ 108,986	\$ 113,831	-4.3%	\$ 33,615	224.2%	\$ 812,827	\$ 944,103	-13.9%	\$ 240,881	237.4%
	66.82%	69.84%		66.19%		66.66%	69.84%		60.59%	
NET PATIENT REVENUE	\$ 54,123	\$ 49,152	10.1%	\$ 17,170	215.2%	\$ 406,499	\$ 407,663	-0.3%	\$ 156,690	159.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 54,123	\$ 49,152	10.1%	\$ 17,170	215.2%	\$ 406,499	\$ 407,663	-0.3%	\$ 156,690	159.4%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 2,320	\$ 25,809	-91.0%	\$ 12,273	-81.1%	\$ 49,790	\$ 209,359	-76.2%	\$ 55,940	-11.0%
Benefits	438	7,296	-94.0%	3,535	-87.6%	12,476	59,956	-79.2%	14,891	-16.2%
Physician Services	41,864	45,750	-8.5%	39,930	4.8%	288,415	366,000	-21.2%	158,334	82.2%
Cost of Drugs Sold	3,099	9,827	-68.5%	-	0.0%	32,570	81,500	-60.0%	13,967	133.2%
Supplies	212	5,113	-95.9%	637	-66.7%	15,488	42,364	-63.4%	2,747	463.8%
Utilities	3,241	2,634	23.1%	2,634	23.1%	20,792	22,592	-8.0%	22,591	-8.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 51,174	\$ 96,429	-46.9%	\$ 59,009	-13.3%	\$ 419,531	\$ 781,771	-46.3%	\$ 268,470	56.3%
Depreciation/Amortization	\$ 25,992	\$ 29,790	-12.7%	\$ 29,324	-11.4%	\$ 208,280	\$ 233,517	-10.8%	\$ 234,596	-11.2%
TOTAL OPERATING COSTS	\$ 77,166	\$ 126,219	-38.9%	\$ 88,333	-12.6%	\$ 627,810	\$ 1,015,288	-38.2%	\$ 503,066	24.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (23,043)	\$ (77,067)	-70.1%	\$ (71,163)	-67.6%	\$ (221,312)	\$ (607,625)	-63.6%	\$ (346,376)	-36.1%
Operating Margin	-42.58%	-156.79%	-72.8%	-414.46%	-89.7%	-54.44%	-149.05%	-63.5%	-221.06%	-75.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	600	524	14.5%	307	95.4%	4,428	4,346	1.9%		0.0%
Average Revenue per Office Visit	271.85	311.04	-12.6%	165.42	64.3%	275.37	311.04	-11.5%	320.36	-14.0%
Hospital FTE's (Salaries and Wages)	2.6	6.8	-61.9%	4.4	-42.1%	2.5	7.2	-65.4%	2.3	6.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 214,553	\$ 154,025	39.3%	\$ -	100.0%	\$ 1,981,999	\$ 1,524,390	30.0%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 214,553	\$ 154,025	39.3%	\$ -	100.0%	\$ 1,981,999	\$ 1,524,390	30.0%	\$ -	100.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 177,302	\$ 61,791	186.9%	\$ -	100.0%	\$ 1,153,653	\$ 611,549	88.6%	\$ -	100.0%
Self Pay Adjustments	14,416	17,726	-18.7%	-	100.0%	73,151	175,437	-58.3%	-	100.0%
Bad Debts	(9,162)	3,631	-352.3%	-	100.0%	193,209	35,934	437.7%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 182,556	\$ 83,148	119.6%	\$ -	100.0%	\$ 1,420,013	\$ 822,920	72.6%	\$ -	100.0%
	85.09%	53.98%		0.00%		71.65%	53.98%		0.00%	
NET PATIENT REVENUE	\$ 31,997	\$ 70,877	-54.9%	\$ -	100.0%	\$ 561,985	\$ 701,470	-19.9%	\$ -	100.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 31,997	\$ 70,877	-54.9%	\$ -	100.0%	\$ 561,985	\$ 701,470	-19.9%	\$ -	100.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 15,363	\$ 22,224	-30.9%	\$ -	100.0%	\$ 104,356	\$ 214,607	-51.4%	\$ -	100.0%
Benefits	2,898	6,282	-53.9%	-	100.0%	26,149	61,459	-57.5%	-	100.0%
Physician Services	48,766	42,492	14.8%	-	100.0%	348,064	339,936	2.4%	-	100.0%
Cost of Drugs Sold	16,392	-	0.0%	-	100.0%	103,143	-	100.0%	-	100.0%
Supplies	536	10,660	-95.0%	-	100.0%	14,010	105,505	-86.7%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	22,312	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	3,336	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	3,336	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 83,955	\$ 85,781	-2.1%	\$ -	100.0%	\$ 595,723	\$ 754,491	-21.0%	\$ -	100.0%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 599	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 84,030	\$ 85,781	-2.0%	\$ -	100.0%	\$ 596,322	\$ 754,491	-21.0%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (52,033)	\$ (14,904)	249.1%	\$ -	100.0%	\$ (34,337)	\$ (53,021)	-35.2%	\$ -	100.0%
Operating Margin	-162.62%	-21.03%	673.3%	0.00%	100.0%	-6.11%	-7.56%	-19.2%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	613	505	21.4%	-	0.0%	5,309	4,998	6.2%	-	0.0%
Total Visits	613	505	21.4%	-	0.0%	5,309	4,998	6.2%	-	0.0%
Average Revenue per Office Visit	350.01	305.00	14.8%	-	0.0%	373.33	305.00	22.4%	-	0.0%
Hospital FTE's (Salaries and Wages)	6.1	6.6	-7.3%	-	0.0%	4.7	8.2	-42.5%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,875,994	40.2%	\$ 37,981,137	39.1%	\$ 312,175,735	39.3%	\$ 296,952,480	39.6%
Medicaid	12,904,592	13.7%	13,365,143	13.8%	104,982,593	13.2%	89,359,522	11.9%
Commercial	27,146,692	28.9%	26,598,754	27.5%	232,492,980	29.2%	215,556,920	28.8%
Self Pay	12,590,650	13.4%	12,383,866	12.8%	87,761,358	11.0%	88,806,999	11.9%
Other	3,529,320	3.8%	6,556,263	6.8%	58,370,543	7.3%	58,576,808	7.8%
TOTAL	\$ 94,047,248	100.0%	\$ 96,885,162	100.0%	\$ 795,783,209	100.0%	\$ 749,252,728	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,240,923	38.1%	\$ 6,566,675	36.3%	\$ 56,494,307	38.4%	\$ 56,277,708	39.5%
Medicaid	1,262,924	7.7%	1,898,877	10.5%	13,134,397	8.9%	16,037,174	11.3%
Commercial	6,987,371	42.6%	7,106,210	39.3%	56,776,970	38.6%	51,939,359	36.5%
Self Pay	947,047	5.8%	1,016,639	5.6%	9,467,431	6.4%	8,323,553	5.8%
Other	951,764	5.8%	1,505,082	8.3%	11,178,415	7.6%	9,784,125	6.9%
TOTAL	\$ 16,390,028	100.0%	\$ 18,093,483	100.0%	\$ 147,051,519	99.9%	\$ 142,361,919	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,962	21.6%	\$ 39,223	10.8%	\$ 295,835	21.3%	\$ 595,758	15.5%
Medicaid	45,069	28.6%	132,406	36.3%	347,450	25.0%	1,627,868	42.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,622	16.3%	42,119	11.5%	223,125	16.1%	553,734	14.4%
Self Pay	48,617	30.9%	129,912	35.6%	470,796	33.8%	926,654	24.2%
Other	4,089	2.6%	21,011	5.8%	52,558	3.8%	132,992	3.5%
TOTAL	\$ 157,360	100.0%	\$ 364,671	100.0%	\$ 1,389,764	100.0%	\$ 3,837,007	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	6,720	13.9%	\$ 17,413	13.0%	\$ 117,310	27.2%	\$ 191,333	18.0%
Medicaid	18,733	39.0%	73,434	54.8%	143,458	33.1%	544,637	51.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,611	19.9%	28,080	21.0%	80,375	18.6%	158,414	14.9%
Self Pay	10,509	21.8%	12,817	9.6%	79,722	18.5%	149,083	14.0%
Other	2,617	5.4%	2,127	1.6%	11,083	2.6%	22,283	2.1%
TOTAL	\$ 48,191	100.0%	\$ 133,870	100.0%	\$ 431,948	100.0%	\$ 1,065,750	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,930	20.2%	\$ 10,318	20.3%	\$ 271,903	22.3%	\$ 105,961	26.7%
Medicaid	47,811	29.3%	\$ 8,168	16.1%	325,520	26.7%	104,214	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	40,441	24.8%	\$ 11,261	22.2%	287,284	23.6%	94,358	23.7%
Self Pay	32,637	20.0%	\$ 20,646	40.7%	268,037	21.9%	86,505	21.8%
Other	9,290	5.7%	\$ 392	0.8%	66,581	5.5%	6,532	1.6%
TOTAL	\$ 163,109	100.0%	\$ 50,785	100.0%	\$ 1,219,325	100.0%	\$ 397,570	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 5,884	10.8%	\$ 17,414	32.3%	\$ 100,566	25.8%	\$ 27,965	19.6%
Medicaid	22,222	41.0%	22,965	42.6%	\$ 125,991	32.3%	33,949	23.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,106	26.0%	8,413	15.6%	97,144	24.9%	52,770	36.9%
Self Pay	7,397	13.6%	5,150	9.5%	53,647	13.8%	24,685	17.3%
Other	4,679	8.6%	-	0.0%	12,412	3.2%	3,511	2.5%
TOTAL	\$ 54,288	100.0%	\$ 53,942	100.0%	\$ 389,759	100.0%	\$ 142,881	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
MAY 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (805)	0.0%	\$ -	0.0%
Medicaid	145,869	68.0%	\$ -	0.0%	1,202,574	60.7%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	59,729	27.8%	\$ -	0.0%	716,086	36.1%	-	0.0%
Self Pay	7,201	3.4%	\$ -	0.0%	46,167	2.3%	-	0.0%
Other	1,754	0.8%	\$ -	0.0%	17,976	0.9%	-	0.0%
TOTAL	\$ 214,553	100.0%	\$ -	0.0%	\$ 1,981,999	100.0%	\$ -	0.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	83,878	66.5%	-	0.0%	390,630	52.2%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	35,943	28.5%	-	0.0%	305,571	40.8%	-	0.0%
Self Pay	6,002	4.8%	-	0.0%	47,559	6.4%	-	0.0%
Other	194	0.2%	-	0.0%	4,717	0.6%	-	0.0%
TOTAL	\$ 126,017	100.0%	\$ -	0.0%	\$ 748,478	100.0%	\$ -	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2022**

	Hospital	Procure		Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (21,849,776)	-	\$	(21,849,776)
Noncash Expenses:				
Depreciation and Amortization	12,047,879	11,313		12,059,192
Unrealized Gain/Loss on Investments	(2,076,578)	-		(2,076,578)
Accretion (Bonds) & COVID Funding	(440,259)	-		(440,259)
Changes in Assets and Liabilities				
Patient Receivables, Net	3,610,009.10	(1,481,751)		2,128,258
Taxes Receivable/Deferred	5,863,719	(10,671)		5,853,048
Inventories, Prepays and Other	2,810,301	56,348		2,866,649
Accounts Payable	21,130,986	(431,467)		20,699,519
Accrued Expenses	2,201,524.16	1,856,729		4,058,253
Due to Third Party Payors	(9,783,215)	-		(9,783,215)
Accrued Post Retirement Benefit Costs	<u>3,549,710</u>	-		<u>3,549,710</u>
Net Cash Provided by Operating Activities	<u>\$ 17,064,300</u>	<u>500</u>	<u>\$</u>	<u>17,064,800</u>
Cash Flows from Investing Activities:				
Investments	\$ (3,826,793)	-	\$	(3,826,793)
Acquisition of Property and Equipment	<u>(6,660,167)</u>	-		<u>(6,660,167)</u>
Net Cash used by Investing Activities	<u>\$ (10,486,960)</u>	<u>-</u>	<u>\$</u>	<u>(10,486,960)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (201,439)	-	\$	(201,439)
Net Repayment of Long-term Debt/Bond Issuance	<u>(476,051)</u>	-		<u>(476,051)</u>
Net Cash used by Financing Activities	<u>(677,490)</u>	-		<u>(677,490)</u>
Net Increase (Decrease) in Cash	5,899,850	500		5,900,350
Beginning Cash & Cash Equivalents @ 9/30/2021	<u>61,692,933</u>	<u>4,500</u>		<u>61,697,433</u>
Ending Cash & Cash Equivalents @ 5/31/2022	<u>\$ 67,592,782</u>	<u>\$ 5,000</u>	<u>\$</u>	<u>67,597,782</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 34,669,724	5,000	\$	34,674,724
Restricted Assets	<u>32,923,058</u>	-		<u>32,923,058</u>
Ending Cash & Cash Equivalents @ 5/31/2022	<u>\$ 67,592,782</u>	<u>5,000</u>	<u>\$</u>	<u>67,597,782</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2022

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 215,347	\$ 1,918,187	\$ (1,702,840)	\$ 251,630	\$ (36,283)
NOVEMBER	1,231,030	1,918,187	(687,157)	1,075,295	155,735
DECEMBER	6,614,568	1,918,187	4,696,381	6,840,747	(226,179)
JANUARY	5,169,442	1,918,187	3,251,255	7,131,638	(1,962,196)
FEBRUARY	6,692,218	1,918,187	4,774,031	4,756,484	1,935,735
MARCH	2,057,908	1,918,187	139,721	2,415,426	(357,517)
APRIL	426,742	1,918,187	(1,491,445)	464,788	(38,046)
MAY	406,640	1,918,187	(1,511,547)	239,559	167,082
TOTAL	<u>\$ 22,813,895</u>	<u>\$ 15,345,496</u>	<u>\$ 7,468,399</u>	<u>\$ 23,175,566</u>	<u>\$ (361,670)</u>
<u>SALES</u>					
OCTOBER	\$ 3,421,981	\$ 3,511,415	\$ (89,434)	\$ 2,929,377	\$ 492,604
NOVEMBER	3,326,676	3,556,241	(229,565)	3,099,131	227,545
DECEMBER	4,147,133	3,557,673	589,460	2,855,097	1,292,036
JANUARY	3,621,391	3,414,673	206,718	2,796,371	825,019
FEBRUARY	4,399,256	3,907,638	491,618	4,354,021	45,235
MARCH	4,537,253	3,299,902	1,237,351	2,721,819	1,815,434
APRIL	4,669,784	3,195,073	1,474,711	2,650,606	2,019,178
MAY	4,733,959	3,761,529	972,430	3,668,808	1,065,151
SUB TOTAL	32,857,432	28,204,144	4,653,288	25,075,230	7,782,202
ACCRUAL	1,056,847	-	1,056,847	-	1,056,847
TOTAL	<u>\$ 33,914,279</u>	<u>\$ 28,204,144</u>	<u>\$ 5,710,135</u>	<u>\$ 25,075,230</u>	<u>\$ 8,839,049</u>
TAX REVENUE	<u>\$ 56,728,174</u>	<u>\$ 43,549,640</u>	<u>\$ 13,178,534</u>	<u>\$ 48,250,795</u>	<u>\$ 8,477,379</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2022**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
2nd Qtr	(1,571,837)	4,763,143		3,191,306
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (3,420,130)	\$ 10,364,032		\$ 6,943,902
UC				
1st Qtr	\$ (4,129,344)	\$ 12,908,233		8,778,889
2nd Qtr	(6,170,974)	18,699,982		12,529,008
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (10,300,318)	\$ 31,608,215		\$ 21,307,897
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(64,999)	129,998		64,999
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (64,999)	\$ 129,998		\$ 64,999
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(222,893)	675,433		452,540
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (222,893)	\$ 675,433		\$ 452,540
CHIRP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	(2,154,304)	-		(2,154,304)
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,154,304)	\$ -		\$ (2,154,304)
MCH Cash Activity	\$ (16,162,644)	\$ 42,777,678		\$ 26,615,034
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (16,162,644)	\$ 42,777,678	\$ -	\$ 26,615,034

INCOME STATEMENT ACTIVITY:

FY 2022 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 8,520,520
Uncompensated Care Accrual	8,635,272
URIP	-
GME	575,469
CHIRP	(3,538,981)
Regional UPL Benefit	-
Medicaid Supplemental Payments	14,192,280
DSRIP Accrual	8,979,460
Total Adjustments	\$ 23,171,740

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
MAY 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 34,139,368	\$ -	\$ 34,139,368
Mission Fitness	270,843	-	270,843
Petty Cash	8,700	-	8,700
Dispro	(343.24)	40,683	40,340
General Liability	-	24,504	24,504
Professional Liability	-	25,818	25,818
Funded Worker's Compensation	-	98,522	98,522
Funded Depreciation	-	18,377	18,377
Designated Funds	-	43,253	43,253
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 34,418,568	\$ 251,156	\$ 34,669,724

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	35,086,000	35,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	133,165	23,200,000	23,333,165
Allowance for Change in Market Values	-	(2,236,094)	(2,236,094)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 133,165	\$ 69,699,906	\$ 69,833,071
Total Unrestricted Cash and Investments			\$ 104,502,795

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,170,215	6,170,215
Advanced Medicare Payment	21,831,335	-	21,831,335
Restricted TPC, LLC-Equity Stake	2,567,864	-	2,567,864
Restricted MCH West Texas Services-Equity Stake	2,348,749	-	2,348,749
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 26,752,843	\$ 6,170,215	\$ 32,923,058

Total Cash & Investments **\$ 137,425,853**

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF MAY 31, 2022**

<u>ITEM</u>	CIP BALANCE AS OF 4/30/2022	MAY "+" ADDITIONS	MAY "- " ADDITIONS	MAY TRANSFERS	CIP BALANCE AS OF 5/31/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
IFIRST FLOOR COMMON AREAS	252,135	30,624	-	-	282,758	-	282,758	720,000	437,242
IRELOCATE SPD	57,250	978	-	-	58,228	-	58,228	4,000,000	3,941,772
SUB-TOTAL	\$ 309,384	\$ 31,602	\$ -	\$ -	\$ 340,986	\$ -	\$ 340,986	\$ 4,720,000	\$ 4,379,014
<u>MINOR BUILDING IMPROVEMENT</u>									
IRETAIL PHARMACY PROJECT	49,725	17,345	-	-	67,071	-	67,071	250,000	182,929
ISTERILE PROCESS REMODEL	13,661	64,391	-	-	78,053	-	78,053	49,000	(29,053)
ISUITE 330 ID	22,139	22,699	-	-	44,838	-	44,838	35,000	(9,838)
SUB-TOTAL	\$ 85,526	\$ 104,435	\$ -	\$ -	\$ 189,961	\$ -	\$ 189,961	\$ 334,000	\$ 144,039
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,329,557	\$ 614,422	\$ (1,161,619)	\$ -	\$ 1,782,360	\$ -	\$ 1,782,360	\$ 8,500,000	\$ 6,717,640
SUB-TOTAL	\$ 2,329,557	\$ 614,422	\$ (1,161,619)	\$ -	\$ 1,782,360	\$ -	\$ 1,782,360	\$ 8,500,000	\$ 6,717,640
TOTAL CONSTRUCTION IN PROGRESS	\$ 2,724,467	\$ 750,459	\$ (1,161,619)	\$ -	\$ 2,313,307	\$ -	\$ 2,313,307	\$ 13,554,000	\$ 11,240,693

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
MAY 2022

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
MAY 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-21	ThinPrep 2000 Processor	7040	-	-	46,000	(46,000)
Oct-21	Convection Steamer	8020	-	-	8,570	(8,570)
Oct-21	Roll Around Monitor	8420	-	-	5,094	(5,094)
Oct-21	Replacement Wall Monitor	7300	-	-	4,916	(4,916)
Oct-21	Reach In Freezer	8020	-	-	3,815	(3,815)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	9,720	(9,720)
Oct-21	Olympic Brain Monitor	6550	-	-	23,186	(23,186)
Nov-21	Four Stack Gym 5 Stations	7430	-	-	12,622	(12,622)
Nov-21	Dishwasher Flight Type	8020	-	-	94,698	(94,698)
Nov-21	Jaco Carts	9100	-	-	24,955	(24,955)
Nov-21	Bar Code Scanners	6790	-	-	16,137	(16,137)
Nov-21	Kangaroo ePump	6760	-	-	6,875	(6,875)
Dec-21	CHW Flooring	7480	60,000	-	62,519	(2,519)
Dec-21	Stretchers	6850	-	-	309,396	(309,396)
Dec-21	Iris Camera Kit	6550	-	-	44,025	(44,025)
Dec-21	Refrigerator	7050	-	-	4,725	(4,725)
Dec-21	Clinical System	7060	-	-	228,649	(228,649)
Dec-21	Latitude 5320	7070	-	-	4,377	(4,377)
Dec-21	Pharmacy Refrigerator	7050	-	-	15,140	(15,140)
Dec-21	Clickline Surgical Instruments	6620	-	-	16,940	(16,940)
Jan-22	Badge Access Upgrade	8410	45,000	-	23,505	21,495
Jan-22	Pyxis Anesthesia System	7330	-	-	38,440	(38,440)
Jan-22	Prime Transport Chair	6090	-	-	2,784	(2,784)
Jan-22	Convection Oven	8020	-	-	20,413	(20,413)
Jan-22	Kinevo 90	6620	-	-	567,820	(567,820)
Jan-22	CareAware MDI	7060	-	-	6,000	(6,000)
Jan-22	Digital Front Door Solution	9100	-	-	110,325	(110,325)
Jan-22	Film Array Torch Module Box	7060	-	-	49,500	(49,500)
Jan-22	Neo Blue Units	6170	-	-	22,799	(22,799)
Jan-22	Fiber Optic Cables	9100	-	-	13,715	(13,715)
Jan-22	Tims 2000	7260	21,495	-	21,495	-
Feb-22	XN-9100 Hematology Analyzer	7050	-	-	431,537	(431,537)
Feb-22	UPS Battery Replacement	9100	-	-	15,895	(15,895)
Feb-22	Axon Body 3	8380	-	-	45,279	(45,279)
Feb-22	Outreach Devices/Software	9100	7,727	-	7,727	-
Feb-22	Blood Pressure Monitor	7430	-	-	4,767	(4,767)
Feb-22	Convection Oven	8020	47,106	-	47,106	-
Mar-22	Mac Lab	7220	-	-	271,204	(271,204)
Mar-22	Fire Alarm Upgrade	8200	-	-	149,750	(149,750)
Mar-22	CareAware	7060	-	-	4,500	(4,500)
Mar-22	Rolling Monitors	7310	10,333	-	10,218	115
Mar-22	Carto 3 System	7220	-	-	358,000	(358,000)
Mar-22	CVSM 6800 Blood Pressure Machine	6300	8,182	-	8,182	-
Mar-22	IV Poles	7440	-	-	3,319	(3,319)
Apr-22	Roche Cobas Liat PCR System	7140	-	-	25,124	(25,124)
Apr-22	Mobile Dart Evolution	7260	113,500	-	113,500	-
Apr-22	Galaxy 5 Table	7480	-	-	5,873	(5,873)
Apr-22	Medrad Stellant Flex Injection System	7230	47,950	-	47,950	-
Apr-22	Medrad Stellant Flex Injection System	7270	14,510	-	14,510	-
Apr-22	Medrad Stellant Flex Injection System	8420	14,510	-	14,510	-
Apr-22	Hydrocollator Heating Units	7430	-	-	2,238	(2,238)
Apr-22	Pigg-O-Stat Positioner	7260	5,450	-	5,450	-
Apr-22	Task Stool	7440	2,984	-	2,984	-
Apr-22	Ortho/Cast Cart	7270	-	-	6,019	(6,019)
Apr-22	Optim Entity XL Nasopharyngoscope	7390	8,575	-	5,955	2,620
Apr-22	Vein Visualization System	7440	3,958	-	5,645	(1,687)
Apr-22	Microscope	7060	14,072	-	14,072	-
Apr-22	Visipitch Speech Lab Software	7390	6,250	-	6,250	-
Apr-22	Microscope	7060	17,938	-	17,938	-
Apr-22	Innowave Pro Sonic	6790	-	-	140,589	(140,589)
Apr-22	50 Dell Monitors	9100	11,500	-	11,500	-
Apr-22	Vital Signs Machines	6190	35,105	-	35,105	-
Apr-22	EZ Front Protection Aprons	7260	3,051	-	3,051	-
Apr-22	Portable Rhinolaryngoscope	9300	15,652	-	15,652	(2)
Apr-22	Temporary Pacemaker	6310	19,609	-	19,609	-
Apr-22	Stealth Station Surgical Navigation System	6620	452,794	-	452,794	-
Apr-22	Sleep Study Modules	7420	-	-	8,400	(8,400)
Apr-22	Standard Chair w/Oxygen Tank Holder	6850	-	-	12,646	(12,646)
May-22	IC200 Tonometer	6850	4,740	-	4,740	-
May-22	Carto 3 System	7220	-	-	139,941	(139,941)
May-22	Treadmills	9310	41,090	-	41,090	-
May-22	Guest Chairs	6850	30,661	-	30,661	-
May-22	Thin Pro	9100	28,650	-	28,650	-
May-22	Vein Visualization System	6150	15,696	-	15,696	-
May-22	Renasys Touch Pump	7460	151,800	-	151,800	-
May-22	Ferromagnetic Portal Detector	7270	25,913	-	25,913	-
May-22	OBM Kit	6550	37,446	-	23,186	14,261
May-22	Venue R3 Ultrasound Unit	6850	55,843	-	55,843	-
May-22	Clarity RM Console	6310	82,000	-	91,184	(9,184)
May-22	Neoprobe Console	6620	81,720	-	81,720	-
May-22	Scout Console & Guide	6620	62,495	-	-	62,495
May-22	ACIST CVI	7220	105,000	-	105,000	-
May-22	SPI3 Upgrade	6620	-	-	28,026	(28,026)
May-22	Bariatric Pool Lift	7480	18,772	-	18,772	-
			\$ 2,329,075	\$ -	\$ 5,073,986	\$ (2,744,911)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
MAY 2022**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
AR DISPRO/UPL	\$ 1,576,618	\$ -	\$ -	\$ 1,576,618
AR UNCOMPENSATED CARE	(3,893,696)	8,778,889	-	(12,672,585)
AR DSRIP	8,914,461	0	-	8,914,461
AR CHIRP	1,292,582	2,677,259	-	(1,384,677)
AR UHRIP	-	-	-	-
AR GME	122,929	-	-	122,929
AR PHYSICIAN GUARANTEES	417,022	518,647	-	(101,625)
AR ACCRUED INTEREST	152,582	5,863	-	146,719
AR OTHER:	1,334,606	(1,663,343)	36,244	2,961,705
Procure On-Call Fees	-	-	6,846	(6,846)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,334,606	(1,663,343)	29,398	2,968,551
AR DUE FROM THIRD PARTY PAYOR	2,798,469	5,353,086	-	(2,554,617)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 11,365,227	\$ 15,670,402	\$ 36,244	\$ (4,341,420)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Intensive Care Unit (CCU) 4	4.1	7.0	-41.4%	7.5	-45.1%	14.7	6.9	111.9%	7.5	95.0%
Cardiopulmonary	17.0	11.8	44.6%	13.7	23.9%	14.3	11.7	22.0%	5.5	158.9%
Intensive Care Unit (ICU) 2	6.4	5.4	18.7%	6.1	5.6%	12.4	5.4	131.5%	3.1	302.6%
3 West Observation	8.3	2.1	287.4%	0.3	2801.5%	7.4	2.2	234.5%	0.0	20265.7%
Operating Room	6.7	2.6	157.3%	2.0	226.2%	6.5	2.6	146.8%	2.1	210.9%
4 Central	6.3	0.8	701.0%	0.3	2006.4%	6.4	0.8	722.4%	1.2	427.1%
6 Central	3.9	1.6	151.4%	1.9	102.5%	5.8	1.5	273.1%	0.9	568.7%
Emergency Department	7.1	-	0.0%	-	0.0%	5.3	-	0.0%	-	0.0%
7 Central	4.9	1.9	156.4%	1.8	172.3%	4.7	1.9	143.9%	1.1	318.4%
8 Central	6.5	0.9	661.9%	1.4	378.5%	4.6	0.8	448.4%	1.6	193.3%
5 Central	3.6	2.6	39.4%	2.0	74.4%	4.5	2.5	76.1%	2.2	98.3%
9 Central	2.2	-	0.0%	1.4	53.0%	3.7	3.1	17.8%	1.3	192.0%
Labor & Delivery	3.2	0.4	715.3%	-	0.0%	1.9	0.4	390.0%	1.4	37.5%
Imaging - Diagnostics	2.7	1.9	41.6%	1.8	49.9%	1.9	1.9	0.2%	1.0	99.2%
Imaging - Ultrasound	2.7	0.5	447.8%	-	0.0%	1.3	0.5	161.6%	-	0.0%
6 West	0.3	0.3	13.8%	0.3	4.0%	1.2	0.3	382.3%	0.2	711.3%
Recovery Room	3.4	-	0.0%	-	0.0%	1.2	-	0.0%	-	0.0%
2 Central	-	-	0.0%	-	0.0%	1.1	-	0.0%	0.8	40.2%
NURSING ORIENTATION	0.3	-	0.0%	0.1	77.9%	0.9	-	0.0%	0.3	202.2%
Imaging - MRI	-	0.5	-100.0%	-	0.0%	0.8	0.5	62.1%	-	0.0%
Care Management	0.6	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
4 EAST	2.3	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
PM&R - Physical	0.2	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
CHW - Sports Medicine	0.8	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Imaging - Special Procedures	1.0	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Sterile Processing	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Human Resources	-	-	0.0%	0.3	-100.0%	0.1	-	0.0%	0.0	229.1%
Imaging - CVI	-	0.5	-100.0%	-	0.0%	0.1	0.5	-88.3%	-	0.0%
5 West	0.1	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	295.9%
Laboratory - Chemistry	-	3.5	-100.0%	-	0.0%	-	3.5	-100.0%	-	0.0%
Cath Lab	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Disaster & Emergency Operations	-	-	0.0%	0.6	-100.0%	-	-	0.0%	0.3	-100.0%
SUBTOTAL	94.4	44.0	114.4%	41.5	127.6%	103.1	47.1	118.7%	30.7	235.9%
TRANSITION LABOR										
Laboratory - Chemistry	2.3	-	0.0%	3.7	-38.0%	2.9	-	0.0%	3.7	-21.4%
SUBTOTAL	2.3	-	0.0%	3.7	-38.0%	2.9	-	0.0%	3.7	-21.4%
GRAND TOTAL	96.7	44.0	119.6%	45.1	114.1%	106.0	47.1	124.9%	34.4	208.3%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
MAY 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU2 TEMPORARY LABOR	\$ 321,556	\$ 106,556	\$ 215,000	201.8%	\$ 146,217	119.9%	\$ 3,564,602	\$ 829,578	\$ 2,755,024	332.1%	\$ 577,113	521.1%
ICU4 TEMPORARY LABOR	28,712	138,103	(109,391)	-79.2%	168,626	-83.0%	3,394,888	1,074,865	2,320,023	215.8%	1,350,555	151.4%
ED TEMPORARY LABOR	275,856.66	-	275,857	100.0%	-	100.0%	1,535,377.39	-	1,535,377.39	100.0%	-	100.0%
TEMPORARY LABOR	296,776.42	32,826	263,950	804.1%	5,023	5808.0%	1,690,289.77	265,533	1,424,757	536.6%	5,023	33549.3%
IMCU4 TEMPORARY LABOR	186,100	15,273	170,827	1118.5%	5,261	3437.3%	1,522,986	118,909	1,404,077	1180.8%	167,251	814.3%
6C TEMPORARY LABOR	158,157.63	23,785	134,373	564.9%	36,862	329.1%	1,233,526.62	184,946	1,048,581	567.0%	111,833	1003.0%
RT TEMPORARY LABOR	428,070.80	245,265	182,806	74.5%	287,044	49.1%	2,898,248.76	1,911,550	986,699	51.6%	807,165	259.1%
8C TEMPORARY LABOR	218,968	12,997	205,971	1584.8%	24,357	799.0%	1,049,631	101,031	948,600	938.9%	214,598	389.1%
OR TEMPORARY LABOR	164,387	33,238	131,149	394.6%	29,370	459.7%	1,154,465	263,243	891,222	338.6%	262,430	339.9%
7C TEMPORARY LABOR	174,145	35,382	138,763	392.2%	32,191	441.0%	1,097,930	275,138	822,792	299.0%	154,914	608.7%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	503,793.03	-	503,793	100.0%	140,408	258.8%
L & D TEMPORARY LABOR	111,315	6,030	105,285	1746.0%	-	100.0%	509,810	46,910	462,900	986.8%	182,042	180.1%
IMCU9 TEMPORARY LABOR	72,953	-	72,953	100.0%	25,539	185.7%	731,771	421,838	309,933	73.5%	171,668	326.3%
Temp Labor - Productive Salaries	5,942.70	-	5,943	100.0%	1,203	394.0%	266,087.84	-	266,088	100.0%	49,518	437.4%
RR TEMPORARY LABOR	68,933.88	-	68,934	100.0%	-	100.0%	256,811.32	-	256,811	100.0%	-	100.0%
ORTHO/NEURO TEMPORARY LABOR	8,537.08	4,004	4,533	113.2%	4,986	71.2%	242,394.65	31,094	211,301	679.6%	22,419	981.2%
US TEMPORARY LABOR	64,559.15	9,219	55,340	600.3%	-	100.0%	236,833.00	73,725	163,108	221.2%	-	100.0%
4E TEMPORARY LABOR	64,126.80	-	64,127	100.0%	-	100.0%	123,361.61	-	123,362	100.0%	-	100.0%
COMM HEALTH TEMPORARY LABOR	12,544.00	-	12,544	100.0%	-	100.0%	121,322.03	-	121,322	100.0%	-	100.0%
MRI TEMPORARY LABOR	-	8,210	(8,210)	-100.0%	-	100.0%	142,735.35	65,357	77,378	118.4%	-	100.0%
TEMPORARY LABOR	33,172	-	33,172	100.0%	-	100.0%	75,500	-	75,500	100.0%	-	100.0%
ALL OTHER	61,292	62,154	(862)	-1.4%	63,293	-3.2%	369,996	494,392	(124,396)	-25.2%	203,399	81.9%
TOTAL TEMPORARY LABOR	\$ 2,863,181	\$ 772,031	\$ 2,091,150	270.9%	\$ 863,929	231.4%	\$ 23,548,111	\$ 6,461,399	\$ 17,086,712	264.4%	\$ 4,705,685	400.4%
CHEM TRANSITION LABOR	\$ 27,617	\$ -	\$ 27,617	100.0%	\$ 15,435	78.9%	\$ 209,407	\$ -	\$ 209,407	100.0%	\$ 246,279	-15.0%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 27,617	\$ -	\$ 27,617	0%	\$ 15,435	78.9%	\$ 209,407	\$ -	\$ 209,407	0%	\$ 246,279	-15.0%
GRAND TOTAL TEMPORARY LABOR	\$ 2,890,798	\$ 772,031	\$ 2,118,767	274.4%	\$ 879,364	228.7%	\$ 23,757,518	\$ 6,461,399	\$ 17,296,119	267.7%	\$ 4,951,964	379.8%
OTHER PURCH SVCS	\$ 501,944	\$ 53,134	\$ 448,810	844.7%	\$ 3,927	12683.3%	\$ 1,552,979	\$ 425,072	\$ 1,127,907	265.3%	\$ 462,598	235.7%
ADM CONTRACT STRYKER	27,386	11,407	15,979	140.1%	11,258	143.3%	526,034.08	91,256	434,778	476.4%	113,301	364.3%
CONSULTANT FEES	82,156	8,053	74,103	920.2%	3,163	2497.4%	477,918.53	64,424	413,495	641.8%	150,300	218.0%
FIN ACCT COST REPORT/CONSULTANT FEES	62,513	3,674	58,839	1601.5%	1,393	4386.1%	346,621.17	29,392	317,229	1079.3%	30,093	1051.8%
UC-WEST CLINIC - PURCH SVCS-OTHER	64,433	25,063	39,370	157.1%	29,656	117.3%	466,690	200,504	266,186	132.8%	209,290	123.0%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	54,861	45,006	9,855	21.9%	48,276	13.6%	561,072	360,048	201,024	55.8%	196,571	41.5%
ADM PHYS RECRUITMENT	24,194	15,883	8,311	52.3%	18,046	34.1%	276,662.32	127,064	149,598	117.7%	184,839	49.7%
DIET OTHER PURCH SVCS	38,228	16,021	22,207	138.6%	17,012	124.7%	251,229.40	128,168	123,061	96.0%	135,943	84.8%
ADMIN OTHER FEES	77,178	12,019	65,159	542.1%	5,441	1318.5%	217,455.23	96,152	121,303	126.2%	113,299	91.9%
CREDIT CARD FEES	-	33,898	(33,898)	-100.0%	25,194	-100.0%	370,407	271,184	99,223	36.6%	242,268	52.9%
PI FEES (TRANSITION NURSE PROGRAM)	45,214	48,121	(2,907)	-6.0%	13,249	241.3%	477,217.04	384,968	92,249	24.0%	135,945	251.0%
HISTOLOGY SERVICES	41,201	25,732	15,469	60.1%	28,771	43.2%	205,154	295,856	89,298	43.4%	213,277	38.4%
FHC PHC OTHER PURCH SVCS	23,878	-	23,878	100.0%	18,321	30.3%	87,570.61	-	87,571	100.0%	48,594	80.2%
FA EXTERNAL AUDIT FEES	2,000	16,246	(14,246)	-87.7%	-	100.0%	204,020.00	129,968	74,052	57.0%	175,243	16.4%
REF LAB ARUP PURCH SVCS	54,484	56,682	(2,198)	-3.9%	71,665	-24.0%	523,825	453,456	70,369	15.5%	499,483	4.9%
SERV EXC SURVEY SERVICES	22,021	12,618	9,403	74.5%	16,497	33.5%	158,513.50	100,944	57,570	57.0%	155,993	1.6%
ENGINEERING OTHER PURCH SVCS	16,127	9,353	6,774	72.4%	9,381	71.9%	121,608.82	74,824	46,785	62.5%	75,487	61.1%
NSG OTHER PURCH SVCS	6,626	5,304	1,322	24.9%	4,041	64.0%	84,736.21	42,432	42,304	99.7%	41,263	105.4%
AMBULANCE FEES	40,256	9,804	30,452	310.6%	(7,030)	-672.6%	114,955.64	78,432	36,524	46.6%	38,151	201.3%
4E OTHER PURCH SVCS	5,563	10,079	(4,516)	-44.8%	(473)	-1276.5%	116,799.97	80,632	36,168	44.9%	76,274	53.1%
OBLD OTHER PURCH SVCS	19,669	15,825	3,844	24.3%	18,672	5.3%	157,849	126,600	31,249	24.7%	141,713	11.4%
LAB ADMIN OTHER PURCH SVCS	3,874	5,186	(1,312)	-25.3%	8,518	-54.5%	69,799.16	41,488	28,311	68.2%	48,350	44.4%
HIM CODING SERVICES	7,855	9,759	(1,904)	-19.5%	22,223	-64.7%	101,486.06	78,072	23,414	30.0%	230,483	-56.0%
CVS CONTRACT PURCH SVC	4,702	7,027	(2,325)	-33.1%	8,072	-41.8%	72,545.55	56,216	16,330	29.0%	62,353	16.3%
340B CONTRACT PURCH SVC	5,080	6,341	(1,261)	-19.9%	6,162	-17.6%	61,344.31	50,728	10,616	20.9%	36,598	67.6%
COMP PURCH SVCS CONTRACT	4,049	10,192	(6,143)	-60.3%	5,198	-22.1%	68,989.16	81,536	(12,547)	-15.4%	47,593	45.0%
NSG ED OTHER PURCH SVCS	14,069	11,839	2,230	18.8%	9,113	54.4%	80,103.00	94,712	(14,609)	-15.4%	78,312	2.3%
TS OTHER PURCH SVCS	5,056	8,742	(3,686)	-42.2%	14,065	-64.1%	55,219.31	69,936	(14,717)	-21.0%	79,597	-30.6%
FA AUDIT FEES - INTERNAL	19,529	13,742	5,787	42.1%	26,880	-27.3%	55,304.39	109,936	(54,632)	-49.7%	123,360	-55.2%
COMM REL ADVERTISING PURCH SVCS	29,067	28,066	1,001	3.6%	117,212	-75.2%	160,101	224,528	(64,427)	-28.7%	353,903	-54.8%
PRIMARY CARE WEST OTHER PURCH SVCS	41,864	45,750	(3,886)	-8.5%	39,930	4.8%	288,414.80	366,000	(77,585)	-21.2%	158,334	82.2%
ADMIN LEGAL FEES	30,197	45,954	(15,757)	-34.3%	113,857	-73.5%	265,801	367,632	(101,831)	-27.7%	319,275	-16.7%
FHC OTHER PURCH SVCS	57,983	67,686	(9,703)	-14.3%	74,813	-22.5%	430,550	541,488	(110,938)	-20.5%	889,894	-51.6%
MISSION FITNESS CONTRACT PURCH SVC	61,154	69,785	(8,631)	-12.4%	61,734	-0.9%	420,768.40	544,586	(123,818)	-22.7%	497,632	-15.4%
HR RECRUITING FEES	14,480	31,152	(16,672)	-53.5%	6,621	118.7%	91,973	249,216	(157,243)	-63.1%	221,447	-58.5%
PT ACCTS COLLECTION FEES	62,207	70,569	(8,362)	-11.8%	89,862	-30.8%	394,470	564,552	(170,082)	-30.1%	580,537	-32.1%
ADM CONSULTANT FEES	202,077	87,028	115,049	132.2%	(27,518)	-834.3%	508,697	696,224	(187,527)	-26.9%	726,489	-30.0%
IT INFORMATION SOLUTIONS SVCS	28,359	44,692	(16,333)	-36.5%	14,526	95.2%	164,312	357,536	(193,224)	-54.0%	274,786	-40.2%
DIALYSIS SERVICES	125,330	145,960	(20,630)	-14.1%	110,833	13.1%	974,441.24	1,167,880	(193,239)	-16.5%	1,037,156	-6.0%
OR FEES (PERFUSION SERVICES)	30,617	68,819	(38,202)	-55.5%	8,671	253.1%	270,462	550,552	(280,090)	-50.9%	442,138	-38.8%
ALL OTHERS	2,789,724	3,112,623	(322,899)	-10.4%	2,605,552	7.1%	23,354,143	24,881,965	(1,527,822)	-6.1%	21,820,081	7.0%
TOTAL PURCHASED SERVICES	\$ 4,747,203	\$ 4,324,834	\$ 422,369	9.8%	\$ 3,652,784	30.0%	\$ 35,455,773	\$ 34,565,959	\$ 889,814	2.6%	\$ 31,668,243	12.0%



Financial Presentation

For the Month Ended

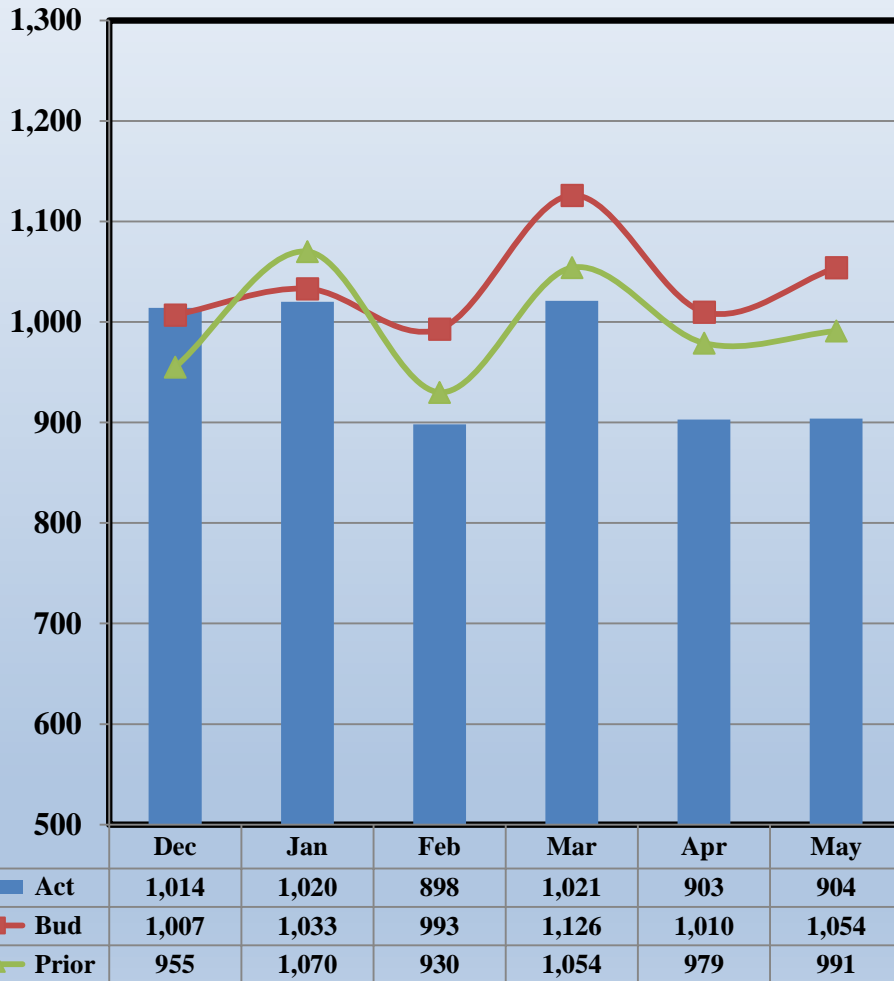
May 31, 2022

Volume



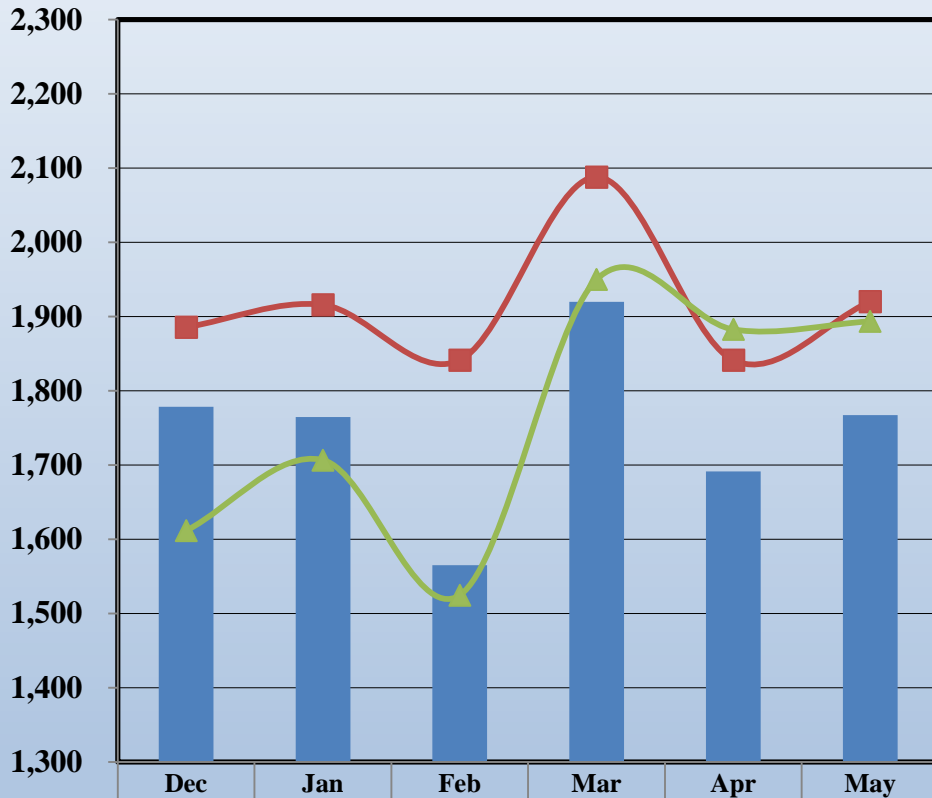
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	904	1,054	991
Var %		-14.2%	-8.8%
Year-To-Date	7,819	8,195	8,070
Var %		-4.6%	-3.1%
Annualized	12,068	12,514	12,139
Var %		-3.6%	-0.6%

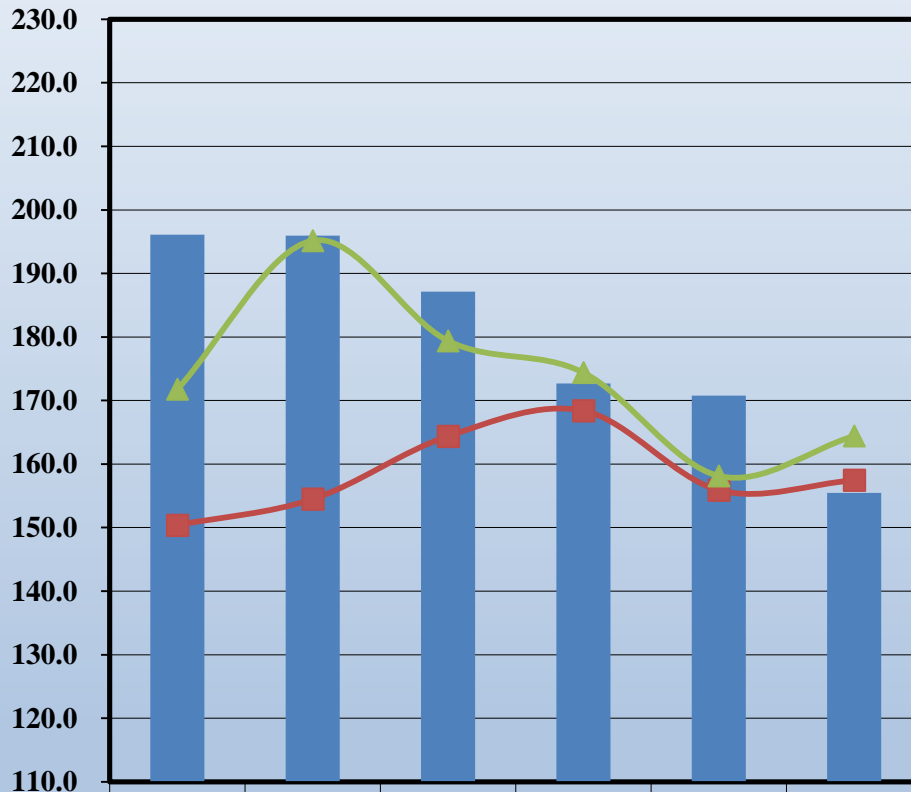
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,767	1,920	1,894
Var %		-8.0%	-6.7%
Year-To-Date	14,099	15,185	14,249
Var %		-7.2%	-1.1%
Annualized	21,520	23,425	21,841
Var %		-8.1%	-1.5%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,778	1,765	1,565	1,920	1,691	1,767
Bud	1,886	1,916	1,841	2,088	1,841	1,920
Prior	1,611	1,707	1,525	1,950	1,883	1,894

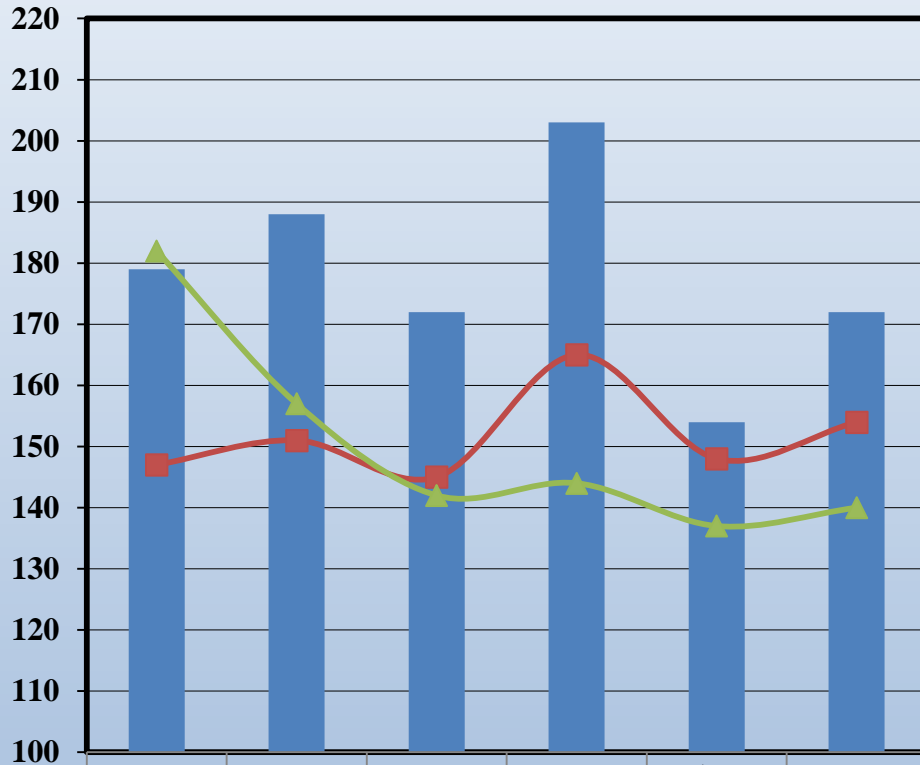
Average Daily Census



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	155.5	157.5	164.4
Var %		-1.2%	-5.4%
Year-To-Date	183.8	156.2	175.3
Var %		17.6%	4.9%
Annualized	186.9	158.9	170.5
Var %		17.6%	9.6%

Act	196.1	195.9	187.1	172.7	170.8	155.5
Bud	150.4	154.5	164.4	168.4	155.9	157.5
Prior	171.8	195.2	179.4	174.4	158.1	164.4

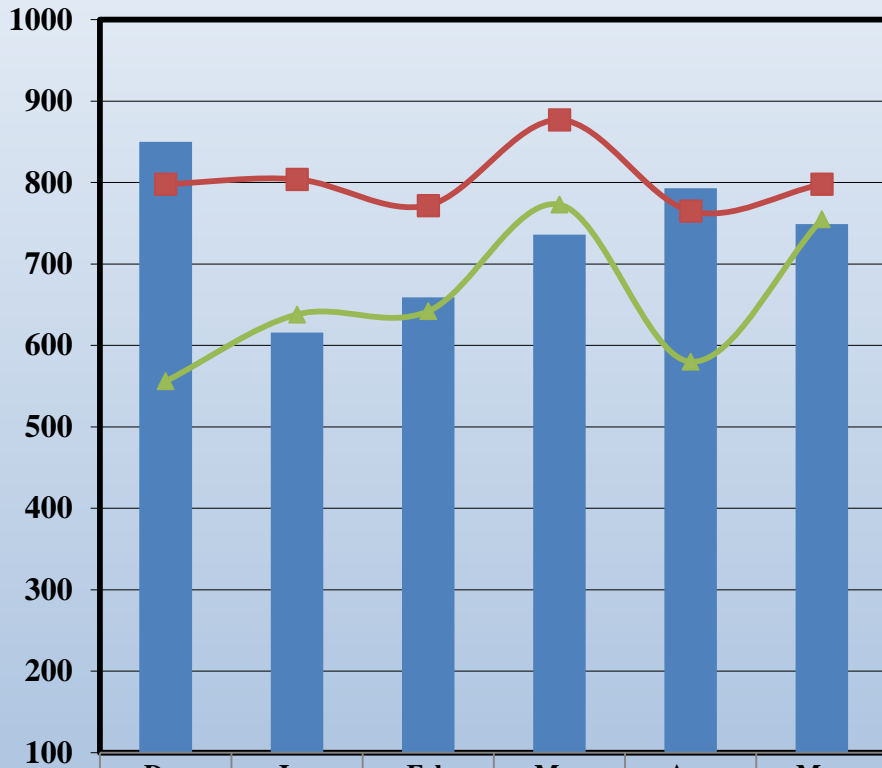
Deliveries



	Dec	Jan	Feb	Mar	Apr	May
Act	179	188	172	203	154	172
Bud	147	151	145	165	148	154
Prior	182	157	142	144	137	140

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	172	154	140
Var %		11.7%	22.9%
Year-To-Date	1,427	1,198	1,259
Var %		19.1%	13.3%
Annualized	2,145	1,897	1,962
Var %		13.1%	9.3%

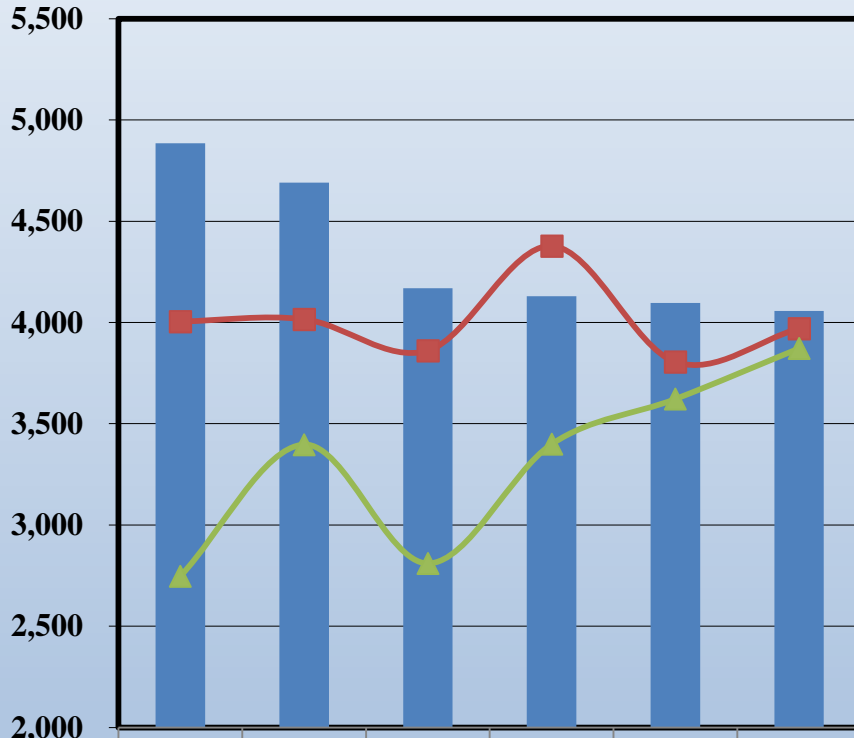
Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	749	798	755
Var %		-6.1%	-0.8%
Year-To-Date	5,885	6,377	5,363
Var %		-7.7%	9.7%
Annualized	8,547	9,362	8,016
Var %		-8.7%	6.6%

	Dec	Jan	Feb	Mar	Apr	May
Act	850	616	659	736	793	749
Bud	798	804	772	877	765	798
Prior	556	638	642	773	580	755

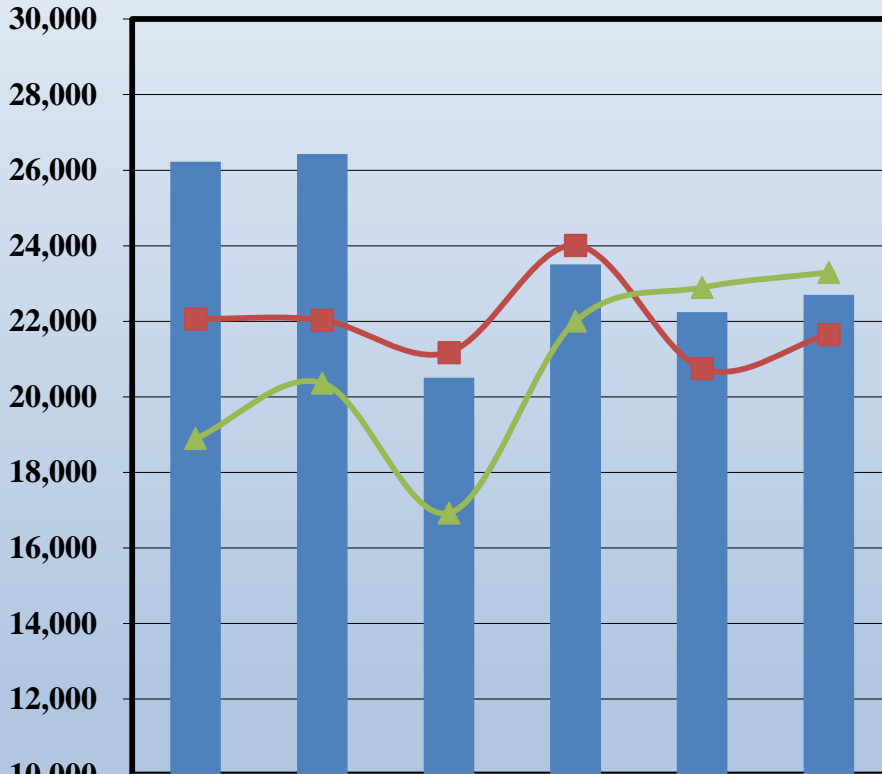
Emergency Room Visits



■ Act	4,885	4,691	4,169	4,129	4,097	4,057
■ Bud	4,005	4,016	3,861	4,378	3,805	3,970
▲ Prior	2,747	3,397	2,810	3,399	3,622	3,872

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,057	3,970	3,872
Var %		2.2%	4.8%
Year-To-Date	34,395	31,878	26,158
Var %		7.9%	31.5%
Annualized	52,005	46,518	38,513
Var %		11.8%	35.0%

Total Outpatient Occasions of Service

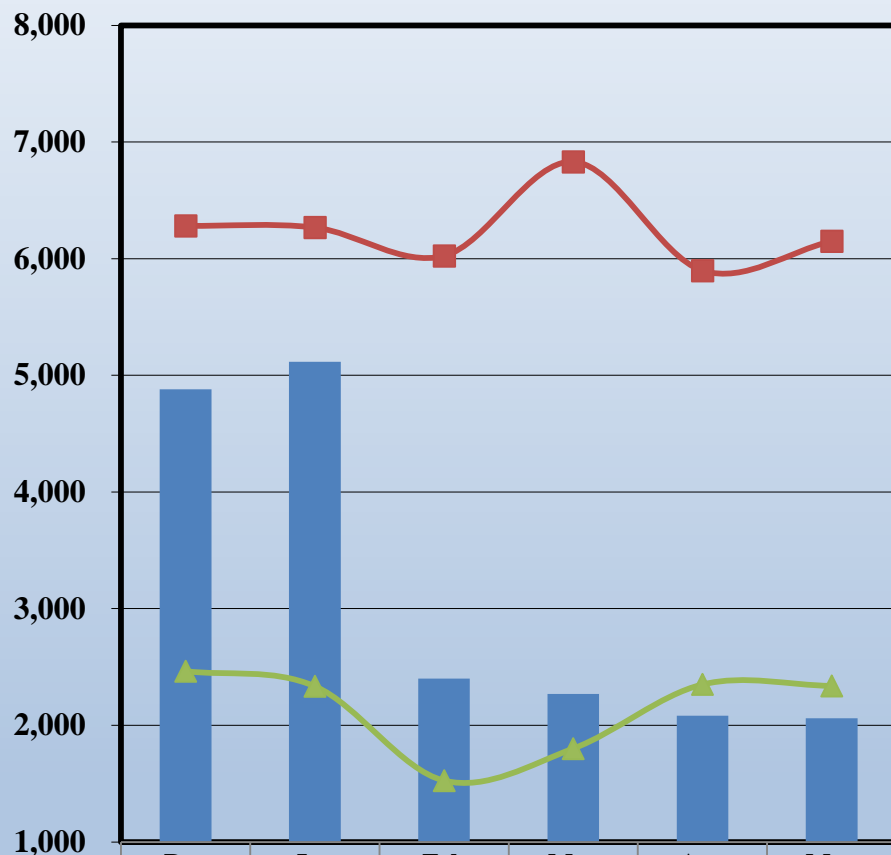


	Dec	Jan	Feb	Mar	Apr	May
Act	26,222	26,425	20,504	23,506	22,243	22,701
Bud	22,062	22,028	21,177	24,013	20,752	21,653
Prior	18,892	20,365	16,924	22,001	22,894	23,295

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	22,701	21,653	23,295
Var %		4.8%	-2.5%
Year-To-Date	191,792	174,890	167,782
Var %		9.7%	14.3%
Annualized	294,249	261,883	249,008
Var %		12.4%	18.2%

Urgent Care Visits

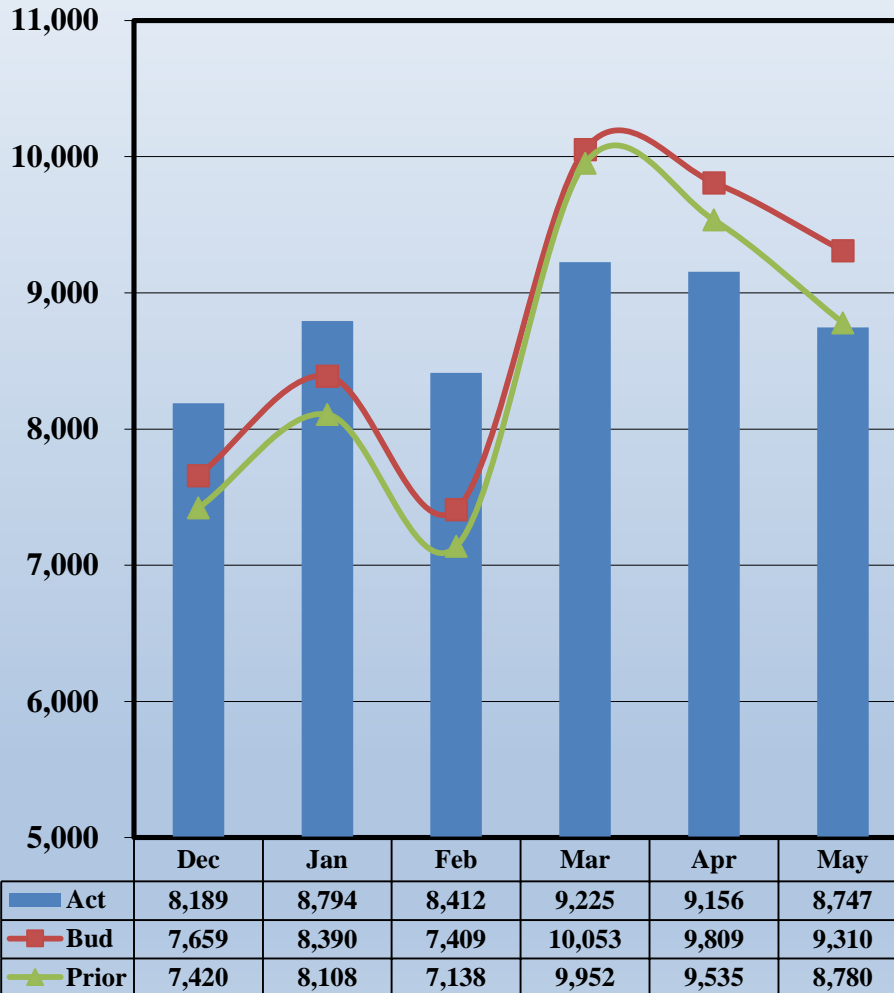
(JBS Clinic, West University & 42nd Street)



■ Act	4,880	5,117	2,400	2,270	2,082	2,061
■ Bud	6,282	6,267	6,024	6,831	5,898	6,150
▲ Prior	2,464	2,335	1,526	1,801	2,350	2,338

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,061	6,150	2,338
Var %		-66.5%	-11.8%
Year-To-Date	26,936	49,755	19,984
Var %		-45.9%	34.8%
Annualized	45,833	56,363	27,601
Var %		-18.7%	66.1%

Total ProCare Office Visits



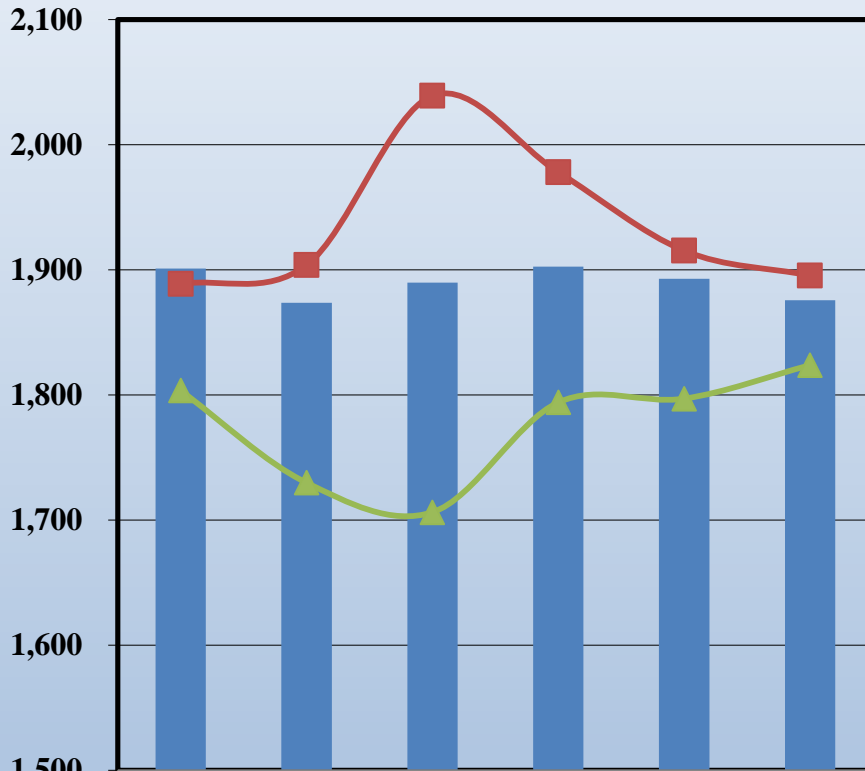
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	8,747	9,310	8,780
Var %		-6.1%	-0.4%
Year-To-Date	70,089	68,952	66,349
Var %		1.6%	5.6%
Annualized	107,628	106,543	100,317
Var %		1.0%	7.3%

Staffing



Blended FTE's

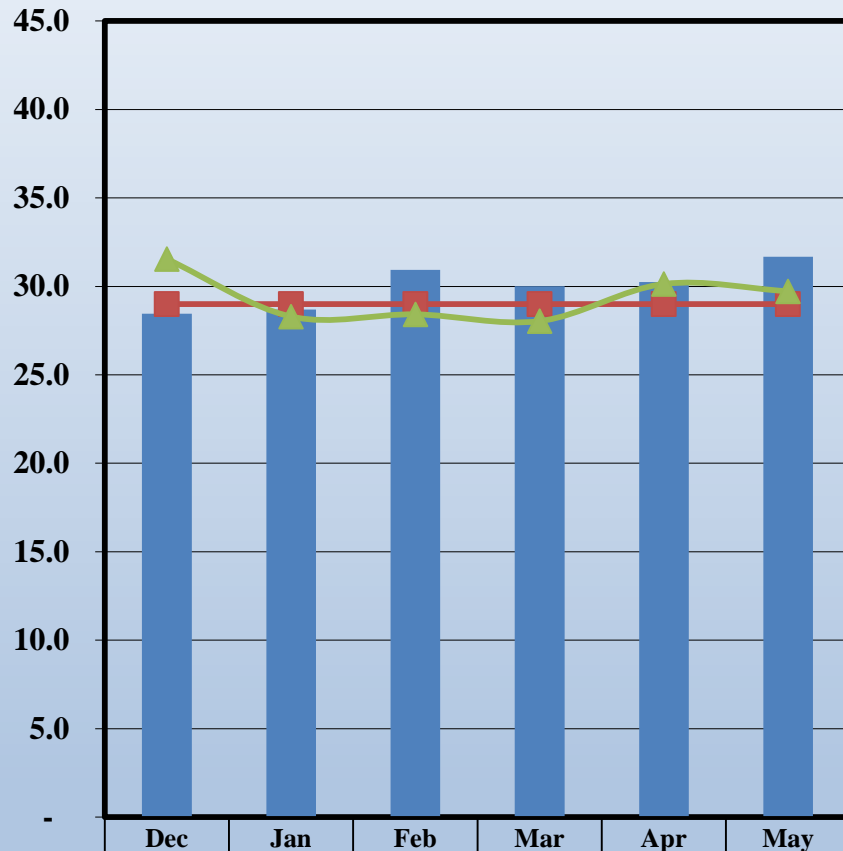
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,876	1,896	1,824
Var %		-1.0%	2.8%
Year-To-Date	1,881	1,925	1,786
Var %		-2.3%	5.3%
Annualized	1,884	1,920	1,772
Var %		-1.8%	6.3%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,901	1,874	1,890	1,903	1,893	1,876
Bud	1,889	1,904	2,039	1,978	1,915	1,896
Prior	1,804	1,730	1,706	1,794	1,797	1,824

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	31.7	29.0	29.7
Var %		9.2%	6.6%
Year-To-Date	29.4	29.0	28.8
Var %		1.4%	2.1%
Annualized	29.3	29.1	28.4
Var %		0.7%	3.2%

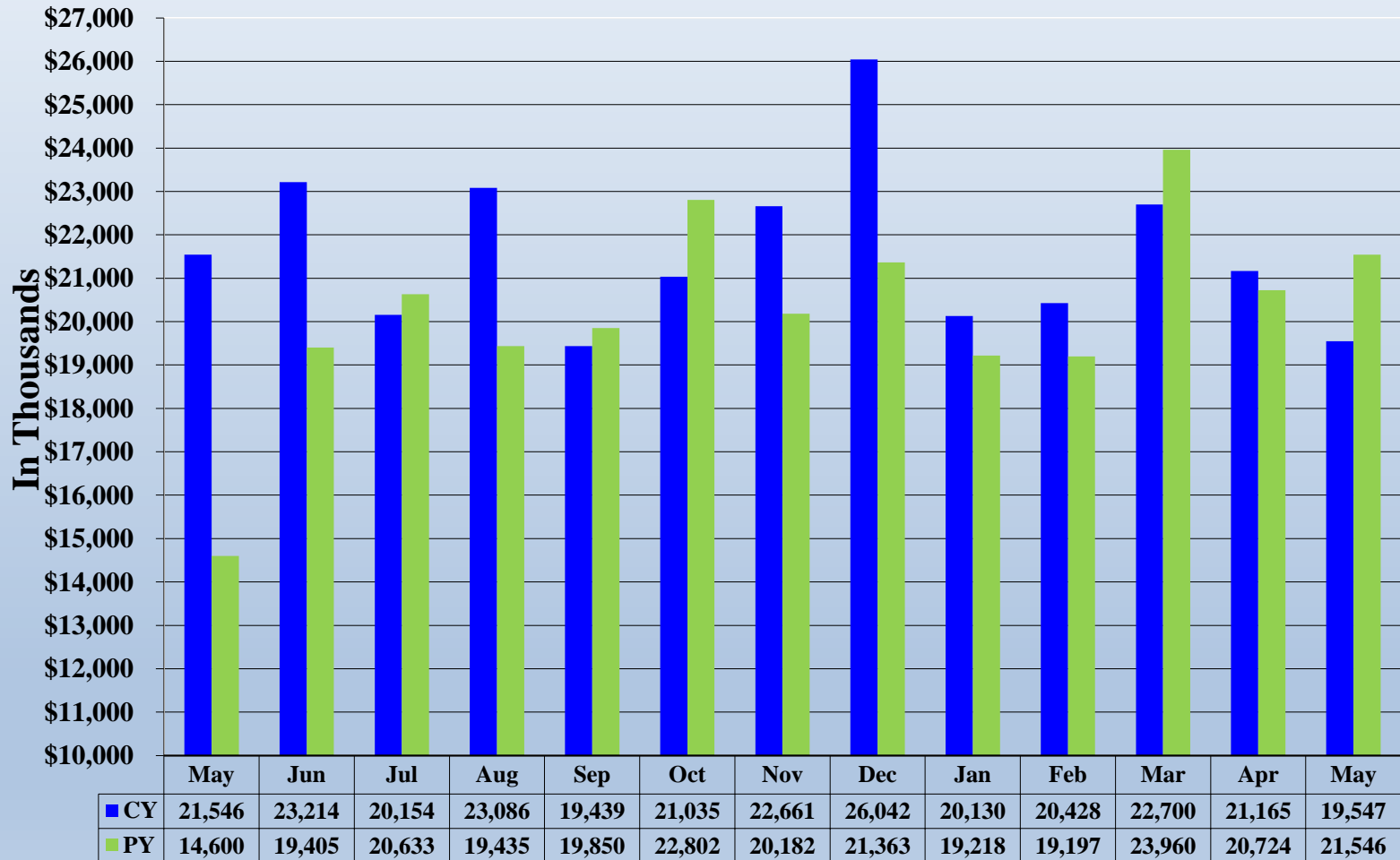
	Dec	Jan	Feb	Mar	Apr	May
Act	28.5	28.7	30.9	30.0	30.2	31.7
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	31.5	28.3	28.4	28.0	30.1	29.7

Accounts Receivable



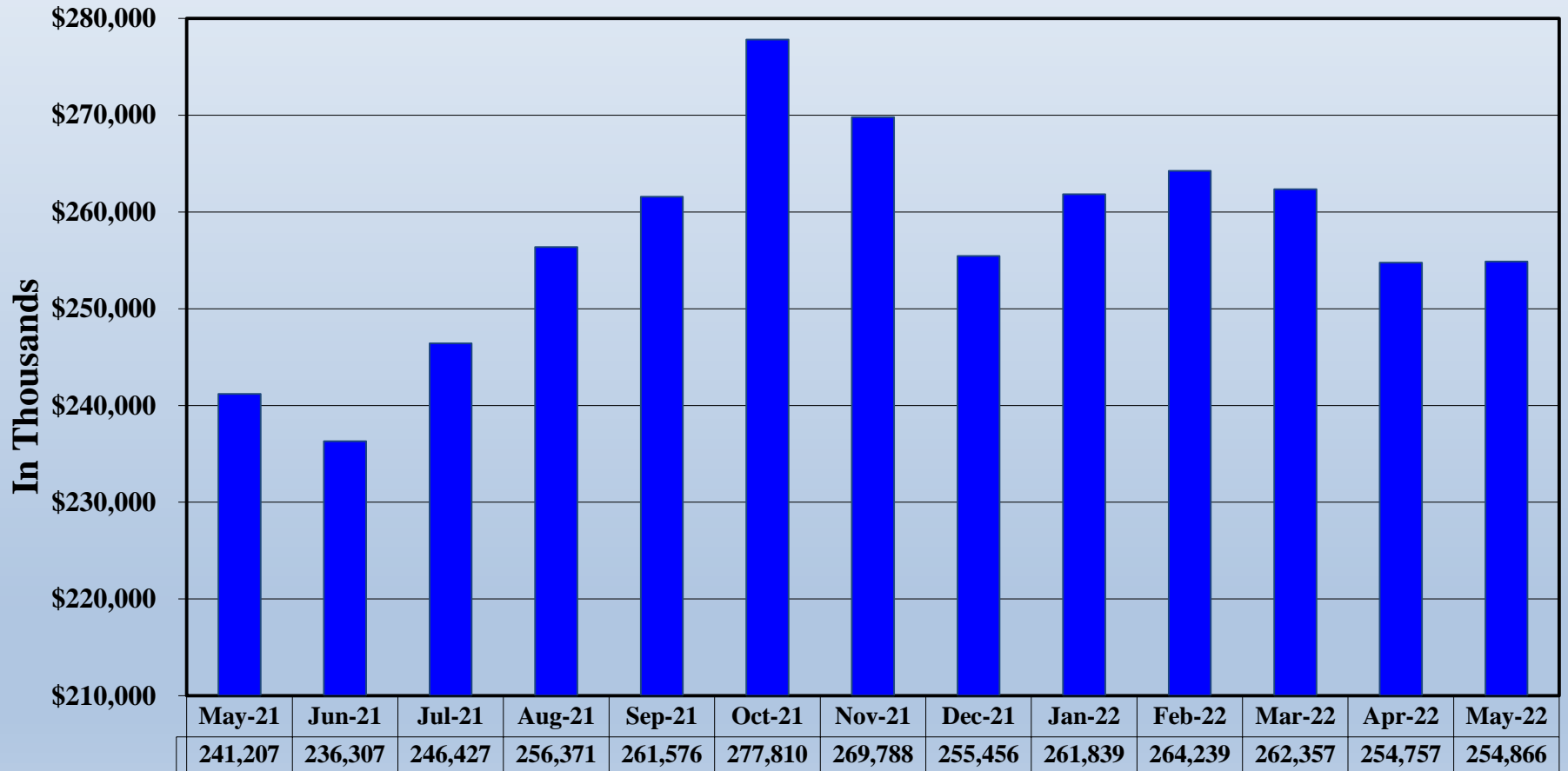
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

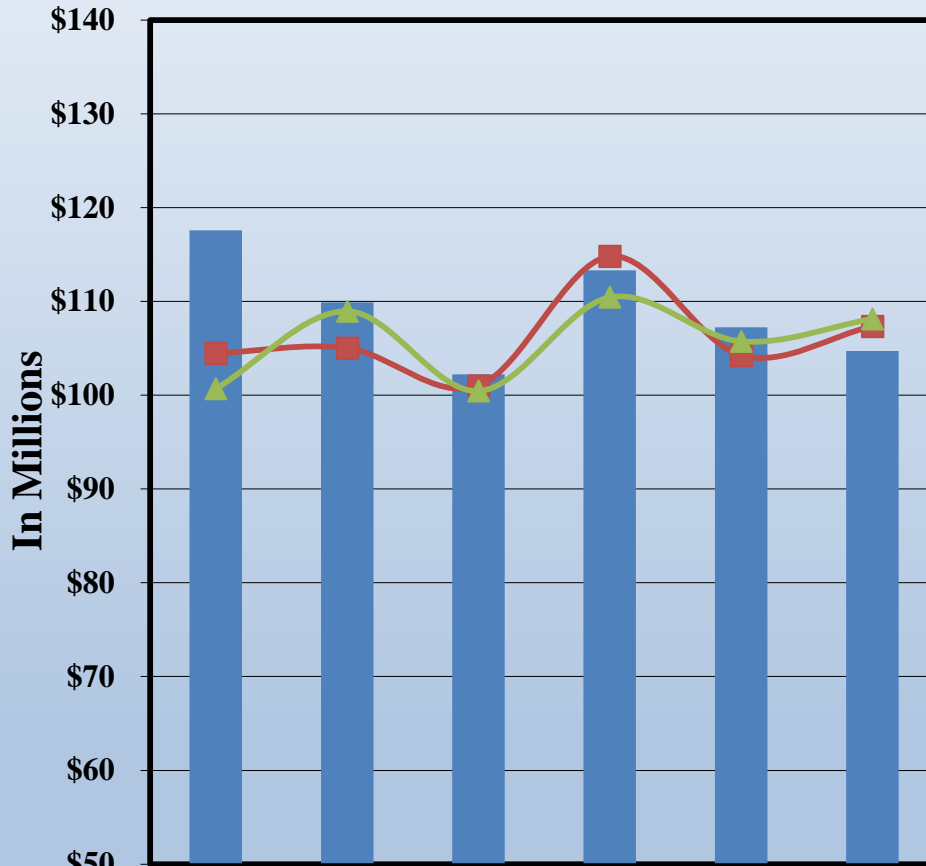


Revenues & Revenue Deductions



Total Patient Revenues

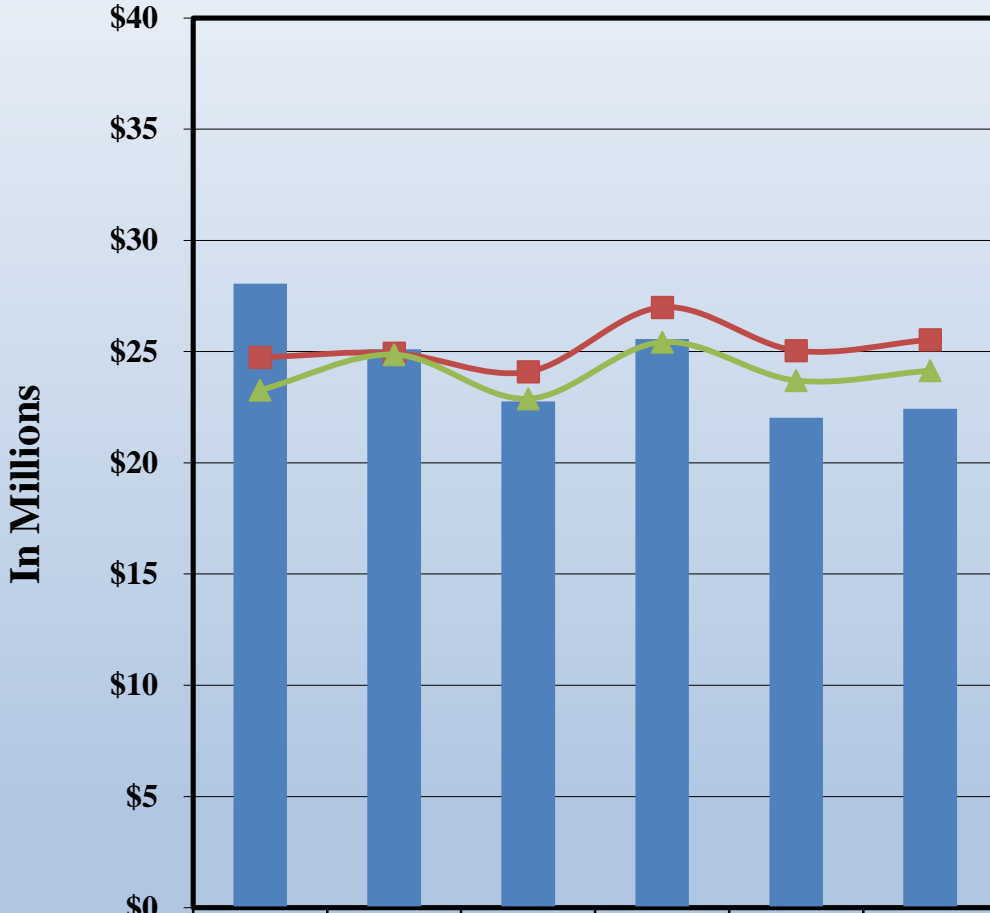
(Ector County Hospital District)



	Dec	Jan	Feb	Mar	Apr	May
Act	\$117.6	\$109.9	\$102.2	\$113.3	\$107.2	\$104.7
Bud	\$104.5	\$105.0	\$101.0	\$114.8	\$104.2	\$107.3
Prior	\$100.7	\$109.0	\$100.4	\$110.4	\$105.7	\$108.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 104.7	\$ 107.3	\$ 108.1
Var %		-2.5%	-3.2%
Year-To-Date	\$ 883.6	\$ 844.1	\$ 845.5
Var %		4.7%	4.5%
Annualized	\$ 1,335.8	\$ 1,264.3	\$ 1,240.8
Var %		5.7%	7.7%

Total Net Patient Revenues



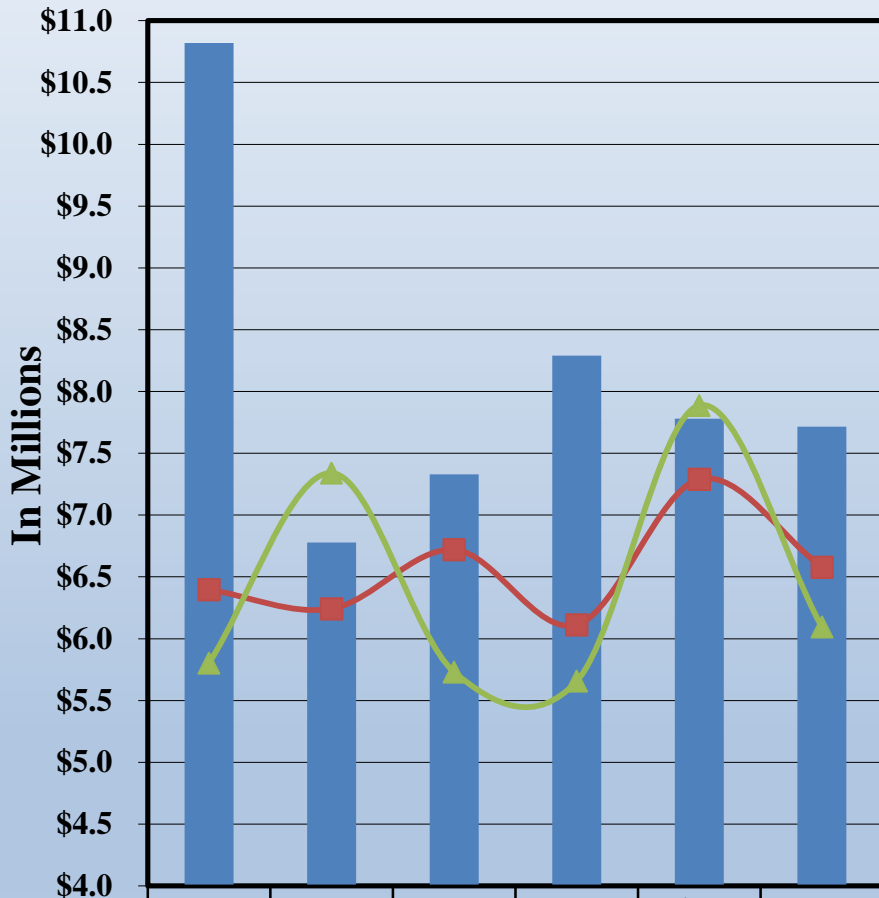
	Dec	Jan	Feb	Mar	Apr	May
Act	\$28.0	\$25.1	\$22.8	\$25.6	\$22.0	\$22.4
Bud	\$24.7	\$24.9	\$24.1	\$27.0	\$25.0	\$25.5
Prior	\$23.3	\$24.9	\$22.9	\$25.4	\$23.7	\$24.1

	Actual	Budget	Prior Year
Month	\$ 22.4	\$ 25.5	\$ 24.1
Var %		-12.2%	-7.1%
Year-To-Date	\$ 195.5	\$ 200.4	\$ 193.6
Var %		-2.4%	1.0%
Annualized	\$ 306.6	\$ 294.6	\$ 291.2
Var %		4.1%	5.3%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



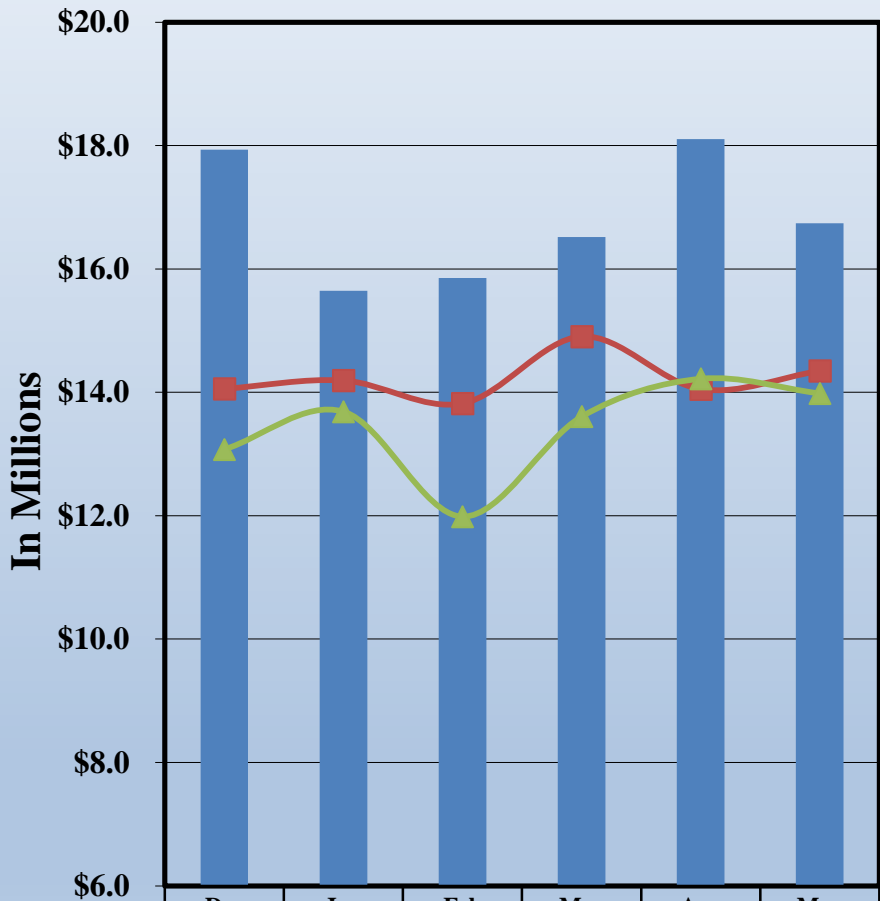
Act	\$10.8	\$6.8	\$7.3	\$8.3	\$7.8	\$7.7
Bud	\$6.4	\$6.2	\$6.7	\$6.1	\$7.3	\$6.6
Prior	\$5.8	\$7.3	\$5.7	\$5.7	\$7.9	\$6.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.7	\$ 6.6	\$ 6.1
Var %		17.3%	26.6%
Year-To-Date	\$ 64.2	\$ 52.0	\$ 50.3
Var %		23.3%	27.7%
Annualized	\$ 90.9	\$ 76.0	\$ 72.3
Var %		19.6%	25.8%

Operating Expenses



Salaries, Wages & Contract Labor (Ector County Hospital District)

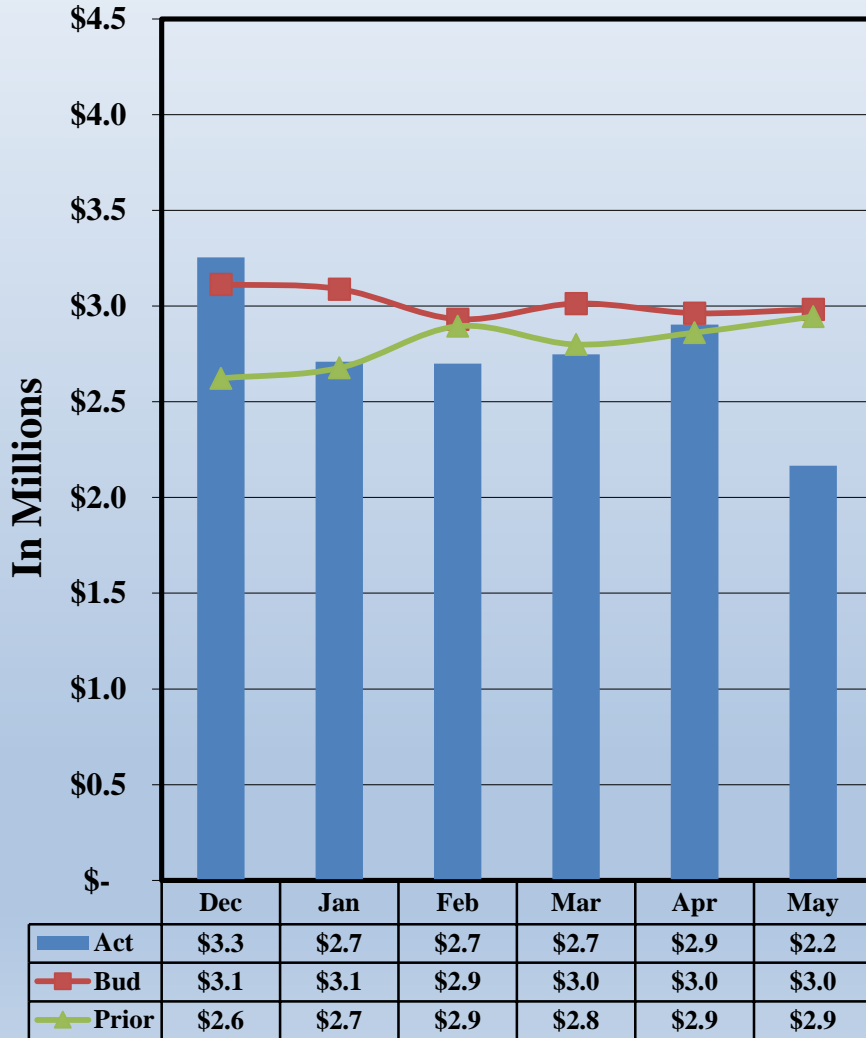


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.7	\$ 14.3	\$ 14.0
Var %		16.8%	19.3%
Year-To-Date	\$ 132.6	\$ 113.1	\$ 108.7
Var %		17.2%	22.0%
Annualized	\$ 191.9	\$ 166.7	\$ 160.3
Var %		15.1%	19.7%

	Dec	Jan	Feb	Mar	Apr	May
Act	\$17.9	\$15.6	\$15.9	\$16.5	\$18.1	\$16.7
Bud	\$14.1	\$14.2	\$13.8	\$14.9	\$14.1	\$14.3
Prior	\$13.1	\$13.7	\$12.0	\$13.6	\$14.2	\$14.0

Employee Benefit Expense

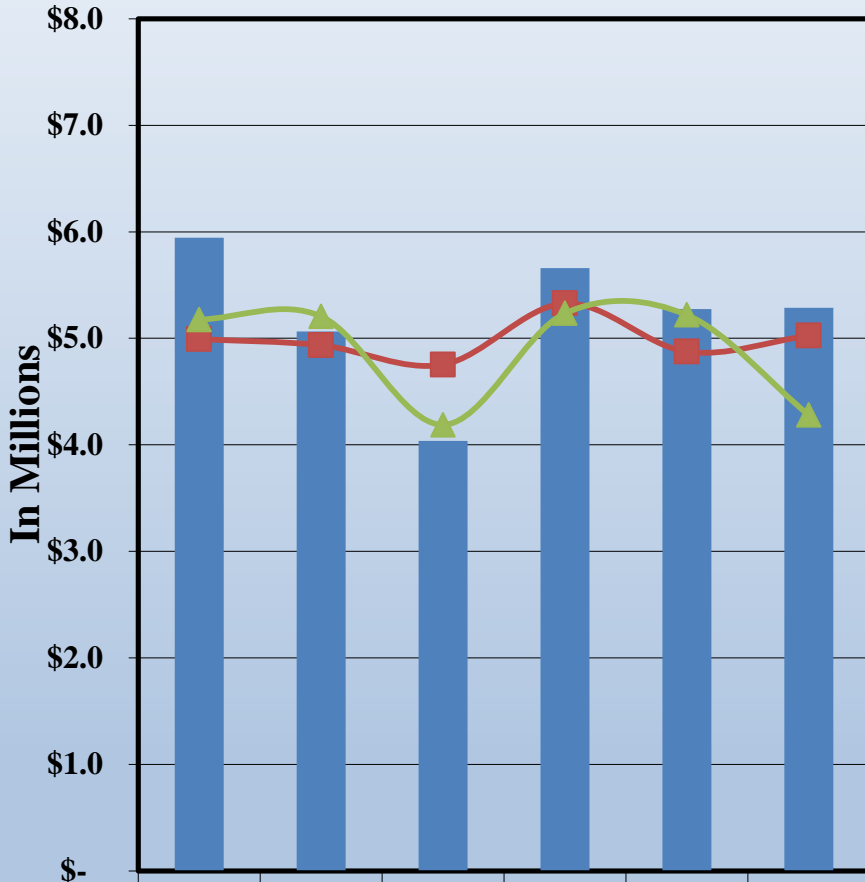
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.2	\$ 3.0	\$ 2.9
Var %		-26.8%	-25.8%
Year-To-Date	\$ 22.1	\$ 23.9	\$ 22.2
Var %		-7.4%	-0.1%
Annualized	\$ 33.3	\$ 34.5	\$ 29.9
Var %		-3.5%	11.4%

Supply Expense

(Ector County Hospital District)

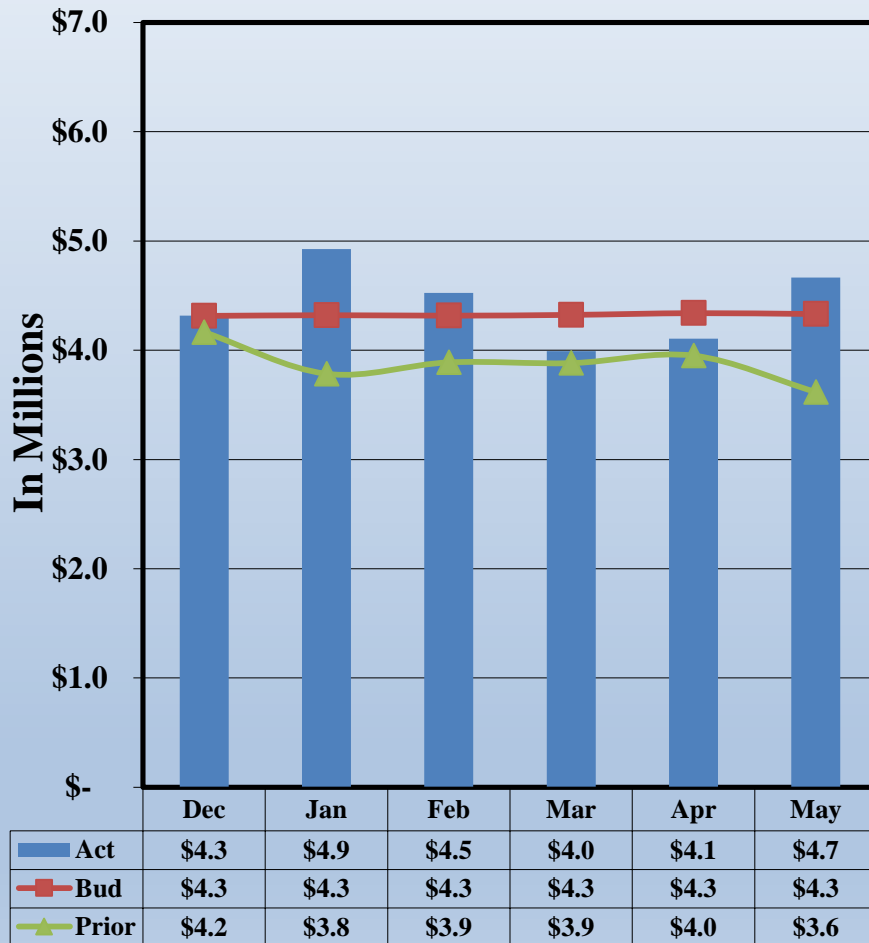


	Dec	Jan	Feb	Mar	Apr	May
Act	\$5.9	\$5.1	\$4.0	\$5.7	\$5.3	\$5.3
Bud	\$5.0	\$4.9	\$4.8	\$5.3	\$4.9	\$5.0
Prior	\$5.2	\$5.2	\$4.2	\$5.2	\$5.2	\$4.3

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.3	\$ 5.0	\$ 4.3
Var %		5.2%	23.6%
Year-To-Date	\$ 42.4	\$ 39.7	\$ 39.6
Var %		6.9%	7.2%
Annualized	\$ 64.1	\$ 58.7	\$ 57.3
Var %		9.2%	11.9%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.7	\$ 4.3	\$ 3.6
Var %		8.0%	29.3%
Year-To-Date	\$ 34.8	\$ 34.6	\$ 31.4
Var %		0.7%	10.8%
Annualized	\$ 51.7	\$ 50.1	\$ 45.8
Var %		3.2%	12.9%

Total Operating Expense

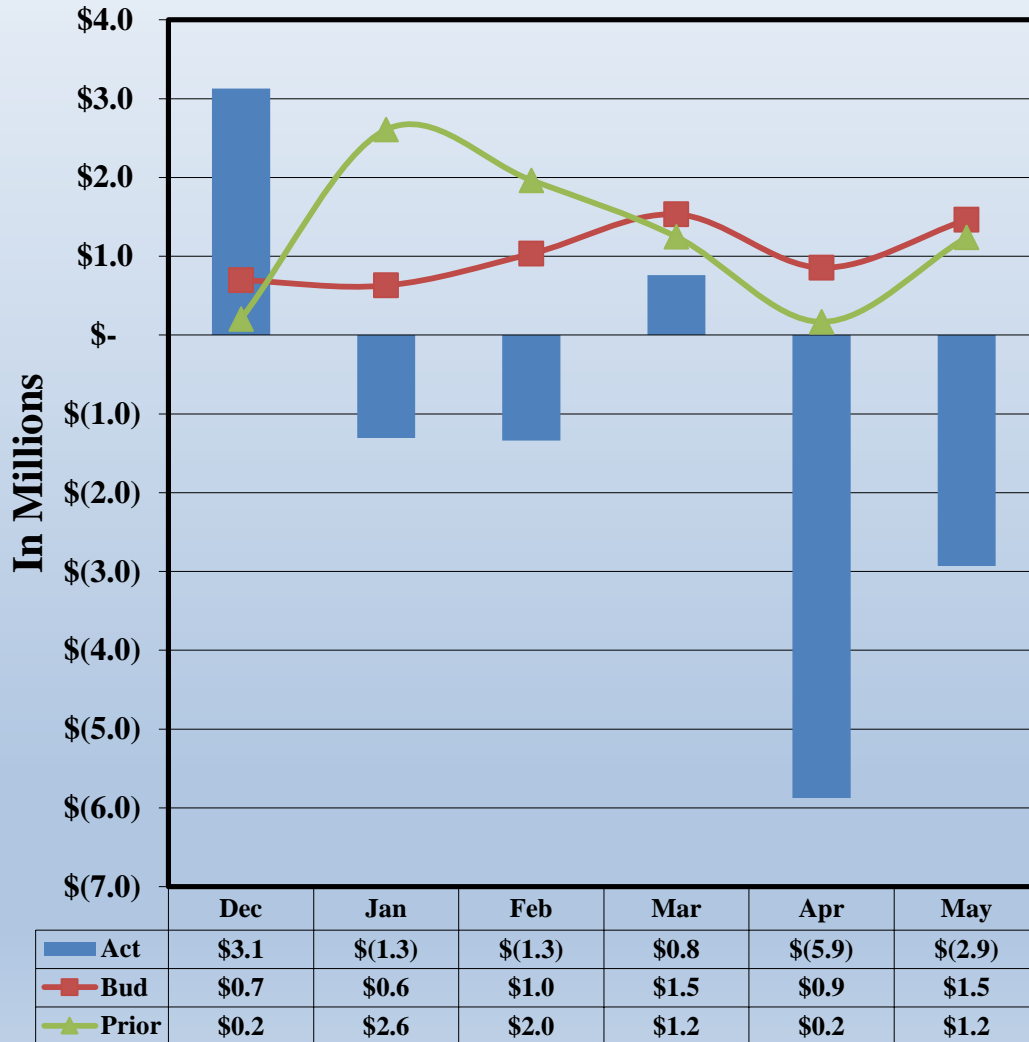
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.1	\$ 30.8	\$ 29.1
Var %		7.6%	13.7%
Year-To-Date	\$ 266.9	\$ 244.0	\$ 234.6
Var %		9.4%	13.8%
Annualized	\$ 393.6	\$ 358.7	\$ 343.3
Var %		9.7%	14.7%

Operating EBIDA

Ector County Hospital District Operations

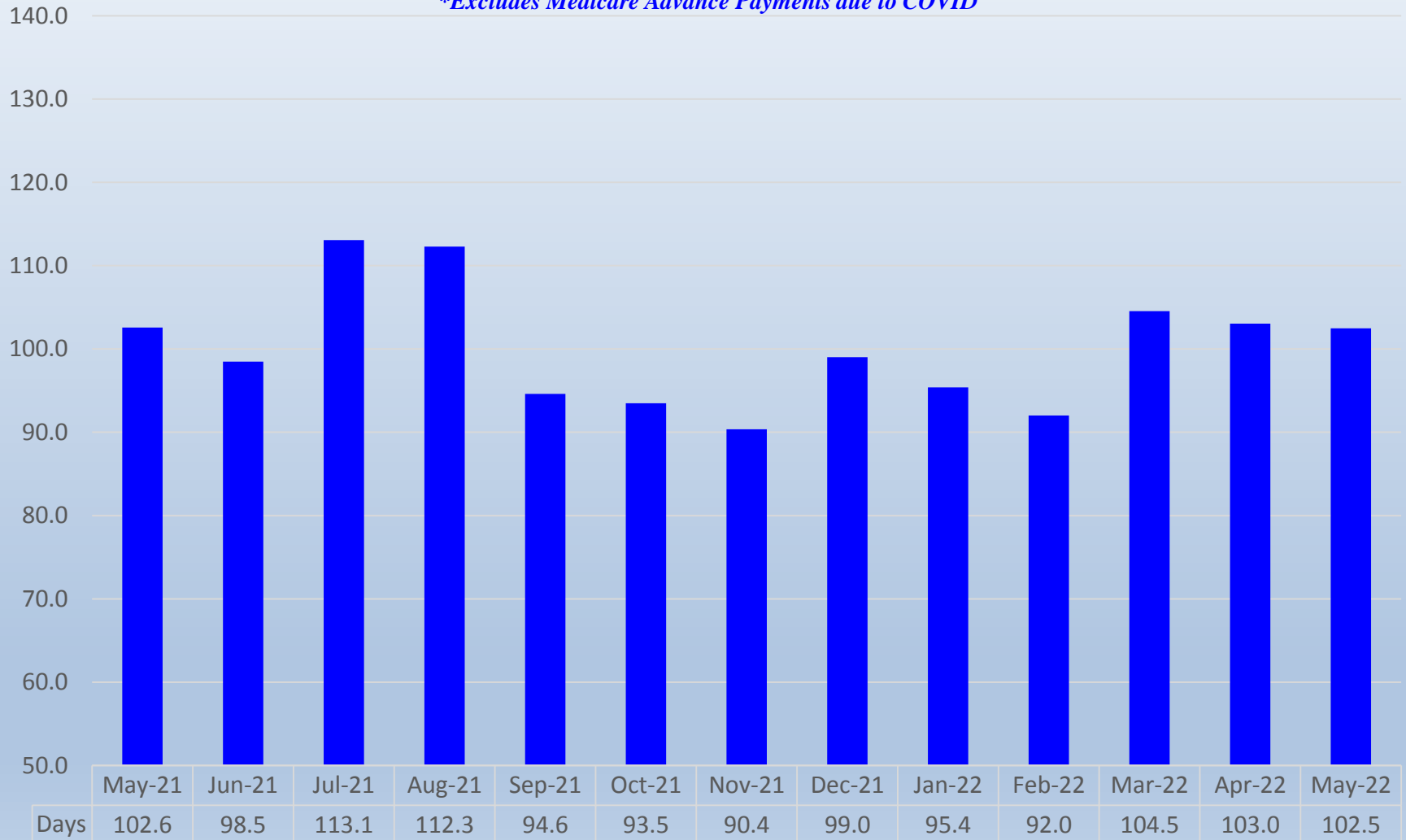


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (2.9)	\$ 1.5	\$ 1.2
Var		(4.40)	(4.10)
Var %		-293.3%	-341.7%
Year-To-Date	\$ (8.0)	\$ 7.9	\$ 8.9
Var %		-201.3%	-189.9%
Annualized	\$ 25.0	\$ 11.8	\$ 20.5
Var %		111.9%	22.0%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Lisa Enriquez, Benefits Manager
Date: 6/27/22
Request: Renew Brokerage & Consulting Services with Lockton Dunning
Cost: \$90,000 Annual Contract

Summary: Lockton Dunning Benefits specializes in the design, implementation, communication and year-round service of medical, dental, life, disability, and other employer-sponsored benefit programs.

MCHS has direct access to Lockton in-house subject matter experts including actuaries, compliance attorneys, health risk experts, employee communications, and brokerage services.

Lockton Dunning has been our advisor for over ten years.

Objective: Provide our associates excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

Pre-Approval: CFO, Legal, CE



FY 2021 CAPITAL EQUIPMENT REQUEST

Date: June 6, 2022

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Christin Timmons, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Stryker Master Service Agreement Amendment

Total Cost	\$351,155.00/yr.
Unbudgeted	\$351,155.00

OBJECTIVE

Add several instruments and equipment to our current master service agreement. We have approx. 75 orthopedic TPX drills, sagittal saws and other equipment that the manufacturer’s warranty has expired and needs to be added to the Stryker Master Service agreement.

History

This service agreement has ensured the proper functioning of these items and prevented the situation of having to buy new items to continue to perform certain surgeries. Our return on investment from June 21st,2021 to March 3rd, 2022, with the service agreement in place was \$215,250.13. Our previous monthly payment was 16,769.67/mo. and will increase to 26,011/mo. Through 6/20/2024.

PURCHASE CONSIDERATIONS

We have an enormous amount of Stryker equipment and instrumentation and the cost to have each of those items replaced/repared would be extremely costly. This service agreement helps with quick overnight turnover for repair and exchange which is covered by the monthly fee.

FTE IMPACT

No additional FTE(s) will be required.

INSTALLATION & TRAINING

None needed

WARRANTY AND SERVICE CONTRACT

3 Year contract (2 years remaining)

DISPOSITION OF EXISTING EQUIPMENT

No existing equipment presents

LIFE EXPECTANCY OF EQUIPMENT

7-10 years

MD BUYLINE INFORMATION

Meets EMTS

and Vizient pricing recommendation.

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board

*HAPI
Prevention
Team*



Project Synopsis



- Reducing the overall Hospital Acquired Pressure Injury (HAPI) Rate by 30%
 - May's Reportable Rate 1.37%
- Making sure 95% of admissions are assessed appropriately with pictures within the 1st 24 hours

Project Action Items



- *2 RNs are seeing all new admissions and taking pictures*
- *4 Mobility Team Members- rounding M-F 8:30 am – 5 pm*
- *LEAF expansion complete!*
- *New committee to review HAPIs with bedside staff when they occur*

Extra Info

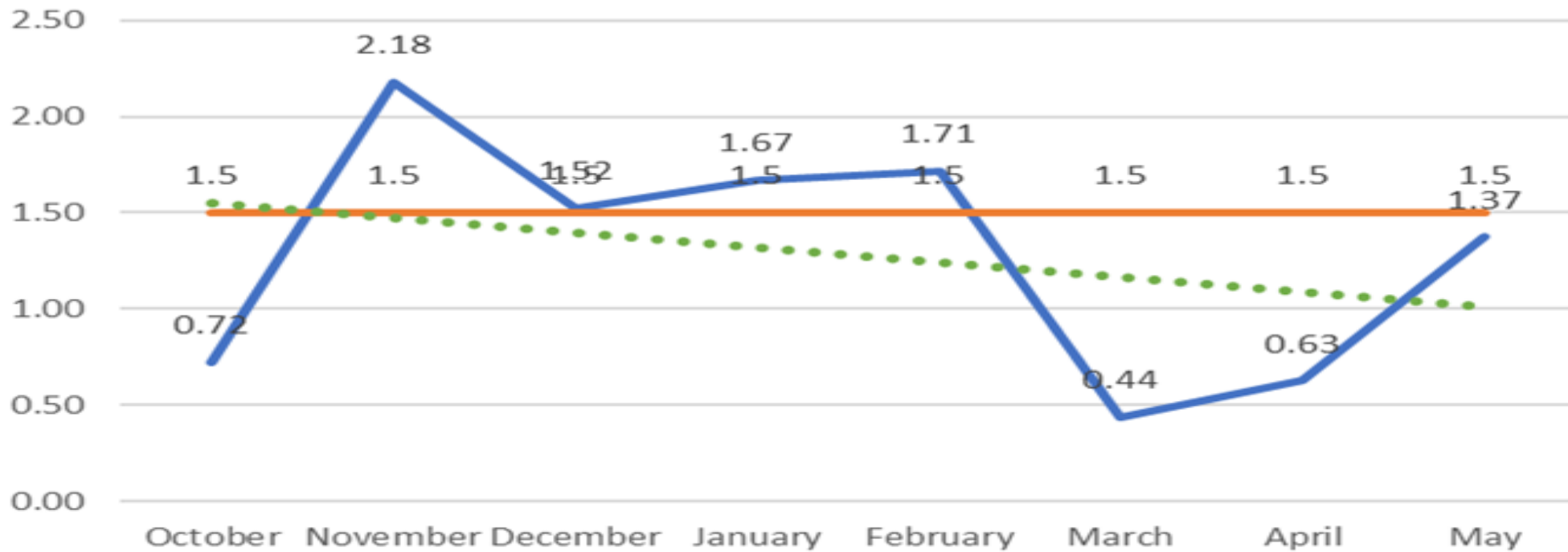


- *Smith & Nephew LEAF sensor issues and distribution have been fixed. Refund for malfunctioning sensors in process*
- *98% picture compliance upon admission*

Monthly Data



Housewide HAPI Rates



Future Plans



- *Explore performance improvement teams with physicians to improve device related out comes*
- *Potentially expand turn team*
- *Get to “0”!!!*

**Ector County Hospital District
Medical Center Hospital
Odessa, TX**

ANNUAL INSURANCE REPORT OF CONDITION

As of July 1, 2022

EXECUTIVE SUMMARY

The following report summarizes the insurance program for Medical Center Hospital (“MCH”) as of July 1, 2022. This report is designed to provide the Board of Directors and administrative staff information on the current condition of the property, liability, D&O, Workers’ Compensation and other related lines of insurance as outlined in the Insurance Coverage Summary. This report does not apply to the employee benefits coverages.

Opinion of the Condition

The insurance program currently managed by HealthSure meets in all respects what is usual and customarily covered by hospitals of similar size and scope. The hospital utilizes a combination of insurance and self-insurance to transfer those risks that are typically covered. Certain recommendations to management have been provided for improvements in the current program. Management is receptive and has taken our recommendations under advisement.

Insurance Market Review

2021 brought an acceleration of a hardening insurance marketplace. Capacity has left the market, reinsurance has become more expensive, underwriting has become more restrictive and premiums are on the rise for nearly every line of insurance. With that said, the current condition of MCH’s insurance program for 2022 remains stable due to competitive bidding and negotiations with current carrier relationships. As is customary, HealthSure conducted the bidding process this year to manage the cost and other relevant terms to the insurance program that renewed on July 1. For the current year from 7-1-22 to 7-1-23, the hospitals total premiums increased by 20% due to program changes, rate changes and exposure increases due to hospital growth in nearly all categories.

Changes to the Program

The program always experiences certain changes from the previous year due to factors such as a change in exposures at the hospital, adjustments in property values and payroll and insurance market changes that can affect the pricing and terms of the insurance program. The changes that occurred for 2022 are explained below.

- **Cybersecurity Insurance-** Changed carrier from Tokio Marine to Beazley due to favorable pricing. To further mitigate rising premium costs, the self-insured retention was increased from \$100K to \$250K.
- **Property-** A \$2.5M deductible has been added for equipment breakdown claims due to concerns over the age and condition of the electrical switchgear. When the switchgear rebuild project is complete, CNA is agreeable to reducing the deductible mid-term. An actual cash value limitation has been added for all roofs 17 years and older.

- **Crime-** The aggregate limit was increased from \$3M to \$5M to address the increased bank transfer exposure for payroll transfers to Paycom.

Total Cost of Risk

Premiums are only part of the total expenses assigned to manage risk. A more significant approach to measure the overall cost of managing risk for the hospital is deemed by experts as the total cost of risk or “TCOR”. We worked with the CFO and Controller of the hospital this past year to capture the data which builds the TCOR for MCH. This data is comprised of ALL costs-both direct and indirect that is associated with managing the risk of the institution such as cost of claims paid including all of the insurance program deductibles and professional liability (NOTE: professional liability is 100% self-insured due to the Texas Tort Claims Act cap or immunity for public hospitals of \$100,000. Per claim or \$300,000. Per Occurrence), claims handling expenses (legal and administrative), safety management, allocated salaries of employees, professional fees and other appropriately assigned costs.

We have tracked this information and determined that the TCOR for 2021 is \$2,009,338 down from \$2,258,326 in 2020 primarily due to a reduction in retained losses and deductible expenses. TCOR should be a measure of performance only when compared to other cost factors such as compared to the overall exposure against net patient revenues (“NPR”) for the same period. We commonly measure the TCOR against NPR and refer to this as the TCOR Ratio. MCH has experienced over the last ten years TCOR Ratios from a low of 0.69% to a high of 1.18%. **The prevailing industry benchmark of other hospitals has an average TCOR Ratio of nearly 2% of NPR. Therefore, MCH is outperforming peers in the control of the Total Cost of Risk.**

Special Projects Undertaken

This past year HealthSure identified several areas of focus for reducing cost and improving upon overall Total Cost of Risk for MCH. These areas include:

Security Breach Incident Preparedness: HealthSure provides ongoing incident preparedness and response education to MCH staff in preparation for a privacy breach event. Topics include:

- Preparing for a data breach, including Security Incident Response Plan templates and best practice guides
- Coverage education
- Contractual risk transfer best practices
- Incident and claims reporting protocol
- Vendors and risk control resources

Staff Education, Orientation and Training: HealthSure provides role-specific presentations to educate new staff members on:

- Hospital insurance program overview and coverage details for important reporting requirements
- Scope of services provided by HealthSure to help reduce cost and improve efficiency
- Tools and resources provided by HealthSure to reduce cost and improve efficiency
- Risk management resources

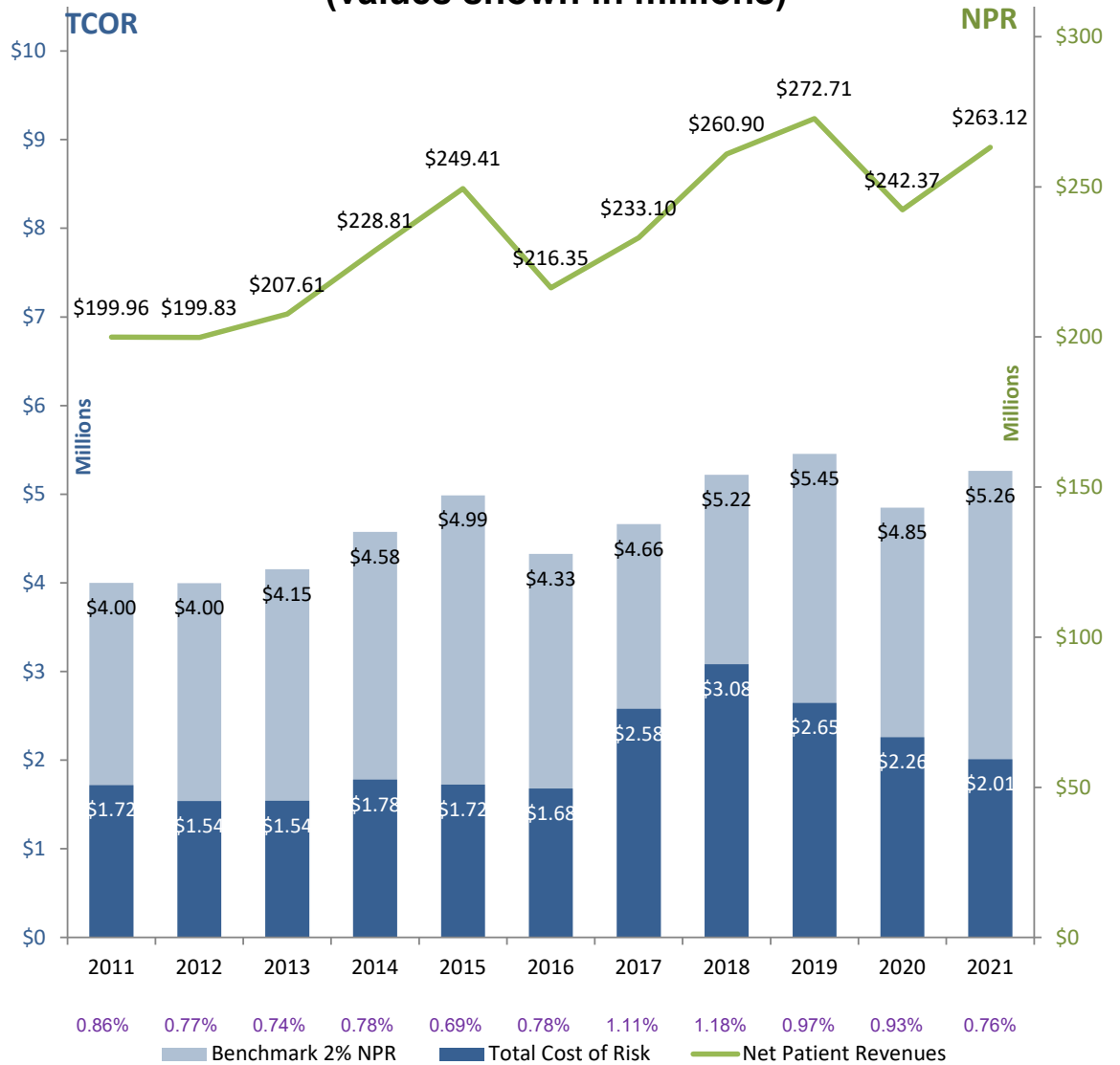
Renewal Process Automation: HealthSure implemented new technology (INDIO) to digitize the renewal process and improve efficiency:

- The platform streamlines the entire process from filling out applications, signing them, asking questions on applications, and uploading any documents needed for each renewal.

In closing, we would like to thank Russell Tippin, Steve Ewing, Steve Steen, Grant Trollope and Kerstin Connolly for their help in developing the necessary information for the insurance renewal process. They have also been most helpful to HealthSure and MCH in maintaining exposure information and changes and the opportunities to reduce the cost of insurance and risk and taking risk where fiscally appropriate. Finally, we wish to thank the entire Board of MCH for their continued trust and confidence in our working relationship. We look forward to continuing to bring the appropriate risk and insurance recommendations for years to come.

HealthSure Insurance Services, Inc.

ECTOR COUNTY HOSPITAL Total Cost of Risk Ratio (values shown in millions)





**Ector County Hospital District
Medical Center Hospital & Foundation
MCH Professional Care
MCH TraumaCare**

Insurance Coverages Summary

As of 7/1/22

Current Insurance

HealthSure currently provides the following lines of coverage for Medical Center Hospital, Foundation, MCH ProCare & MCH TraumaCare:

- **Property-** Insurance that indemnifies the owner of property for its loss when the loss or damage is caused by a covered peril, such as fire, wind, hail, explosion and other accidents
- **Directors & Officers Liability-** Insures directors, officers, trustees, partners and employees against claims commonly brought by medical staff, vendors, business associates, competitors, regulators and employees alleging financial loss arising from mismanagement, malfeasance, credentialing or other wrongful acts under Tort Law.
- **Employment Practices Liability-** Covers allegations of wrongful termination, discrimination, and sexual harassment against the employer from the employee or patient.
- **Fiduciary Liability-** Covers the responsibility of trustees, employers, fiduciaries, professional administrators, and the plan itself with respect to errors and omissions in the administration of employee benefit programs as imposed by ERISA.
- **Crime-** Covers employee dishonesty and other related perils due to theft or embezzlement of your property.
- **Kidnap & Ransom-** Insures against loss by the surrender of property as a result of a threat of harm to the named insured, an employee, or a relative or guest of the insured's employees, including infant abductions.
- **Workers Compensation-** Coverage for disease and injuries sustained by employees. Part One of the policy covers statutory liabilities under workers compensation laws, and Part Two of the policy covers liability arising out of employees' work-related injuries that do not fall under the workers compensation statute. Coverage provided for claims exceeding the \$500,000 self-insured retention.

Insurance Coverages Summary
-Continued-

- **Storage Tank Liability-** Covers defense, cleanup costs and third party bodily injury and property damage liability resulting from pollution conditions at covered storage tanks.
- **Business Auto-** Covers the insured against financial loss because of legal liability for automobile-related injuries to others or damage to their property by an auto.
- **General Liability for Medical Center Health System Foundation-** Insurance protection that covers insureds from most liability premises and operations liability exposures such as slips and falls, unsafe environment and other third party bodily injury or property damages. Also includes general liability coverage for special events.
- **Notary Errors & Omissions Liability-** Covers all employees of the insured for sums which the insured shall become obligated to pay by reason of liability for breach of duty while acting as a duly commissioned and sworn Notary Public, claims made against them by reason of any negligent act, error or omission, committed or alleged to have been committed arising out of the performance of notarial service.
- **Cybersecurity Insurance-** Insurance protection that covers loss arising out of protection of sensitive personal or corporate information in any format. This coverage addresses the first and third-party risks arising out of lost computer equipment such as a laptop or cell phone, increasing cost of new regulation associated with notification laws, mistakes made by outside service providers and human error. It also provides expert guidance to minimize the damage of a security breach.
- **Employed Lawyers Liability-** Professional liability insurance for lawyers employed by the hospital.
- **Regulatory Billing Errors & Omissions-** Covers the legal and audit expenses for liability due to Medicare/Medicaid billing errors, Stark violations, HIPAA violations and other allegations by payers.
- **Police Department Professional Liability-** Provides personal injury, bodily injury and property damage liability coverage for professional wrongful acts committed by the hospital's security department.
- **Group Medical Professional Liability for MCH Professional Care & MCH TraumaCare-** Provides medical professional liability due to allegations of medical malpractice.

NOTES: The Hospital District is self-insured for General and Professional Liability due to protections afforded under the Texas Tort Claims act for public entities. Employee Insurance Group Health Benefits are provided through another agent.

July 2022 Board Report

Regional Services

Regional Outreach-

Hobbs- spoke with ED coordinator, provided her updated list of providers. She stated they have been sending us high volume due to Lubbock diversion status. She stated they appreciate our ability to accept patients and complimented our ED physicians. I provided my contact information to call with any issues or questions. No needs currently. I also provided information about our NICU and partnership with covenant for pediatric services.

Lovington- Spoke with Yesenia ED director. She stated the same as Hobbs as far as Lubbock's diversion status and she also stated how easy our facility and staff are to work with. I provided updated list of providers along with my contact information. I also provided information about our NICU and partnership with covenant for pediatric services.

Clinic Outreach-

Dr Birungi- Surgery

Kelley Wenger

Maria Cole

MCH Procare Internal Medicine (Giraldo, Kubacak, Kim)

Dr. Madhu

Dr. Kodi

Dr. Agusala (Internal and Cardiology)

MCH Telecare-

MCH Procare Visits- 281

Employee visits- 11

Amwell updates-

Amwell onsite 6/22 and 6/23

Amwell scheduled visits to launch August 2022